

Thal Limited 2021 Annual Report





4th Floor, House of Habib, 3 Jinnah cooperative Housing Society, Block-7/8, Shahrah-e-Faisal, Karachi - 75350, Pakistan. Tel: 92 (21) 3431 2030 / 3431 2185

YEAR LIKE NO OTHER

The world faced unprecedented challenges yet stories of courage, heartache, hope and resilience have enabled us to deeply reflect on what truly matters. Opportunities are challenges faced well, and, despite the global pandemic, rising costs, trade disruptions and the arduous circumstances, we stand proudly before you. Thal Limited and its subsidiaries are humbled to have broken records across diverse segments in a year like no other.

As we forged ahead to meet objectives, deliver on our longstanding customer and partner expectations, and, ensure a safe work environment for the progress of society and stakeholders, we are on the precipice of new ambitions emboldened by the strength of our legacy and the depth of your trust.

Thal Limited presents you with opportunity in a Year Like No Other.



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TEAM WORK

Be a good listener Meaningful participation Show mutual respect Own collective decisions Support inter-dependencies Believe in candor "We" not "I"

Transparency in actions Accept mistakes Be fair & impartial High sense of

JUSTICE & INTEGRITY

Report facts correctly responsibility

HUMILITY & RESPECT

Be a good listener Foster fair play Allow open critique Encourage communication with subordinates Walk the talk Not egotistic

OUR VALUES

ENTREPRENEURSHIP

Be wired (knowledgeable) Be creative Convert visions into reality ake calculated

CLEANLINESS

Practice personal cleanliness and hygiene ractice cleanliness and 5S for all areas & resources: Seiri (Arrangement) Seiton (Orderliness) Seiso (Cleanliness) Seiketsu (Neatness) Shukan (Habits)



OPTIMUM USE OF RESOURCES

Minimize wastage Procure at an optimal price Practice 5 R: Recycle | Re-Use | Retrieve Refine | Reduce



OUR VISION

Recognized as the most respected and dynamic group with expanding & diversifying businesses, sustaining competitive returns to stakeholders.

An employer of choice, responsibly fulfilling obligations to community, country & environment.

05 | Thal Limited

CORPORATE INFORMATION

Board of Directors

Rafiq M. Habib Muhammad Tayyab Ahmad Tareen Asif Qadir

Aliya Saeeda Khan Mohamedali R. Habib Imran Ali Habib Salman Burney Chairman - Non-Executive
Chief Executive Officer
Independent
Independent
Non-Executive
Non-Executive

Non-Executive

Chief Financial Officer

Shahid Saleem

Company Secretary

Salman Khalid

Audit Committee

Asif Qadir Chairman - Independent
Mohamedali R. Habib Member
Imran Ali Habib Member
Salman Burney Member

Human Resources & Remuneration Committee

Asif Qadir Chairman - Independent Mohamedali R. Habib Member Salman Burney Member Muhammad Tayyab Ahmad Tareen Member

External Auditors

EY Ford Rhodes Chartered Accountants

Legal Advisors

A. K. Brohi & Co., Karachi K. A. Wahab & Co., Karachi Fazle Ghani Advocates. Karachi

Tax Advisors

EY Ford Rhodes Chartered Accountants

Habib Metropolitan Bank Limited

Bankers

Al Baraka Bank (Pakistan) Limited
Bank Alfalah Limited
Bank Al-Habib Limited
Faysal Bank Limited
Habib Bank Limited
Industrial & Commercial Bank of China Limited
Meezan Bank Limited
National Bank of Pakistan
Standard Chartered Bank (Pakistan) Limited

Registered Office

United Bank Limited

Telenor Microfinance Bank Limited

4th Floor, House of Habib 3-Jinnah Cooperative Housing Society, Block 7/8 Sharah-e-Faisal, Karachi - 75350 PABX: 92(21) 3431-2030, 3431-2185 Fax: 92(21) 3431-2318, 3439-0868 E-mail: tl@hoh.net Web: www.thallimited.com

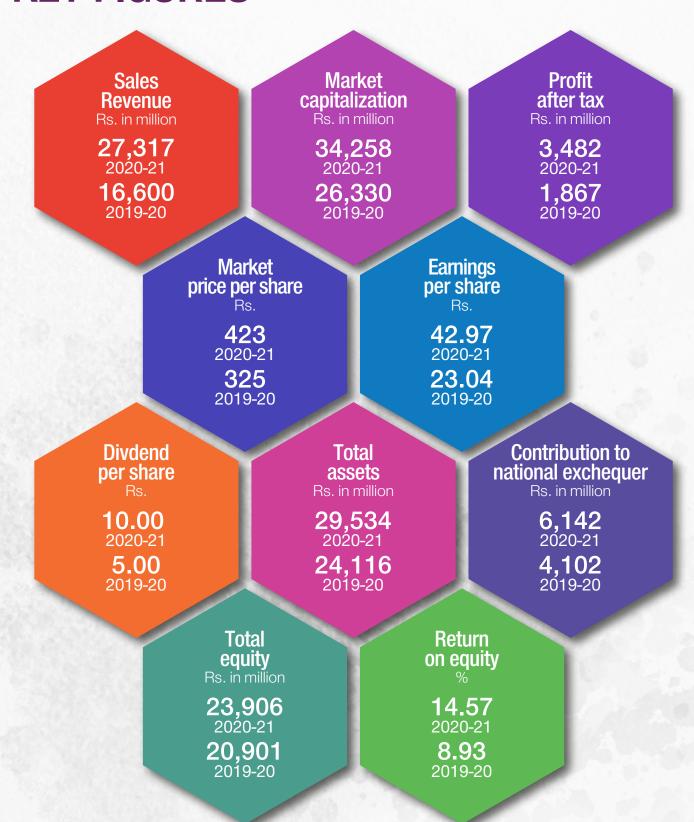
Share Registrar

FAMCO Associates (Private) Limited 8-F, next to Hotel Faran, Nursery, Block-6, P.E.C.H.S., Shahra-e-Faisal, Karachi. Tel: 92(21) 3438-0101-5, 3438-4621-5 Fax: 92(21) 3438-0106, 3242-8310 Email: info.shares@famco.com.pk Web: www.famco.com.pk

Credit Rating

By VIS Credit Rating Company Limited Medium to Long-term rating: AA (Double A) Short-term rating: A-1+ (A- One Plus)

KEY FIGURES



THAL LIMITED — A LEGACY DRIVEN TO DETERMINATION

Thal Limited has the distinction of being the flagship industrial project of the group. Incorporated in 1966 as Thal Jute Mills Limited the company renamed itself as Thal Limited in 2004 as part of the organization's consolidation strategy. Currently the company manages two distinct businesses: the engineering business and the building material & packaging business.

The Engineering division of Thal Limited owns and operates the Electrical Systems business; the Thermal Systems business and the Engine Components business. The Electrical Systems business is involved in manufacturing of wide range of wiring harness products from simple cable preparation to highly complex wiring harnesses, cable assemblies, and battery cables mainly for Automotive industry. The business came into existence in the year 2000 with the signing of a TAA (Technical Assistance Agreement) with Furukawa Electric Company, Japan. Furrukawa is one of the leading suppliers of automotive wiring harness system in the world. Moreover during the course of the current year, the Company's Engineering Segment, laid the foundations for a new plant to cater to expansion in its automotive wire harness business in technical collaboration with Yazaki Corporation, one of the world's largest automotive parts supplier. The combined synergies of both the companies would enable the business to establish itself in a relatively quick span of time as a premier supplier of car wiring systems to all automobile manufacturers in Pakistan.

The Thermal Systems – which commenced operations in 1996 – manufactures Auto Air Conditioners for Toyota and Suzuki vehicles manufactured and assembled in Pakistan. Ever since its establishment, Thal Engineering's Thermal Systems division has remained progressive with addition of multiple capabilities unto its fold. To deliver a product range of excellent quality, the Company entered into a Technical Assistance Agreement with Denso Japan in 1996 – the second largest auto parts maker in the world – listed on the Fortune 500 and the largest in Japan. The strategic alliance has acquired and obtained world class assistance in manufacturing car air conditioners, heater blowers & now aluminum radiators, enabling the business to continue in its growth trajectory.

The Engine Components – although a relatively newer addition to Thal Engineering Limited – manufactures Starters and Alternators for Toyota vehicles. The business was established with a clear vision to localize and

manufacture automobile engine parts and components for different automobile OEMs in Pakistan. The business has the unique distinction of being the first and foremost manufacturer of Engine Starters and Alternators for passenger cars in Pakistan under a foreign collaboration.

In addition, Thal Limited also owns and operates the building material & packaging business which consists of the Jute business known as Thal Jute. The Company bears the honor of being the first industrial project that was undertaken by House of Habib. Located in the heart of Punjab, nestled between the banks of River Indus and Chenab, the Company is involved in manufacture of grain sacks in various grades including food grade, and Hessian yarn & twine for domestic and export markets.

The Laminates business was established in 1980 as the first of its kind manufacturing unit for the production of high-pressure decorative laminates in Pakistan under the brand name of FORMITE. Today, the Company remains a market leader for its range of decorative and electrical grade compact laminates. Over the years, the business has successfully integrated upstream and downstream facilities to maintain its competitive edge and remain a partner of choice for a wide variety of stakeholders both locally and abroad.

Lastly the Papersack business which has been in operation since 1970s, is the pioneering multi-ply manufacturing unit in Pakistan and has remained a market leader in the business since its inception. With strategic locations of its plants situated in Hub (Baluchistan) and Gadoon (Khyber-Pakhtunkhwa), the Company has an annual production capacity of 150 million sacks and provides packaging solutions to various industries that include cement, chemicals and dyes, bonding adhesives, industrial salt, calcium, gypsum, carbon black, milk powder and guar gum amongst others. With close to five decades of world class product leadership, the papersack business not only fulfills local demand but also exports to key international markets including Middle East, India, EU and the UK amongst other avenues.

Since our inception we continue to touch and redefine life through the spectrum of our businesses that continue to impact a broad category of stakeholders in innumerable ways. In order to provide further impetus to our growth philosophy we continue to diversify our investments with an ever-expanding footprint in subsidiaries such as Noble Computer Services (Private) Limited, Pakistan Industrial Aids (Private) Limited, Habib METRO Pakistan (Private) Limited, Thal Boshoku Pakistan (Private) Limited and Thal Power (Private) Limited. In addition the Company also shares investments in associates like Indus Motor Company Limited, Habib Insurance Company Limited, Agriauto Industries Limited, Shabbir Tiles and Ceramics Limited.

Cognizant of our responsibility to the country and mapping our investments with solving the critical issues the economy faces, our recent most investment has been in Sindh Engro Coal Mining Company (SECMC) – a landmark project to fuel the growth of Pakistan's economy and develop indigenous energy resources. To bolster this investment Thal Limited has also entered into a Joint Venture Agreement with Novatex Limited to develop a 330 MW coal-fired power plant at Thar – an investment we feel will curtail the energy crisis and help bring positive impact to the communities around us. In October 2018 Hubco joined ThalNova as a 38.3% shareholder.

Since our inception we continue to touch and redefine life through the spectrum of our businesses that continue to impact a broad category of stakeholders in innumerable ways

COMPANY STRUCTURE





DIRECTORS' PROFILE



Rafiq M. Habib

Mr. Rafiq M. Habib is one of the founding members and Chairman of Thal Limited. He also serves as the Group Chairman of the renowned 'House of Habib'. He has served on the Board of Governors of 'Pakistan Institute of Management'. Having a wide business experience in a variety of industries, he also leads the team towards success as the Chairman of Habib Insurance Company Limited.

He provided his visionary leadership to many public limited companies including the iconic Indus Motors Company Limited and served as a consultant to Habib Bank AG Zurich.



Muhammad Tayyab Ahmad Tareen
Chief Executive Officer

Mr. Muhammad Tayyab Ahmad Tareen joined as CEO of Thal Limited on 1st July 2019. He has more than 25 years of experience mainly with multinationals and private equity, covering areas of business turnarounds, transformations and entrepreneurial experience in general management, financial management and business acquisitions.

Before joining House of Habib, he was associated with K-Electric, the largest vertically integrated power utility in Pakistan, serving as its CEO and Chairman of the Board, CFO and Chief Strategy Officer. He led the operational turnaround of this ailing utility company, turning it into a profitable enterprise after 17 years of losses.

Prior to K-Electric, he served in private equity having global operations & investments in different sectors. He has also served as the CFO of The Coca-Cola Company managed bottler in UAE and OMAN, a business that saw successful turnaround from losses to sustained profitability within two years.

He is a Member of Institute of Chartered Accountants in England and Wales.



Asif Qadir
Independent Non-Executive Director

Mr. Asif Qadir joined the Board in 2013 as an Independent Director. He has over 30 years of experience with Exxon and Engro Corporation and held positions as Worldwide Business Advisor Exxon Chemicals, CEO Engro Polymer & Chemicals, Senior Vice President, Engro and was part of the key management team in Engro Corporation.

He has also been President of the Management Association of Pakistan, and a member of the Executive Committee of the Overseas Investors Chamber of Commerce and Industry ("OICCI"). He also serves as Director on the boards of Tripack Films Limited, Descon Oxychem Limited, Unicol Limited, Cherat Cement Company Limited, Century Paper Limited and Liaquat National Hospital.



Ms. Aliya Saeeda Khan
Independent Non-Executive Director

Ms. Aliya Saeeda Khan is a Partner at the law firm of Orr, Dignam & Co. and is based at the Firm's Karachi office. She is an Advocate and a Barrister from Gray's Inn. As with other Partners of the Firm, she deals with a wide range of corporate, financial and commercial matters. Her focus areas are mergers and acquisitions (M&A), project work, joint ventures and energy sector. She joined Thal Limited's Board in September 2018.

She is a graduate of the University of Cambridge and also serves on the Board of Directors of Colgate-Palmolive (Pakistan) Limited and National Clearing Company of Pakistan Limited.



Mohamedali R. Habib

Non-Executive Director

Mr. Mohamedali R. Habib was appointed as the Director of Thal Limited in December 1990. He has been a Director of Habib Metropolitan Bank Limited since 2004, and currently serves as the Chairman of the Board of Directors of the Bank. In addition, he serves as a Chairman on the Board of Indus Motor Company Limited, and also serves as a Director of Habib University Foundation. He was appointed Group CEO of HBZ Group in 2016.

Mohamedali R. Habib graduated in Business Management – Finance from Clark University, Massachusetts, USA in 1987, and also holds a Post Graduate Diploma in General Management from Stanford-National University of Singapore.



Imran Ali Habib
Non-Executive Director

Mr. Imran Ali Habib was appointed as a Director of Thal Limited in June 2020. He is the Executive Vice President & Chief Strategic Officer at Habib American Bank in New York, USA, where he is responsible for looking after the bank's management and business development. Prior to his transfer to the United States in 2016, he served as Senior Vice President with Habib Bank AG Zurich in the United Arab Emirates from 2008.

Imran is a graduate of the Bryant University
(Bachelor of Science in Business Administration)
and has attended the Program for Leadership
Development and is an Alumni of Harvard Business
School. He is also a Member of the Young
Presidents Organization Pakistan Chapter.

Mr. Imran Ali Habib also serves as a Director on the Board of Directors of Indus Motor Company Limited, Shabbir Tiles and Ceramics Limited and Habib American Bank, USA. In addition, Imran also devotes his time and attention to social welfare, education and benevolent activities and is a Member on the Board of Directors of Habib University Foundation, US.



Salman Burney
Non-Executive Director

Mr. Salman Burney joined the Board in February 2016 as a Non-Executive Director. He also served as the VP/Area GM for GSK Pakistan, Iran and Afghanistan.

He began his career with ICI Pakistan in Sales & Marketing within various roles in Pakistan & African / Eastern Region at ICI plc, London and as General Manager of ICI's Agrochemicals & Seeds Business. He joined the company in 1992, was appointed MD, SmithKline Beecham in 1997 with additional responsibility for Iran and the Caspian Region. He was holding the position of MD for GSK in Pakistan and he was responsible for GSK's Pharmaceutical business in Pakistan, Iran & Afghanistan.

He has a degree in Economics from Trinity
College, University of Cambridge, UK.
Mr. Salman Burney has been the President of
Pakistan's foreign investors Chamber, and as
Chairperson of the MNC Pharma Association,
has led the industry interface with the
government on various issues.

BOARD COMMITTEES AND THEIR TERMS OF REFERENCES

Committees of the Board

The Board is assisted by the following two Committees to support its decision making.

Audit Committee

The Board Audit Committee meets multiple times through the year to determine appropriate measures to safeguard the Company's assets and review quarterly, half yearly and financial statements of the company, prior to their approval by the Board of Directors. In addition, the Board Audit Committee is also responsible for:

- a) determination of appropriate measures to safeguard the company's assets
- b) review of annual and interim financial statements of the company, prior to their approval by the Board of Directors, focusing on
 - (I) major judgmental areas;
 - (II) significant adjustments resulting from the audit
 - (III) going concern assumption
 - (IV) any changes in accounting policies and practices
 - (V) compliance with applicable accounting standards;
 - (VI) compliance with these regulations and other statutory and regulatory requirements; and
 - (VII) related party transactions
- c) review of preliminary announcements of results prior to external communication and publication
- d) facilitating the external audit and discussion with external auditors of major observations arising from interim and final audits and any matter that the auditors may wish to highlight {in the absence of management, where necessary}
- e) review of management letter issued by external auditors and management's response thereto
- f) ensuring coordination between the internal and external auditors of the company
- g) review of the scope and extent of internal audit, audit plan, reporting framework and procedures and ensuring that the internal audit function has adequate resources and is appropriately placed within the company
- consideration of major findings of internal investigations of activities characterized by fraud, corruption and abuse of power and management's response thereto;
- ascertaining that the internal control systems including financial and operational controls, accounting systems

- for timely and appropriate recording of purchases and sales, receipts and payments, assets and liabilities and the reporting structure are adequate and effective;
- review of the company's statement on internal control systems prior to endorsement by the board of directors and internal audit reports
- k) instituting special projects value for money studies or other investigations on any matter specified by the board of directors in consultation with the chief execu tive officer and to consider remittance of any matter to the external auditors or to any other external body
- I) determination of compliance with relevant statutory requirements
- m) monitoring compliance with these regulations and identification of significant violations thereof
- n) review of arrangement for staff and management to report to audit committee in confidence concerns if any about actual or potential improprieties in financial and other matters and recommend instituting remedial and mitigating measures;
- o) recommend to the board of directors the appointment of external auditors, their removal, audit fee, the provision of any service permissible to be rendered to the company by the external auditors in addition to audit of its financial statements and measures for redressal and rectification of non-compliance with Regulations. The board of directors shall give due consideration to the recommendations of the audit committee and where it acts otherwise it shall record the reasons thereof.
- p) consideration of any other issue or matter as may be assigned by the board of directors

Members:

Mr. Asif Qadir - Chairman (Independent)

Mr. Mohamedali R. Habib - Member

Mr. Imran Ali Habib - Member

Mr. Salman Burney- Member

Human Resources & Remuneration Committee:

TERMS OF REFERENCE

The Board Human Resources & Remuneration Committee meets at least once in a year to review and recommend all elements of the Human Resource Management framework including but not limited to the following:

- a) recommend to the board for consideration and approval a policy framework for determining remuneration of directors (both executive and non-executive directors and members of senior management). The definition of senior management will be determined by the board which shall normally include the first layer of management below the chief executive officer level;
- b) undertaking annually a formal process of evaluation of performance of the board as a whole and its committees either directly or by engaging external independent consultant and if so appointed, a statement to that effect shall be made in the directors' report disclosing name, qualifications and major terms of appointment;
- recommending human resource management policies to the board
- d) recommending to the board the selection, evaluation, development, compensation (including retirement benefits) of chief operating officer, chief financial officer, company secretary and head of internal audit;
- e) consideration and approval on recommendations of chief executive officer on such matters for key management positions who report directly to chief executive officer or chief operating officer; and
- f) where human resource and remuneration consultants are appointed, their credentials shall be known by the committee and a statement shall be made by them as to whether they have any other connection with the company.

Members:

Mr. Asif Qadir - Independent Chairman

Mr. Mohamedali R. Habib - Member

Mr. Salman Burney - Member

Mr. Muhammad Tayyab Ahmad Tareen - Member

Internal Control Framework:

The Board is ultimately responsible for internal control and its effectiveness. To provide reasonable assurance a system is designed to manage the risk to achieve business objectives. The internal audit function carries out reviews on the financial, operational and compliance controls.

Internal Control Framework:

Internal control framework is comprised of effectiveness and efficiency of operations including performance and profitability goals and safeguarding of resources, reliability of financial reporting including interim and condensed financial

statements and selected financial data, and compliance with applicable laws and regulations.

The Company maintains clear structured and established control framework that contains authority limits, accountabilities and sound understanding of policies and procedures.

The Board has overall responsibility to oversee the internal control processes. Internal control compliance is monitored by internal audit which ensures that the Company and its employees are compliant with internal control policies and procedures.

Control Environment:

The control environment sets the tone of an organization, influencing the control consciousness of its people. It is the foundation for all other components of internal control, providing discipline and structure.

Risk Assessment:

Risk assessment is the identification and analysis of relevant risks to achieve the objectives, forming a basis for determining how the risks should be managed.

Control Activities:

Policies and procedures for control activities ensure that management directives are carried out. These activities ensure necessary actions are taken to address risks to achieve entity's objectives. Control activities occur throughout the organization, at all levels and in all functions.

Information and Communication:

Pertinent information must be identified, captured and communicated in a form and timeframe that enable people to carry out their responsibilities. Information systems produce reports, containing operational, financial and compliance-related information, required to run and control the business.

Monitoring:

Internal control system is monitored to assess the quality of the system's performance over time. This is accomplished through ongoing monitoring activities, separate evaluations or a combination of the two.

CHAIRMAN'S REVIEW REPORT

The entity that began as a single Jute Mill now stands before you as a diverse conglomerate built on a proud legacy of integrity and innovation. Together, we have endured trying circumstances to rise, deliver and press forward on the nation's journey to prosperity. Today, the Thal Limited Conglomerate with investments in Auto Engineering - Thermal Systems, Electric Systems & Engine Components, Packaging and Building Materials business has gone from strength to strength in a year like no other.

It gives me the utmost pleasure to report to each one of you that every entity under the Thal Limited ambit has performed exceedingly well. The Group's Profit after Tax was recorded at Rs. 5.9 billion and marked a very welcome 83% year on year increase.

Despite the ongoing global pandemic and trade restrictions last year, the country witnessed a rise in both consumer and business confidence. This was graciously steered by Government Policies, fueled by a stronger Rupee, rising exports, increased production, and healthy foreign exchange reserves and remittances. Consequently, Pakistan surpassed IMF and World Bank projections and plans to steadily continue on this favorable course.

The Company's Engineering Segment focused on auto parts manufacturing and doubled its sales on the back of growing demand. With new OEMs in the market to steadily supply to, I am pleased to share that Thal is growing very well. Favorable growth in the auto sector has been due to the companies' long-standing policy on early adoption of the latest technologies all the while maintaining our signature innovation that customers eagerly anticipate. Additionally, Government of Pakistan has announced attractive policies for Electric Vehicles; these new prospects provide an opportunity for us to further grow and venture in this space and strengthen our market position.

The Jute Division also posted positive results sparked by higher export sales and rising demand for Pakistan Grain Sacks. The record sales are a reflection of the business's consumer focus - an attitude across the Group. Management remains confident that it

will be able to maintain profitability even as the cost of raw jute, power and consumables is driven higher by current uncertainty. Your management is geared to face the challenges ahead with the determination and dedication synonymous to that of a market leader. Operations are in place and will continue to concentrate on product quality, improvements in production efficiencies and expansion in our customer base and product portfolio, both in local and export markets.

Papersack Business has seen a growth across all its product segments in the face of material shortages from the international market. Cement bags and take-away bags led the way to victory for the division. During the period, volumes and revenue grew significantly versus last year. The year has been challenging with input costs including raw paper prices on an upward trajectory every quarter due to trade and supply disruptions. However, the Company remains highly confident and is making a PKR 1.7 Billion investment in a polypropylene bag manufacturing facility. This new plant will allow us to tap growing demand in cement and non-cement sectors and the project is well on track for commercialization. The company is also upgrading its cement paper bag manufacturing plant in the north, which will further add capacity of 48 million bags to service our customers in Central & North regions. And, the installation of 1.75 MW of solar power at our Hub and Gadoon plants will power a sustainable future for our stakeholders, communities and business.

Demand from local players and the Middle East grew our Laminates Business, FORMITE in three segments. We were able to deliver far better results for the year as compared to same period last year. The intent is to address

local and export needs by introducing new products, optimizing efficiency and timelines. Planning sales and managing the supply chain will help us navigate trade for sustained growth in the future as well.

Thal Boshoku Pakistan (Private) Limited ('Thal Boshoku') successfully completed a year manufacturing car seats with zero defects in the green zone. Post a year of slumped car sales, demand resumed and steadily drove up volumes, prices, and product diversification. As a result, Thal Boshoku was able to improve its presence with its high-quality car seats that have been recognized by customers. The Company has generated positive cash flows, improved liquidity, and external borrowings are showing a downward trend.

In the energy sector, Sindh Engro Coal Mining Company Limited is engaged in developing Pakistan's first open pit mining project at Thar Coal Block II. In the first half of 2021, SECMC operated smoothly and supplied 2 million tons of coal to record sales revenue of c. Rs. 17.6 bn and an after-tax profit of c. Rs. 6.2 bn. For the next phase, SECMC has signed coal supply agreements with ThalNova Power Thar (Pvt) Ltd. and Thar Energy Ltd. SECMC will provide 1.9 million tons of lignite per annum to each of these 330 MW power plants.

ThalNova achieved financial close on September 30, 2020. Construction activities are ongoing at site, despite the new wave of COVID-19 impacting progress. The entity has also entered into a power purchase agreement with the Central Power Purchase Agency and the implementation agreement with Private Power Infrastructure Board. By 2022, ThalNova's 330 MW plant will begin to power our countrymen on the journey to self-reliance.

At the forefront of our success throughout the year were our people. Their professional development was paid close attention to amidst a wave of digital transformation across businesses. Frameworks and models both offline and online aided in staff appraisals, gauged employee sentiment and brought in new talent when needed.

The wellbeing of staff remained pivotal and strict COVID-19 SOPs were in place to ensure safe spaces for all. A year like no other demanded that each entity ensures 99% staff vaccination and practice all precautions to keep business uninterrupted and deliver customers, stakeholders and partners with a profitable bottom line.

The results before you speak volumes of your Board of Directors. Their support has proved critical to Company success and I sincerely thank them for their commitment.

I would also like to extend my thanks to the Board's Committees on Audit and on Human Resource and Remuneration for their due diligence on important matters.

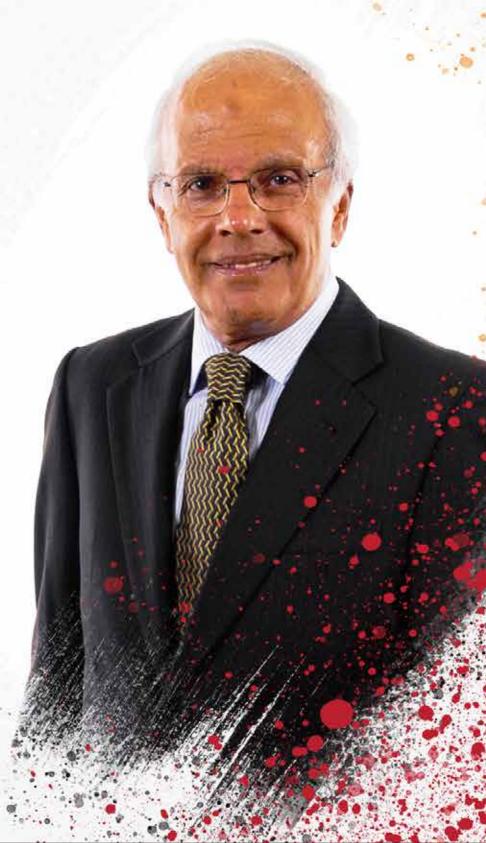
I am moved by the dedication of Staff members who have worked against all odds to bring us this far.

Heartfelt thanks to the shareholders, customers, dealers and business partners we serve. It is our privilege and duty to deliver your highest expectations time and again.

As we celebrate conquering a year like no other together safe and sound, May Allah Almighty guide us on the path to taking Thal Limited to even greater heights!









DIRECTORS' REPORT TO THE SHAREHOLDERS

On behalf of the Board of Directors, we are pleased to present the Fifty Fifth Annual Report along with the Audited Financial Statements of the Company for the year ended June 30, 2021.

Economic Overview

Fiscal year 2021 ended with rising consumer and business confidence in line with the vigorous V-shaped recovery in industrial production impacted by the COVID-19 crisis.

GDP growth for the year clocked in at 3.94%, against a target of 2.1%, after a contraction of 0.47% last year. The agriculture sector grew by 2.77%. The industrial sector has witnessed a positive growth of 3.57% against a negative growth of 3.77% last year. Services sector remained a major growth driver as it witnessed a growth of 4.43%. The Pakistan government has set a 4.8% GDP growth target 2021-2022 financial year as the country recovers from the COVID-19 pandemic.

The overview below highlights some of the key features of the economy during the year:

- Monetary Policy & Inflation: The policy rate remained constant at 7% throughout the year whereas the same had reahed a highest level of 13.75% during the last year. Meanwhile, the average Consumer Price Index based inflation for the entire fiscal year stood at 8.9%.
- Foreign Exchange: The Pakistani Rupee gained 6% value against the US dollar in FY 2021. However, subsequent to June 30, 2021, the Pakistani Rupee came under pressure and depreciated against USD. An improving outlook for exports, and appropriate macroeconomic policy settings should help keep the balance of payments position sustainable.

- Foreign Reserves: SBP's FX reserves ended at over USD 17.2 billion while commercial banks' reserve stood at USD 7.1 billion (USD 24.3 billion in total). The Roshan Digital Account initiative for Overseas Pakistanis which was launched on Sept 10, 2020 generated new financial inflows of about USD 1.8 billion. Pakistan fetched USD 3.8 billion through its issuance of the Eurobond, USD 1 billion loan from China, USD 500 million disbursement by IMF and USD 440 million from the World Bank. The country's foreign exchange reserves position is expected to continue to improve due to adequate availability of external financing.
- Current Account: The current account deficit declined significantly by 58.4% and reached USD 1.9 billion (-0.6% of GDP) during FY2021, against a deficit of USD 4.5 billion (-1.7% of GDP) mainly due to higher inflows of remittances approximating USD 29.4 billion (USD 23.1 billion last year) and an increase in exports by 13.7%. While exports touched the highest-ever mark of over USD 25 billion, the import bill in FY2021 was up 26.5% to USD 56.4 billion from USD 44.6 billion last year. The annual trade deficit reached USD 30.8 billion in FY2021 from USD 23.2 billion, last year. The trade gap is mainly led by exponential growth in imports and comparatively slow growth in exports.

On account of reopening of economic activities and acceleration in vaccination process, growth in FY 2022 is expected to pick up further. This is further supported by measures announced in the budget, accommodative monetary

conditions and disbursements under the SBP's TERF facility for investments and other refinance facilities. However, the uncertainty created by the on-going fourth COVID-19 wave in Pakistan and the

global spread of new variants warrants a continued emphasis on supporting the recovery through accommodative monetary policy.

Overview of Financial Results

During the year, the companies' Sales revenue increased by 65% year on year to Rs. 27 billion. Profit after Tax was recorded at Rs. 3.5 billion

(up 87% year on year) compared to Rs. 1.8 billion during 2019-20.

Financial Performance

	Rupees in Million							
	Standal	Consolidated						
	2020-21	2019-20	2020-21	2019-20				
Net Revenue	27,317	16,600	29,636	17,203				
Profit Before Taxes	4,572	2,372	7,780	4,327				
Taxation	1,090	504	1,870	1,095				
Profit After Taxes	3,482	1,867	5,910	3,232				
Earnings Per Share - Rupees	42.97	23.04	67.06	35.63				

Sales and Profitability



OVERVIEW OF BUSINESS SEGMENTS

The Company has two major business segments – the Engineering Segment and the Building Material & Allied Products Segment.

Engineering Segment

The Company's Engineering segment comprises the Thermal & Engine Components Business and Electric Systems Business. These businesses are primarily focused on parts manufacturing for the auto industry.

Engineering segment recorded sales of Rs. 16.209 billion compared to last year sales of Rs 8.1 billion witnessing an increase of 100%, whereas, as per Pakistan Automotive Manufacturers Association ("PAMA") reports, overall auto industry also increased by 56.7% in passenger car sales.

The year 2020-21 served as a massive recovery period for the auto sector. Due to the launch of several new models and the rise of new market players such as Hyundai Nishat Motor (Private) Limited ("Hyundai Nishat") and Master Motor Corporate (Private) Limited led to an increase of options available for the consumers in the market. The consumers were intrigued to purchase their cars in 2020-21 due to the low interest rates and reduced taxes under the new auto policy.

The effects of COVID-19 pandemic on the economy and local industry started to wear off after July 2021 as the lockdown was eased by the Government of Pakistan ("GoP"). Due to the incentives provided by the GoP including lower mark-up rates, the local industry picked up its pace and consumers were back into the markets. We expect that the consumer demand will keep rising in the short term.

Management continue to focus on business expansion, localization and optimization of cost to maintain profitable operations. Further, in order to ensure continuity of operations and prevent the spread of the coronavirus, management adopted comprehensive standard operating procedures ("SOPs") in line with international and local guidelines and all employees got vaccination.

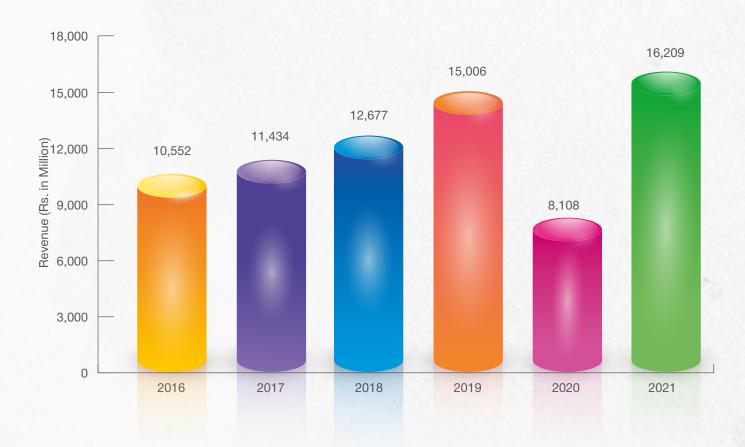
Going forward, management will continue its focus on stable supply to Original Equipment Manufacturers ("OEMs"), quality, health, safety, environmental initiatives and acquiring new business from new OEMs e.g. Hyundai Nishat and Atlas Honda Ltd. while enhancing cost efficiencies through continuous process improvement.



Outlook

During the upcoming fiscal year, auto sector is expected to experience continued rise in consumer demand. Due to the congestion at different sea

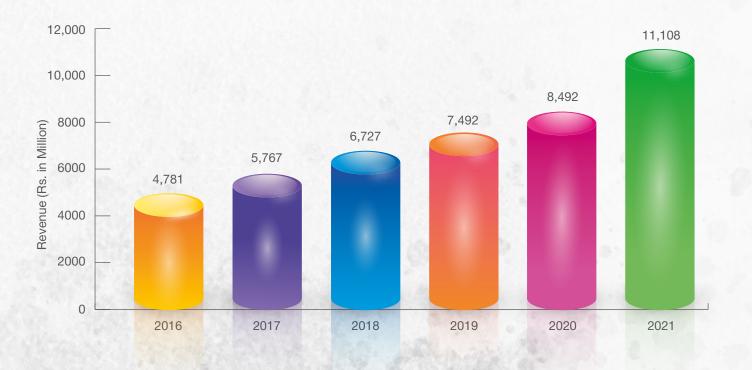
ports, supply chain is badly affected and it seems that delay in ETD and ETA delay of imported materials will remain by the mid of 2022.



Packaging, Building Materials & Allied Products Segment

The Company has three businesses in this segment – Jute (known as Thal Jute), Papersack (known as Pakistan Papersack) and Laminates (known as Baluchistan Laminates).

During the outgoing year, the segment turnover registered a year on year increase of 31% (Rs. 11.1 billion compared to Rs. 8.5 billion last year).



Jute Business

By the grace of Almighty Allah, the Jute Division continued its journey of success and maintained its market position as a major player in Pakistan's Jute industry. The fiscal year ending June 2021 saw the business' turnover and profitability improving significantly largely due to higher export sales and local market demand.

The Company continued to make major investments in improving quality and cost efficiency and operated its manufacturing facility at capacity.

The failure of jute crop in Bangladesh and India significantly increased the cost of raw jute. Power, wages and consumables also increased significantly with depreciation of Pakistani Rupee and local inflation.

This has become an ongoing challenge to the long term cost competitiveness of the business.

The business also invested in solar generation aiming at reducing the increase in energy costs. Approximately 1 MW of capacity was brought on line in June 2021.

Outlook

Your management is actively making efforts for product quality improvement and will also maintain its focus on production efficiencies to ensure longer term competitiveness.

In the coming year management is again expecting an upward trend in the prices of Raw Jute in international market as mills in Bangladesh and India (many of whom had to shut down during the last year due to raw material shortages) rebuild their raw material inventories. A clearer position will emerge in next quarter, but efforts will be made to maintain profitability, and to face the challenges ahead with determination.



Papersack Business

The Papersack business saw robust growth in all its product segments led by Cement, in which Thal Papersack has been the pioneer and market leader for more than 4 decades.

During the period, volumes and revenue grew significantly versus corresponding period of last year. Input costs specially our major raw material paper also showed an increasing upward trajectory on a quarterly basis due to global supply shortages.

The government announced a relief package for the construction industry which had a positive impact on the demand for cement bags. Volumes of other segments, i.e. food grade bags and industrial sacks also increased owing to higher take-away and home deliveries by restaurants.

Profitability of the business improved in all business segments, attributed to higher volumes, better operational controls and efficient utilization of resources.

The Company is investing Rs. 1.7 Billion in a woven polypropylene bags manufacturing facility to tap the market for polypropylene bags in cement and non-cement sectors. The project is on track and we are confident for timely completion and commercialization. The company is also upgrading its paper bag capacity in the north which will help service our customers in Central & North regions better. The business is also investing in a total of 1.75 MW solar power installation at its plants in Hub and Gadoon to help contain rising energy costs.

Outlook

The outlook for the coming year is challenging due to increasing raw material costs but we expect the demand for cement sacks and other segments to continue to show a positive trend. The management is focused on cost efficiencies, tapping increasing market demand and ensuring a safe work environment for employees. However, exchange rate volatility, increase in power tariffs and increasing price of paper in international market would remain challenges for the business in the coming months.



Laminates Business

The Laminates Business operates under the brand name "Formite" in three major segments, High Pressure Laminates ("HPL"), Compact Laminates and Lamination Boards. The Brand is known for its quality and adherence to corporate values.

Post the first wave of COVID-19 in the initial part of the year, the market picked up. Resultantly, the Laminates Business was not only able to maintain local sales growth during the year; and also retain clients in Middle East markets with regards to exports. Moreover, it was also able to add new quality conscious customers in both the local and export markets.

Due to a focus on cost efficiencies, better sales and supply chain planning, the Laminates Business was able to deliver better results for the year as compared to same period last year. Global markets and raw material supplies still remain inconsistent in terms of pricing and shipping timelines, leading to the need for higher safety stocks of raw materials.

Outlook

The market has slowed down in recent months while in terms of volume and pricing. In addition, increased freight and the rupee devaluation changes present a cost challenge to the business.

For increasing plant efficiency, the business has initiated various projects to improve quality, optimize capacity and improve delivery timelines. These on-going initiatives give us confidence that Laminates will continue to be a profitable business for the foreseeable future.



Thal Boshoku Pakistan (Private) Limited

During the year 2020-21, the Company's sales have increased in multiple folds than the last year. Increase in sales is mainly on account of full year operations of the Seat Plant which started from June 2020. Moreover, after a period of significant inactivity due to COVID-19 lockdown at the end of previous year, volumes for the current year were much higher which resulted in further increase in sales, and profitability.

With the increase in volumes, and prices, and product diversification, the Company has been able to improve its presence in the market, and the high-quality seats manufactured have been recognized by the customers. The Company has generated positive cash flows and improved its liquidity position with the reliance on external borrowings showing a downward trend.

On the operations side, all customer supplies requirements were met in time with ZERO DEFECT, and the customers rated the business. in the "GREEN ZONE" throughout the year. Focus remained on improving production efficiency, Kaizen and towards providing a healthy and safe working environment to the team members.

Outlook for the future of the Company looks challenging due to continued pressure on the local economy. However, the auto-sector has seen some form of a resurgence of demand from the OEM's. In addition, the new OEM entrants have started local production which has created further opportunities to diversify the customer base. The Company is also actively involved in business development and is hopeful of securing new businesses in the coming years.



Other Subsidiaries

Habib METRO Pakistan (Private) Limited

The main business of Habib METRO Pakistan (Private) Limited (HMPL) is to own and manage properties. The company is exploring various business opportunities to complement the cash & carry retail rental business and to enhance enterprise value from its store locations.

Dividends payments to Thal Limited during the year amounted to a total of Rs. 544 million.

Makro-Habib Pakistan Limited

The Honorable Supreme Court of Pakistan dismissed the MHPL's Review Petition for the Saddar Store and as a consequence, the Saddar Store of MHPL was closed down on September 11, 2015.

As a later development on December 9, 2015, the Honorable Supreme Court of Pakistan accepted the Army Welfare Trust's (AWT) request for restoration of its Review Petition. In its hearing held on February 2, 2016, the Honorable Chief Justice commented that while reviewing AWT's review petition, both MHPL and Ministry of Defense will also get a chance to argue their points on merit as they are respondents in AWT's petition.

AWT's review petition was fixed for hearing on October 17, 2017 before a new bench. However, there were no proceedings during the hearing on account of adjournment filed by counsel representing Shehri & KWSB. The company is a wholly owned subsidiary of Thal Limited

The matter is being pursued to fix the next hearing and the Company shall continue to seek a favorable resolution.

Noble Computer Services (Private) Limited

The Company continues to provide services related to Internal Audit, IT, Advisory, HR and other management related services to group companies of House of Habib. The Company is a wholly owned subsidiary of Thal Limited.

Pakistan Industrial Aids (Private) Limited

Through its trading operations, the Company continued its business of supplying auto parts and air conditioning gas to automobile assemblers and auto parts manufacturers. It is a wholly owned subsidiary of Thal Limited.



Investments in Energy Sector

Sindh Engro Coal Mining Company Limited (SECMC)

SECMC is a joint venture between the Government of Sindh, Thal Limited, Engro Powergen Limited, Hub Power Company Limited, Habib Bank Limited, CMEC Thar Mining Investments Limited and SPI Mengdong. It is engaged in developing Pakistan's first open pit mining project at Thar Coal Block II.

SECMC achieved commercial operations date ('COD') for 3.8 million tons per annum capacity mine (Phase I) on July 10, 2019. Phase I of the Thar mining is supplying coal to a 2x330 MW power generation plant set up by Engro Powergen Thar Private Limited.

In first half of CY2021, SECMC operated smoothly and supplied 2 million tons of coal to record sales revenue of c. Rs. 17.6 billion and an after-tax profit of c. Rs. 6.2 billion. Whilst SECMC has generated positive cash flows over the period, it is restricted from declaring any dividends under its financing agreements until achievement of Project Completion Date ("PCD") which is subject to 'true up' and approval of SECMC's Commercial Operations Date ("COD") stage tariff petition by the Thar Coal and Energy Board. SECMC management is liaising with the regulator to facilitate achievement of PCD in CY2021.

SECMC successfully achieved Financial Close for expansion of its mining operations to 7.6 mtpa on 31 Dec 2019. For Phase II, SECMC has entered into Coal Supply Agreements with ThalNova Power Thar (Private) Limited and Thar Energy Limited to supply additional 1.9 million tons of lignite per annum to each 330 MW power plant respectively.

The global COVID-19 pandemic continues to adversely affect progress. Nevertheless, the Project Company is striving to achieve commercial operations date for Phase II in CY 2022.

The Company owns 11.9% ordinary shareholding in SECMC.



Investments in **Energy Sector**

Thal Power (Private) Limited

ThalNova Power Thar Private Limited ("ThalNova") is a joint venture between Thal Power (Private) Limited, Nova Powergen Limited (subsidiary of Novatex Limited) and Hub Power Company to set up a 330 MW mine mouth coal-fired power generation plant located at Thar, Sindh. This power plant will be run on indigenous coal extracted from the mine operated by SECMC.

China Machinery & Engineering Corporation ("CMEC") has been appointed as the EPC Contractor. ThalNova has entered into Coal Supply Agreement ("CSA") with SECMC to supply 1.9 million tons per annum of lignite. It has also entered into a Power Purchase Agreement ("PPA") with the Central Power Purchase Agency (Guarantee) Limited ("CPPA") and the Implementation Agreement ("IA") with Private Power Infrastructure Board ("PPIB").

ThalNova achieved financial close on 30th September 2020 and received disbursement of first tranche of debt in April 2021.

Construction activities are ongoing at site, despite the new wave of COVID-19 impacting progress. The Project is expected to come online in CY 2022.



Human Resources

At Thal Limited, we believe in the power of people. Each employee within our more than 4,000 strong staff is a vital asset that we continually hone and polish with learning and development to shine even brighter. Our ability to create multifaceted and high performance teams during these challenging times has led the Company to success in a year like no other.

A culture of inclusivity, professionalism and excellence welcomes new recruits and nurtures senior staff. At the forefront of our HR strategy is a well-rounded talent development framework that focuses on attracting, developing, motivating, and retaining our employees. Powered by a vision to create a high-performance, sustainable organization that meets its strategic and operational goals and objectives and drive each employee to give their very best at Thal and its subsidiaries.

To assess performance standards across each level of management and to continue to deliver excellence across business units, a comprehensive Leadership Competency Framework was developed. This framework puts forth guidelines and creates a profile for people who value their work and share our principals. By creating a value centric and reward driven tethering system for performance we are able to speak the language that employees need to rising to new challenges and greet opportunity even in the face of adversity.

Each employee plays their part in the success we bring you and we have developed both online and offline methods for assessment during the ongoing COVID-19 pandemic. In order to keep Thal's performance driven culture at its peak, systematic improvements have been made to the Performance Management Framework, these include adopting greater automation and efficiency as well as the methodology and criteria for assessment.

During the pandemic, multiple communication channels were available for reporting between employees, managers and decision makers. This past year, online training were made commonplace to keep staff abreast of the latest developments in our fields of work while they were safe either at home or on site and the overall response and results were highly encouraging. We successfully carried out an Online Learning Fair where we facilitated training people in both softskill and technical courses with an 80% accuracy result. Our Human Resource teams across Thal were extremely conscious of the COVID-19 situation. Each company took responsibility for the safety of employees by ensuring 99% vaccination and safe environments to work in.

Planning now and moving towards a resilient new world includes building on our rigorous frameworks and policies as well as studying global trends to keep pace with the ever evolving agile work spaces, industry management and trade implications the world has been presented with.



Health, Safety & Environment (HSE)

The Company takes pride in creating an environment in which safety is given the utmost priority. The company aims to prevent hazards and remain a safe place to work. Throughout the year, the company undertook significant initiatives to incorporate strong safety practices which, consequently helped company to achieve 7.9 million safe man hours and 790 safe man days without any Lost Work Day.

Moreover, Thal Engineering maintained focus on safety management systems aligned with international standards which include Occupational Safety and Health Administration (ISO 45001). The company was duly recognized by Employers Federation of Pakistan, securing 2nd position in the category of 'Best Practices award for OSH&E 2020-2021' in the Processed & Allied sectors.

In addition, the company deploys state of the art addressable Fire Alarm and Detection System throughout all manufacturing units and peripheral areas. Considering the efforts, Fire Protection Association of Pakistan awarded Thal Engineering with Fire Safety Award 2020-2021.

TE also celebrates Annual HSE Week. This year it focused on the importance of COVID-19 vaccination, prevention of injury and illness in the workplace and increased understanding of safety and health issues.

We are also cognizant of the Company's responsibility to the environment as a socially caring organization. Throughout the year, by maintaining focus on this area, TE was able to reduce Carbon Footprint by 4.0% against a target of 2%. National Forum recognized these best practices for Environment and Health, and awarded Thal Engineering with the Environment Excellence award 2020-21.



Corporate Social Responsibility (CSR)

Welfare and development in our communities and for the underprivileged sections of society are at the heart of our values. Our commitment to improving the quality of life for our stakeholders, employees and countrymen at large continued on in the face of uncertain times for many affected individuals.

We are deeply humbled to have been able to provide Rs. 46 million approximately in social investments across community development, healthcare, education, environment, and employee welfare in FY 2021.

Our employees remain our core strength and indeed, we have all had a year like no other. Faced with multiple challenges during the COVID-19 pandemic, the Company bolstered family support by distributing ration bags to employees and their dependents. Throughout the year we also took it upon ourselves to assist them in multiple causes where assistance was needed to carry on life and work. Similarly, health was paid great attention to and regular medical check ups, quarantine facilities on site, free COVID-19 tests and antibody tests were also administered to keep staff fit for their families and colleagues.

At Habib University, we continued to support education for a large number of deserving students with scholarships and financial aid. Additionally, each year employees who wish to seek higher education in order to better themselves are funded for the good of society.

Under the Prime Minister's scheme for environment, Thal Limited planted trees at multiple sites with employee and stakeholder participation. We intend to raise tree plantation each year to keep Pakistan green and healthy for us all.



Information Technology (IT)

Digital Transformation has always been on the top agenda of the organization. With the sharp increase in the usage of collaboration tools during pandemic, company enabled its management employees with SAP Fiori platform. Mobile handsets are being used to approve purchase requisitions and purchase orders and access to SAP system on real time basis is ensured for timely business decisions.

With the increase in use of computer platform at home and office during COVID-19 pandemic IT department took initiative to enable business with a secured IT platform by ensuring employee's emails are secured from outside threats. Advance Threat protection bundled with Two-Factor Authentication was enabled. Two-Factor Authentication is an extra layer of security to prevent outside attackers from logging in, even if they have the password. This extra security measure requires employee to verify identity using a randomized 6-digit code send on cell phone each time an employee attempts to log in.

Laminate business of Thal Limited implemented SAP Production Planning Module. SAP Variant Configuration functionality was implemented as the manufacturer offers variety of finished goods variants. The tool offers user friendly classification capabilities, lesser time to create a configured sales order and more power to sales and production team to offer customized products on real time basis.

Related Party Transactions

All transactions with related parties have been executed in accordance with applicable regulations and have been disclosed in the financial statements under relevant notes.

Internal Financial Controls

The Company and its subsidiaries have deployed an effective system of internal financial controls to safeguard its assets and ensure the accuracy and reliability of its records. Senior management reviews financial performance of the Company and its subsidiaries through detailed monthly financial reports and analysis while the Board also carries out its own review at each quarter and probes into any variation versus budgets. Detailed examinations are regularly carried out by the internal audit function in adherence to internal procedures; the internal audit function reports its findings to the Board Audit Committee as per best practice.

Risks and Uncertainties facing the Company

The Management is cognizant that the Company faces various types of risks to the business - both internal and external. The Company has established an Enterprise Risk Management ("ERM") system. ERM is the process of identifying, assessing, prioritizing, evaluating and mitigating the risks and challenges faced by the business. Risk management is the primary responsibility of the management of the Company. It is overseen and assisted by the Internal Audit Function and the Board of Directors in line with policies & procedures that are in place to counter any potential risks.

The Company has enumerated these risks as:

- 1. Strategic Risk
- 2. Financial Risk
 - a. Foreign Currency Risk
 - b. Credit Risk
 - c. Interest Rate Risk
- 3. Internal Control Risk
- 4. Operational / Commercial Risk
 - a. Competitors Risk / Technological & Innovation Risk
 - b. Regulatory Risk
 - c. Supply Chain Risk
- 5. Health Safety and Environment

Mitigating strategies are in place and the Company continues to monitor and re-evaluate them through the ERM system.

Contribution to National Exchequer

During the year 2020-21, the Company contributed a sum of Rs. 6.1 billion (2019-20, Rs. 4.1 billion) towards the national exchequer by way of taxation, custom duties, levies, excise duty and WPPF.

Remuneration Policy of Non-Executive Directors

The fee of the Non-Executive and Independent Directors for attending the Board and Committee meetings of the Company is determined by the Board from time to time.

Remuneration of Directors during the year is disclosed in note 45 to the unconsolidated financial statements for the year ended June 30, 2021.

Auditors

The current auditors Messrs. EY Ford Rhodes, Chartered Accountants, retire and being eligible offered themselves for

re-appointment as auditors for the year 2021-22. Their reappointment has also been recommended by the Board Audit Committee.

Pattern of Shareholding

The pattern of shareholding as at June 30, 2021 is attached to this report.

The Board has determined the Chief Executive Officer, the Chief Financial Officer, the Head of Internal Audit and the Company Secretary, as those executives whose reporting is to be made to the PSX in respect of trading in Company shares.

Directors training program

Mr. Rafiq M. Habib, Mr. Salman Burney are exempted by SECP from the Directors Training Program as each of them has requisite qualification and experience of serving on the Boards. Mr. Mohamedali R. Habib, Mr. Imran Ali Habib, Mr. Asif Qadir and Ms. Aliya Saeeda Khan are certified by Pakistan Institute of Corporate Governance.

Compliance with the Code of Corporate Governance Statement on Corporate and Financial Reporting Framework

- The financial statements prepared by the Management of the Company present fairly its state of affairs, the results of its operations, cash flows and changes in equity.
- Proper books of account have been maintained.
- Appropriate accounting policies have been consistently applied in preparation of financial statements and accounting estimates based on reasonable and prudent iudament.
- International Accounting Standards, as applicable in Pakistan have been followed in preparation of financial statements
- The Board has outsourced the internal audit function to M/s. Noble Computer Services (Pvt) Ltd., who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedure of the Company.
- The system of internal control is sound in design and has been effectively implemented and monitored.
- All members of the Audit Committee are independent/non-executive Directors.

- There are no significant doubts upon the Company's ability to continue as a going concern.
- There has been no material departure from the best practices of corporate governance, as detailed in the listing regulations.
- The value of investment of provident fund and retirement benefit fund stands at Rs. 688 million and Rs. 80 million respectively as at June 30, 2021.
- The key operating & finance data for the last six years are annexed to the report.

The total number of directors are 7 as per the following:

Male	6
Female	1

The composition of board is as follows:

Mr. Asif Qadir
Ms. Aliya Saeeda Khan
Mr. Rafiq M. Habib
Mr. Mohamedali R. Habib
Mr. Imran Ali Habib
Mr. Salman Burney
Mr. Muhammad Tayyab
Ahmad Tareen

The names of the Board members during the year are as stated below, along with their respective attendance in the seven (7) Board meetings that were held during the year:

Sr. No.	Names of Directors	Meeting Attended
1	Mr. Rafiq M. Habib (Chairman)	7/7
2	Mr. Mohamedali R. Habib	7/7
3	Mr. Imran Ali Habib	
4	Mr. Asif Qadir	7/7
5	Mr. Salman Burney	7/7
6	Mr. Muhammad	
	Tayyab Ahmad Tareen	7/7
7	Ms. Aliya Saeeda Khan	6/7

During the year the Audit Committee met four times and attendance of the Directors was as follows:

Sr. No.	Names of Directors	Meeting Attended
1	Mr. Asif Qadir (Chairman)	4/4
2	Mr. Mohamedali R. Habib	3/4
3	Mr. Imran Ali Habib	4/4
4	Mr. Salman Burney	4/4

During the year Human Resources & Remuneration Committee met twice and the attendance of the Directors was as follows:

Sr. No.	Names of Directors	Meeting Attended
1	Mr. Asif Qadir - Chairman	2/2
2	Mr. Mohamedali R. Habib	2/2
3	Mr. Salman Burney	2/2
4	Mr. Muhammad	
	Tayyab Ahmad Tareen	2/2

Dividend and Appropriations

The Directors propose following appropriations out of the profit for the current year:

- Final cash Dividend declared of 6.00 per share, i.e., 120% in addition to interim dividends of Rs. 4 per share, i.e., 80%.
- Recommends appropriating a sum of Rs. 2,649 million from unappropriated profits to General Reserve.

Acknowledgement

On behalf of the Board of Directors and the management, we wish to express sincere gratitude to our shareholders, customers, dealers and business partners for their continuing patronage and trust. We would also like to thank all regulatory authorities for their guidance and support. Last but not least, the Board of Directors extends its sincere appreciation to its entire staff members for their significant contribution to the growth of our Company under the challenging business conditions.

of Hacar

Chief Executive Officer

Director

dem bour

Karachi.

Dated: September 10, 2021.

STATEMENT OF **VALUE ADDITION**

WEALTH GENERATED

Gross Revenue Other Income

Bought in Material, Services and Other Expenses

WEALTH DISTRIBUTED

Employees

Salaries, Wages & Other Benefits and WPPF

Donations towards Education, Health and Environment

Providers of Finance

Finance Costs

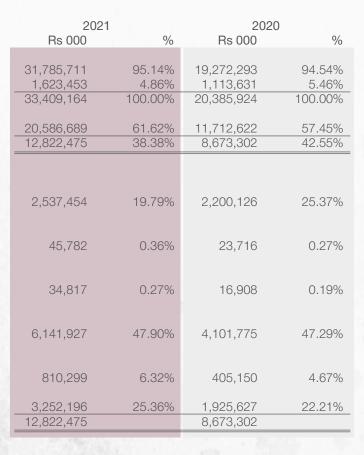
Government

Contribution to National Exchequer

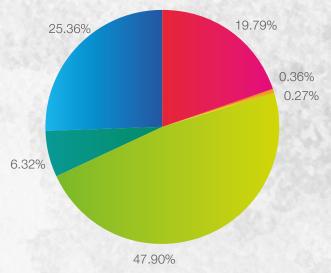
Shareholders

Dividend

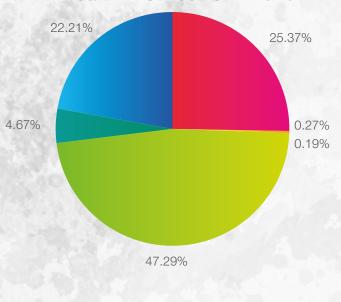
Retained within the Business for Future Growth







Wealth Distribution - 2020



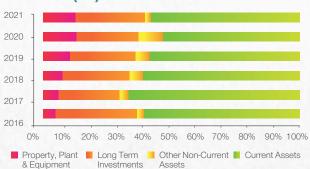
Employees Society Providers of Finance Government Shareholders Profit Retained

FINANCIAL PERFORMANCE SIX YEARS AT A GLANCE

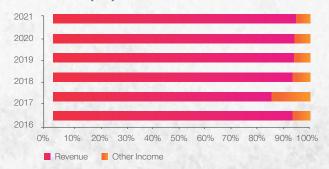
Rs. in Million	2021	2020	2019	2018	2017	2016
Summary of Balance Sheet Property, Plant and Equipment Intangible Assets Investment Property Long Term Investments Long Term Loans Long Term Deposits Long Term Prepayments Deferred Tax Asset Net Current Assets	3,711 121 1 8,007 275 20 - 219 11,871 24,226	3,118 173 1 5,796 1,927 16 - 205 9,831 21,067	2,188 91 1 5,432 861 15 - 165 9,881 18,633	1,410 15 1 4,938 788 13 - 191 9,084 16,440	1,019 10 1 4,144 411 14 - 187 9,649 15,435	651 9 1 4,342 60 8 - 298 6,860 12,229
Non-Current Liabilities Long Term Deposits Long Term Loan Lease liabilities Deferred income	12 185 101 22 320	17 149 - - 166	1 1	2 2	2 2	2 2
Net Assets Employed	23,906	20,901	18,631	16,438	15,433	12,227
Financed by Issued , Subscribed and Paid-up Capital Reserves	405 23,500	405 20,496	405 18,226	405 16,033	405 15,028	405 11,822
Shareholders' Equity	23,906	20,901	18,631	16,438	15,433	12,227
Summary of Profit & Loss Sales Gross Profit Profit Before Taxation Profit After Taxation	27,317 4,669 4,572 3,482	16,600 2,556 2,372 1,867	22,499 4,281 4,334 3,154	19,404 3,773 3,804 2,686	17,200 3,709 5,447 3,966	15,334 3,437 2,979 2,179
Summary of Cash Flows Cash Flows from Operating Activities Cash Flows from Investing Activities Cash Flows from Financing Activities Cash and Cash Equivalents acquired on	1,073 (1,766) (267)	1,678 (1,078) (224)	(802) 2,000 (883)	305 (2,256) (1,677)	1,664 65 (802)	758 398 (705)
amalgamation of subsidiary Cash and Cash Equivalents at Year End	2,096	1,022 3,055	1,657	1,342	4,970	4,043

GRAPHICAL PRESENTATION SIX YEARS AT A GLANCE

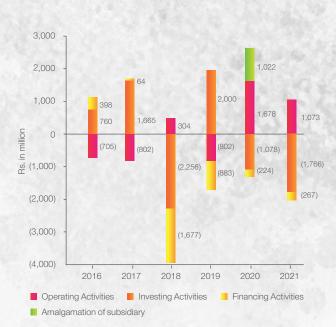
Balance Sheet Analysis Assets (%)



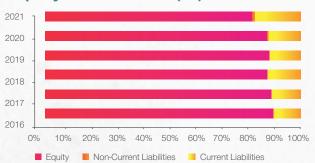
Profit & Loss Analysis Income (%)



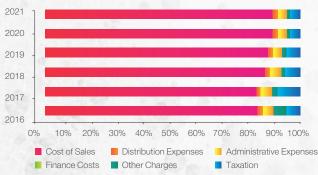
Cash Flow Analysis



Balance Sheet Analysis Equity & Liabilites (%)



Profit & Loss Analysis Expenses (%)



Equity, Paid-Up Capital & Accumulated Dividend



HORIZONTAL ANALYSIS

	2021		20	20
	Rs in	21 Vs. 20	Rs in	20 Vs. 19
	million	%	million	%
BALANCE SHEET				
EQUITY AND LIABILITIES				
Equity	23,906	14.4%	20,901	12.2%
Non-Current Liabilities	320	92.8%	166	16500.0%
Current Liabilities	5,308	74.1%	3,049	17.7%
Total Equity & Liabilities	29,534	22.5%	24,116	13.6%
ASSETS				
Non-Current Assets	12,354	10.0%	11,236	28.4%
Current Assets	17,175	33.3%	12,880	3.3%
Assets classified as held for sale	5	0.0%	-	0.0%
Total Assets	29,534	22.5%	24,116	13.6%
PROFIT AND LOSS ACCOUNT			-	
Turnover - net	27,317	64.6%	16,600	-26.2%
Cost of Sales	(22,648)	61.3%	(14,045)	-22.9%
Gross Profit	4,669	82.7%	2,556	-40.3%
Distribution Costs	(545)	56.0%	(349)	-7.4%
Administrative Expenses	(878)	13.5%	(773)	2.6%
Other Income	1,623	45.8%	1,114	-27.1%
Other Charges	(263)	66.3%	(158)	-52.7%
Operating Profit	4,607	92.9%	2,389	-45.0%
Finance Costs	(35)	105.9%	(17)	72.4%
Profit Before Taxation	4,572	92.8%	2,372	-45.3%
Taxation	(1,090)	116.0%	(504)	-45.3% -57.2%
Profit After Taxation	3,482	86.5%	1,867	-40.8%
ΤΟΙΙΙ ΔΙΙΘΕΤΑΛΑΙΙΟΙΤ	5,402	00.5%	1,007	-40.070

20)19	2	018	2	2017	2	016
	19 Vs. 18	Rs in		Rs in		Rs in	
million	%	million	%	million	%	million	%
18,631	13.3%	16,438	6.5%	15,433	26.2%	12,228	13.5%
1	-50.0%	2	0.0%	2.0	23.15%	1.62	-5.3%
2,590	4.6%	2,477	24.35%	1,992	36.8%	1,456	7.4%
21,222	12.2%	18,917	8.5%	17,427	27.3%	13,686	12.8%
			-		-		
0.750	10.00/	7.050	07.00/	F 706	7.00/	E 070	10.50/
8,752	18.9%	7,358	27.2%	5,786	7.8%	5,370	12.5%
12,470	7.9%	11,559	-0.7%	11,641	40.0%	8,316	13.0%
21,222	12.2%	18,917	8.5%	17,427	27.3%	13,686	12.8%
						-	
22,499	15.9%	19,404	12.8%	17,200	12.2%	15,334	-1.4%
(18,217)	16.5%	(15,632)	15.9%	(13,491)	13.4%	(11,897)	-5.6%
4,281	13.5%	3,772	1.7%	3,709	7.9%	3,437	16.7%
(377)	15.1%	(327)	25.3%	(261)	-17.5%	(317)	59.5%
(754)	-7.4%	(814)	9.7%	(742)	29.5%	(573)	20.3%
1,528	5.7%	1,446	-53.3%	3,096	165.1%	1,168	30.1%
(335)	26.8%	(264)	-23.8%	(346)	-52.8%	(733)	237.2%
4,344	13.9%	3,813	-30.1%	5,456	83.0%	2,982	1.1%
(10)	8.9%	(9)	5.7%	(9)	122.8%	(4)	-19.6%
4.004	10.00	-0.631	00.004		00.634	0.670	1 10
4,334	13.9%	3,804	-30.2%	5,447	82.9%	2,978	1.1%
(1,180)	5.5%	(1,118)	-24.5%	(1,481)		(800)	0.5%
3,154	17.4%	2,686	-32.3%	3,966	82.1%	2,178	1.3%

VERTICAL ANALYSIS

		2021		2020	
	Rs in	0/		Rs in	0/
	million	%		million	%
BALANCE SHEET					
EQUITY AND LIABILITIES					
Equity	23,906	80.9%		20,901	86.7%
Non-Current Liabilities	320	1.1%		166	0.7%
Current Liabilities	5,308	18.0%		3,049	12.6%
Total Equity & Liabilities	29,534	100.0%		24,116	100.0%
ASSETS					
Non-Current Assets	12,354	41.8%		11,236	46.6%
Current Assets	17,175	58.2%		12,880	53.4%
Assets classified as held for sale	5	0.0%		-	0.0%
Total Assets	29,534	100.0%		24,116	100.0%
PROFIT AND LOSS ACCOUNT	-			-	
Turnover - net	27,317	100.0%		16,600	100.0%
Cost of Sales	(22,648)	82.9%		(14,045)	84.6%
Gross Profit	4,669	17.1%		2,556	15.4%
Distribution Costs	(545)	2.0%		(349)	2.1%
Administrative Expenses	(878)	3.2%		(773)	4.7%
Other Income	1,623	5.9%		1,114	6.7%
Other Charges	(263)	1.0%		(158)	1.0%
Operating Profit	4,607	16.9%		2,389	14.4%
Finance Costs	(35)	0.1%		(17)	0.1%
Profit Before Taxation	4,572	16.7%		2,372	14.3%
Taxation	(1,090)	4.0%		(504)	3.0%
Profit After Taxation	3,482	12.7%		1,867	11.2%

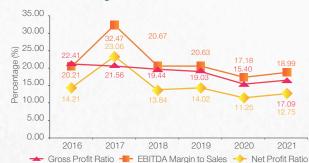
201	9		20	18	2	017	2016			
Rs in		R	s in		Rs in		Rs in			
million	%	mi	llion	%	million	%	million	%		
18,631	87.8%	16	,438	86.9%	15,433	88.6%	12,228	89.3%		
1	0.0%		2	0.0%	2	0.0%	2	0.0%		
2,590	12.2%	_2	,477	13.1%	1,992	11.4%	1,456	10.6%		
21,222	100.0%	18	,917	100.0%	17,427	100.0%	13,686	100.0%		
8,752	41.2%		,357	38.9%	5,786	33.2%	5,370	39.2%		
12,470	58.8%	11	,560	61.1%	11,641	66.8%	8,316	60.8%		
21,222	100.0%	18	,917	100.0%	17,427	100.0%	13,686	100.0%		
-			-		-		-			
22,499	100.0%		,404	100.0%	17,200	100.0%	15,334	100.0%		
(18,217)	81.0%	`	,632)	80.6%	(13,491)	78.4%	(11,897)	77.6%		
4,281	19.0%		,772	19.4%	3,709	21.6%	3,437	22.4%		
(377)	1.7%		(327)	1.7%	(261)	1.5%	(317)	2.1%		
(754)	3.3%		(814)	4.2%	(742)	4.3%	(573)	3.7%		
1,528	6.8%		,446	7.5%	3,096	18.0%	1,168	7.6%		
(335)	1.5%		(264)	1.4%	(346)	2.0%	(733)	4.8%		
4,344	19.3%	3	,813	19.6%	5,456	31.7%	2,982	19.4%		
(10)	0.04%		(9)	0.05%	(9)	0.05%	(4)	0.02%		
4,335	19.3%		,804	19.6%	5,447	31.7%	2,979	19.4%		
(1,180)	5.2%		,118)	5.8%	(1,481)	8.6%	(800)	5.2%		
3,155	14.0%	2	,686	13.8%	3,966	23.1%	2,178	14.2%		

SIX YEARS' RATIO ANALYSIS

		2021	2020	2019	2018	2017	2016
Profitability Ratios							
Gross Profit	%	17.09	15.40	19.03	19.44	21.56	22.41
EBITDA Margin to Sales	%	18.99	17.18	20.63	20.67	32.47	20.21
Net Profit Margin	%	12.75	11.25	14.02	13.84	23.06	14.21
Return on Equity	%	14.57	8.93	16.93	16.34	25.70	17.82
Return on Capital Employed	%	19.02	11.34	23.32	23.19	35.35	24.39
Liquidity Ratios							
Current Ratio	times	3.24	4.22	4.82	4.67	5.84	5.71
Quick Ratio	times	1.76	2.36	2.59	3.02	4.33	3.75
Cash to Current Liabilities	times	0.39	1.00	0.64	0.54	2.49	2.78
Cash Flow from Operations to Sales	times	0.07	0.13	0.02	0.07	0.10	0.05
Activity/Turnover Ratios							
Inventory Turnover	times	3.41	2.51	3.80	4.55	4.75	4.70
Inventory Turnover	days	107.04	145.39	96.07	80.18	76.81	77.61
Inventory Turnover - Finished Goods	times	35.98	21.61	31.71	31.10	27.89	33.36
Inventory Turnover - Finished Goods	days	10.14	16.89	11.51	11.74	13.09	10.94
Inventory Turnover - Raw Material	times	3.40	2.37	3.87	4.85	5.27	5.29
Inventory Turnover - Raw Material	days	107.43	154.25	94.35	75.21	69.23	68.96
Debtors Turnover	times	11.07	7.93	13.48	17.32	19.25	16.62
Average Collection Period	days	32.98	46.01	27.07	21.07	18.96	21.96
Creditors Turnover	times	19.85	16.98	28.19	29.93	50.12	49.29
Payable Turnover	days	18.39	21.49	12.95	12.20	7.28	7.41
Operating Cycle	days	121.63	169.91	110.19	89.06	88.49	92.16
Total Assets Turnover	times	0.92	0.69	1.06	1.03	0.99	1.12
Fixed Assets Turnover	times	7.13	5.04	9.87	13.61	16.72	23.23
Investment/Market Ratios							
Earnings Per Share	Rs.	42.97	23.04	38.93	33.15	48.95	26.89
Price Earnings Ratio	times	9.84	14.10	9.35	14.41	12.38	10.53
Cash Dividend Per Share	Rs.	10.00	5.00	8.00	13.50	19.75	10.00
Dividend Yield	%	2.37	1.54	2.20	2.83	3.26	3.53
Dividend Payout	%	23.27	21.70	20.55	40.73	40.35	37.19
Dividend Cover	times	4.30	4.61	4.87	2.46	2.48	2.69
Market Value Per Share - June 30	Rs.	422.78	324.94	364.06	477.53	606.03	283.02
Market Value Per Share - High	Rs	487.36	395.09	471.98	642.18	702.63	321.99
Market Value Per Share - Low	Rs	321.92	228.37	347.85	434.11	276.55	230.98
Market Capitalization	Rs. 000	34,257,825	26,329,859	29,499,749	38,694,212	49,106,556	22,933,085
Breakup Value - Net Assets Per Share	Rs.	295.02	257.94	229.93	202.86	190.46	150.90
Capital Structure Ratios							
Financial Leverage	%	23.54	15.38	13.91	13.91	12.92	11.92
Debt Equity Ratio	%	1.87	1.07	0.01	0.01	0.01	0.01
Interest Cover	times	132.31	141.27	443.08	429.85	640.99	780.85

GRAPHICAL PRESENTATION OF RATIOS

Profitability Ratios



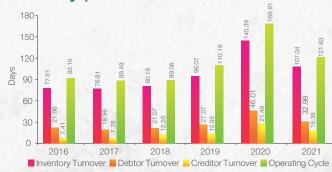
2016 2017 2018

Profitability Ratios

30.00



Acitivity / Turnover Ratios





Investment / Market Ratios







Liquidity Ratios



Capital Structure Ratio



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NOTICE OF THE ANNUAL GENERAL MEETING

NOTICE is hereby given that the Fifty-fifth Annual General Meeting of the Members of the Company will be held on Tuesday, October 12, 2021 at 3:30 pm electronically through video-link arrangement to transact the following business:

ORDINARY BUSINESS

- 1. To receive, consider and adopt the Annual Audited Financial Statements of the Company for the year ended June 30, 2021, together with the Directors' and Auditors' Report thereon.
- 2. To approve a final cash dividend of 120% (i.e. Rs. 6.00 per share) for the year 2020-21 as recommended by the Board of Directors. This is in addition to the interim dividend, of 80% i.e. Rs 4.00 per share already paid. The total dividend for 2020-21 will thus amount to 200% i.e. Rs 10.00 per share.
- 3. To appoint Auditors and fix their remuneration for the year ending June 30, 2022. The present auditors Messrs EY Ford Rhodes, Chartered Accountants, retire and being eligible have offered themselves for re-appointment.

By Order of the Board

Karachi.
Dated: September 10, 2021

Salman Khalid Company Secretary

NOTES:

1. Participation in the AGM proceeding via the video conference facility

Due to current COVID-19 situation, the AGM proceedings shall be held via video conference facility only. Shareholders interested to participate in the meeting are requested to share below information at tl@hoh.net for their appointment and proxy's verification by or before 5:00 PM on October 08, 2021.

Shareholder Name	Folio/CDC No.	CNIC Number	Mobile phone number	Registered Email Address

Video conference link details and login credentials will be shared with those Shareholders whose emails containing all the particulars are received on or before October 08, 2021 at 5:00 p.m.

Shareholders can also provide their comments and questions for the agenda items of the AGM on tl@hoh.net by October 08, 2021 at 5:00 p.m.

2. Closure of Share Transfer Books

The Share Transfer Books of the Company will be closed from October 6, 2021 to October 12, 2021 (both days inclusive) for the purpose of the Annual General Meeting and payment of the final dividend. Transfer requests received by our Share Registrar, M/S. FAMCO Associates (Private) Ltd., 8-F, Next to Hotel Faran, Nursery, Block-6, PECHS, Sharah-e-Faisal Karachi. Tel:009-21-34380101-5,0092-21-34384621-3 (Ext-103) Fax: 0092-21-34380106 at the close of business on October 05, 2021 will be treated in time for the purpose of determining above entitlement to the transferees for payment of final dividend and to attend the Annual General Meeting.

3. Proxy

A member entitled to attend and vote at this General Meeting is entitled to appoint a Proxy to attend, speak and vote in his/her place at the Meeting. A 'Proxy Form' appointing a proxy must be deposited at the Registered Office of the Company or at the above-mentioned address of Company's Share Registrar at least forty-eight hours before the time of the meeting along with the copy of CNIC of Proxy. In case of corporate entity, the Board of Directors' resolution / power of attorney with specimen signature of the nominee along with his/her copy of CNIC shall be provided at least 48 hours before the time of meeting. The Form of Proxy in English and Urdu is attached in Annual Report and should be witnessed by two persons whose name, addresses and CNIC Numbers should be mentioned on the Forms. The Form of Proxy is also available on the Company's website (www.thallimited.com).

4. Updating of particulars

The shareholders are requested to promptly notify change in their address, if any, to the Company's Share Registrar. In case of corporate entity, the shareholders are requested to promptly notify change in their particulars of their authorized representative, if applicable.

5. Submission of copies of CNIC not provided earlier

Individual Shareholders are once again reminded to submit a copy of their valid CNIC, if not provided earlier to the Company's Share Registrar, FAMCO Associates (Private) Limited. In case of non-availability of a valid copy of the Shareholders' CNIC in the records of the Company, the company shall withhold the Dividend under the provisions of Section 243 of the Companies Act 2017.

6. Withholding Tax on Dividend

Currently, the deduction of withholding tax on the amount of dividend paid by the companies under section 150 of the Income Tax Ordinance, 2001, are as under:

- (a) For persons appearing in Active Tax Payer List (ATL): 15%
- (b) For persons not appearing in Active Tax Payer List (ATL): 30%

Shareholders who have filled their return are advised to make sure that their names are entered into latest Active Tax Payers List (ATL) provided on the website of FBR at the time of dividend payment, otherwise they shall be treated as persons not appearing in ATL and tax on their cash dividend will be deducted at the rate of 30% instead of 15%.

7. Withholding tax on Dividend in case of Joint Account Holders

In order to enable the Company to follow the directives of the regulators to determine shareholding ratio of the Joint Account Holder(s) (where shareholding has not been determined by the Principal shareholder) for deduction of withholding tax on dividend of the Company, shareholders are requested to please furnish the shareholding ratio details of themselves as Principal shareholder and their Joint Holders, to the Company's Share Registrar, enabling the Company to compute withholding tax of each shareholder accordingly. The required information must reach the Company's Share Registrar by October 05, 2021, otherwise each shareholder will be assumed to have equal proportion of shares and the tax will be deducted accordingly.

8. Payment of Cash Dividend Electronically (E-mandate)

In accordance with the provisions of section 242 of the Companies Act, 2017 and Companies (Distribution of Dividend) Regulations, 2017, it is mandatory that dividend payable in cash shall only be paid through electronic mode directly into the bank account designated by the entitled shareholder. Notice in this regard has already been published earlier in newspapers as per Regulations. All shareholders are once again requested to provide details of their bank mandate specifying: (i) title of account, (ii) account number, (iii) IBAN number (iv) bank name and (v) branch name, code & address; to Company's Share Registrar. Shareholders who hold shares with Participants / Central Depository Company of Pakistan (CDC) are advised to provide the mandate to the concerned Broker / CDC.

9. Distribution of Annual Report through Email (Optional)

Pursuant to the provision of section 223(6) of the Companies Act, 2017, the companies are permitted to circulate their annual financial statements, along with auditor's report, directors' review report etc. ("Annual Report") and the notice of annual general meeting ("Notice"), to its shareholders by email. Shareholders of the Company who wish to receive the Company's Annual Report and Notices of annual general meeting by email are requested to provide the completed Electronic Communication Consent Form (available on the Company's website), to the Company's Share Registrar.

The audited financial statements of the Company for the year ended June 30, 2021 have been made available on the Company's website (www.thallimited.com) in addition to annual and quarterly financial statements for the prior years.

10. Conversion of Physical Shares into Book-Entry Form

Section 72 of the Companies Act, 2017, requires all listed companies to replace the shares held in physical form with the shares to be issued in Book-Entry Form within 4 years from the date of the promulgation of the Companies Act 2017. Pursuant to the SECP letter no. CSD/ED/Misc./2016-639-640 dated March 26, 2021, the Company is following up with all share-holders holding shares in physical form with the request to convert their shares in Book-Entry Form in order to comply with the provisions of the Companies Act, 2017. Shareholders may contact the Company's Share Registrar to understand the process and benefits of conversion of shares held in physical form into Book-Entry Form.

Statement under Regulation 4(2) of the Companies (Investment in Associated Companies or Associated Undertakings) Regulations 2017

· Sindh Engro Coal Mining Company Limited

In the annual general meeting held on October 2nd 2018 the members of the Company had approved investment in Sindh Engro Coal Mining Company Limited ("SECMC"). SECMC achieved commercial operations on July 10, 2019; which marks a historic milestone for Pakistan's Energy sector. Phase I of the Thar mining and power generation projects comprise Pakistan's first indigenous open pit coal mine which supplies 3.8 million tons of lignite coal per annum to a 2x330 MW power generation plant set up by Engro Powergen Thar Limited ("EPTL"). For Phase I of SECMC, the Board of Directors of Thal Limited approved a total exposure of Pakistani Rupee equivalent of USD 36.1 million, which includes equity investment of USD 24.3 million, USD 5 million for cost over-run and USD 6.8 million for debt servicing reserve (adjustable due to LIBOR/KI-BOR movement). Phase I of SECMC mining project has been completed within time and with significant cost savings. As a result of reduced project cost, the Company invested a total of USD 17.7 million as equity in SECMC Phase 1, while maintaining 11.9% ordinary shareholding in SECMC. Until such time that SECMC achieves project completion date (as defined under finance documents), the standby letter of credit issued for unutilized equity for Phase 1, contractual commitments of cost overrun support and debt service reserve account shall remain in place and may be called upon lenders as per terms of the finance documents.

Phase II of SECMC achieved Financial Close on December 31, 2019. For Phase II of SECMC, the Board of Directors of Thal Limited approved a total exposure of Pak Rupee equivalent of USD 10.5 million, which includes equity investment of USD 7.9 million, USD 1.3 million for cost over-run and USD 1.2 million for debt servicing reserve (adjustable due to LIBOR/KIBOR movement).

As on 30th June 2021, the Company has invested Rs. 2,547.082 million in SECMC, acquiring 171,867,851 ordinary shares having face value of Rs. 10 each, at a price of Rs. 14.82 per share. The Company has issued a stand by letter of credit in favor of lenders for the balance equity commitment of USD 4.3 million for Phase II.

For Phase II, SECMC has entered into Coal Supply Agreements with ThalNova Power Thar (Private) Limited and Thar Energy Limited to supply additional 1.9 million tons of lignite per annum to each 330 MW power plant respectively.

In 1H2020, the global COVID-19 pandemic has adversely affected the timelines for Phase II. The Project Company is now striving to achieve commercial operations date for Phase II in 2022.

· Thal Power (Private) Limited

Status update concerning the business in relation to ThalNova Power Thar (Private) Limited ("ThalNova") that was approved in the Extra-Ordinary General meeting dated March 22, 2018.

Equity Injection, Guarantee and Sponsor Support:

The shareholders in the EGM held on March 22, 2018, had approved Equity Injection of up to USD 58.7 Million (or PKR equivalent) and to arrange a Standby Letter of Credit in an amount not exceeding USD 41.1 Million (or PKR equivalent) securing the Equity Obligation and commercial risk guarantee obligations of up to USD 12.4 million (or PKR equivalent) and sponsor support to be provided by the Company for the benefit of ThalNova for an aggregate amount of up to USD 23.2 Million (or PKR equivalent) as an investment in the form of equity or subordinated debt to cover for funding shortfall/cost overrun that may arise in ThalNova as well as similar support/investment for debt service reserve support up to USD 12.4 USD (or PKR equivalent). Such sponsor support 'investments' were to be made as may be required under the Sponsor Support Agreement entered into with the lenders. The Company intends to make these sponsor support investments by way of preference shares and/or ordinary shares and/or through subordinated debt depending on approvals that may be received from the lenders. If through preference shares then the key terms will include a USD return on equity of 11%, which will be cumulative if not paid in full on any payment date and redeemable at the option of the Company.

Information pursuant to Section 4(2) of the Companies (Investment in Associated Companies or Associated Undertakings) Regulations 2017:

Inf	ormation Required	Information Required
a)	Total investment approved	As above
b)	Amount of investment made to date	Equity Injection of USD 13.0 M (in equivalent Pakistani Rupees)
(C)	Reasons for deviations from the approved timeline of investment, where investment decision was to be implemented in specified time;	Because of various reason the Financial Close of the ThalNova project was delayed beyond original timeline and subsequently achieved on 30 September 2020. The Commercial Operations Date is expected in the second half of calendar year 2022. Equity injection will now be made along with debt disbursement and expected to be completed in 2022.
(d)	Material change in financial statements of associated company or associated undertaking since date of the resolution passed for approval of investment.	The associated company to-date has received total equity injection of Rs. 9.4 billion (or USD 66.6 million) from all shareholders. The associated undertaking issued a limited notice to proceed to the EPC Contractor against a payment of USD 30 million (in Pakistani Rupees equivalent) to commence construction works prior to financial close. Financial close was achieved on 30th September 2020 and debt disbursement from lenders commenced from Apr 2021 The project construction is ongoing but the project has faced delays in recent times due to COVID related challenges. The Company expects commercial operations to commence in second half of the calendar year 2022.

COMBINED PATTERN OF CDC AND PHYSICAL SHAREHOLDING

AS AT JUNE 30, 2021

	Size of I		
No. of Shareholders	From	То	Total Shares Held
1,330	1	100	45,495
1,280	101	500	334,150
536	501	1000	380,176
863	1001	5000	1,852,032
178	5001	10000	1,282,250
53	10001	15000	688,200
31	15001	20000	535,202
14	20001	25000	304,016
20	25001	30000	560,057
12	30001	35000	392,362
13	35001	40000	491,779
7	40001	45000	301,806
15	45001	50000	720,350
6	50001	55000	319,740
5	55001	60000	290,013
5	60001	65000	313,221
2	65001	70000	133,951
3	70001	75000	215,921
2	80001	85000	168,878
1	85001	90000	88,000
3	90001	95000	280,032
3	95001	100000	298,900
1	100001	105000	101,741
3	110001	115000	336,890
5	115001	120000	590,687
1	120001	125000	124,583
3	125001	130000	379,531
2	130001	135000	265,472
3	135001	140000	409,788
2	145001	150000	296,333
1	150001	155000	154,074
1	165001	170000	
2	170001	175000	348,900
1	175001	180000	178,202
1	180001	185000	181,150
1	195001	200000	199,500
2	200001	205000	403,730
2	220001	225000	445,450
1	225001	230000	227,168
2	235001	240000	478,990
1	250001	255000	254,200
2	255001	260000	515,380
1	260001	265000	262,500
2	280001	285000	561,430
1	300001	305000	304,386
		310000	
1 2	305001	320000	305,416 634,480
1	315001		
5	320001 330001	325000 335000	321,798 1,656,860

COMBINED PATTERN OF CDC AND PHYSICAL SHAREHOLDING

AS AT JUNE 30, 2021

	Size of		
No. of Shareholders	From	То	Total Shares Held
1	350001	355000	350,896
1	355001	360000	356,700
2	365001	370000	737,223
1	370001	375000	374,668
1	375001	380000	375,800
1	380001	385000	380,351
1	385001	390000	388,231
1	390001	395000	393,098
1	395001	400000	395,700
5	420001	425000	2,108,547
2	485001	490000	975,882
2	495001	500000	995,629
1	540001	545000	544,800
1	585001	590000	585,007
1	595001	600000	600,000
1	600001	605000	601,052
2	605001	610000	1,214,735
1	610001	615000	610,963
1	630001	635000	633,300
1	710001	715000	711,503
1	725001	730000	726,392
1	730001	735000	732,429
1	800001	805000	800,400
1	810001	815000	810,233
1	830001	835000	830,269
1	840001	845000	843,547
1	850001	855000	851,137
1	995001	1000000	1,000,000
1	1095001	1100000	1,098,016
1	1145001	1150000	1,145,133
1	1150001	1155000	1,153,170
1	1185001	1190000	1,189,452
1	1245001	1250000	1,245,403
1	1340001	1345000	1,340,202
1	1405001	1410000	1,405,639
1	1815001	1820000	1,818,017
1	1965001	1970000	1,966,508
1	2890001	2895000	2,894,306
4	3790001	3795000	15,170,103
1	4965001	4970000	4,969,700
1	5600001	5605000	5,602,400
4,484			81,029,909

COMBINED PATTERN OF CDC AND PHYSICAL SHAREHOLDING

AS AT JUNE 30, 2021

S. No.	Categories	No. of	Category-wise	Category-wise	Percentage
	of Shareholders	Shares Held	No. of Folios /	Shares Held	(%)
			CDC Accounts		
1	Individuals	. S. 1217 6	4,225	19,899,004	24.56
2	Investment Companies		4	2,934	0.00
3	Joint Stock Companies		44	2,680,254	3.31
4	Directors, Chief Executive Officer and their spouse		254 354 35		
	and minor children other dependents		19	5,111,576	6.31
	ALIYA SAEEDA KHAN	1,000			
	ASIF QADIR	5,000			
	ATIQA RAFIQ	733,120			
	JAMILA RAFIQ	961,231	200		
	IMRAN ALI HABIB	13,703			6
	MOHAMEDALI R. HABIB	1,566,834	-0		7
	MUHAMMED SALMAN BURNEY	5,000			
	MUNIZEH ALI HABIB	200,530	A	W e	
	RAFIQ M. HABIB	1,340,202	0.000	0	
	SAYYEDA MOHAMED ALI	280,715			244
1 2	MUHAMMAD TAYYAB AHMED TAREEN	1,000			7
	KHALIDA TAREEN	3,241	623		A. 10
5	Executives	76%	5	16,868	0.02
6	Associated Companies, Undertakings and Related Parties		1	375,800	0.46
C. 1973.	HABIB INSURANCE COMPANY LIMITED	St. Jack		77	
7	Public Sector Companies and Corporations		1	304,386	0.38
8	Banks, DFI's, NBFIs, Insurance Companies, Takaful,		1987 1936		
	Modarabas's and Pension Funds	10 May 1	45	12,090,227	14.92
	Financial Institutions	5,377,421			
12.7.2	Insurance Companies	6,179,700	100 mm	and and	b 7 . 7
	Modaraba	17,438			
	Pension Funds	515,668	N. K. TYRE		
	Holding 5% or more voting intrest				
	NATIONAL BANK OF PAKISTAN	4,969,700	100 PAT 100 PAT		
	JUBILEE LIFE INSURANCE COMPANY LIMITED	5,602,400	500000000000000000000000000000000000000	200 Jan 18	1.1/1/2
9	Mutual Funds		43	6,537,995	8.07
200	GOLDEN ARROW SELECTED STOCKS FUND	4,149	MARK 1.7		1 P.
14 3 16	CDC - TRUSTEE MCB PAKISTAN STOCK MARKET FUND	633,300			
	CDC - TRUSTEE PAKISTAN CAPITAL MARKET FUND	28,600		400 /	
	CDC - TRUSTEE ALHAMRA ISLAMIC STOCK FUND	126,000		You have the	
	CDC - TRUSTEE ATLAS STOCK MARKET FUND	395,700			
	CDC - TRUSTEE ALFALAH GHP VALUE FUND	18,750		737	

COMBINED PATTERN OF CDC AND PHYSICAL SHAREHOLDING

AS AT JUNE 30, 2021

CDC	C - TRUSTEE AKD INDEX TRACKER FUND	7,621		
CDC	C - TRUSTEE AKD OPPORTUNITY FUND	254,200		
CDO	C-TRUSTEE ALHAMRA ISLAMIC ASSET	13776314514		
AL	LOCATION FUND	100,000		
CDO	C - TRUSTEE UBL STOCK ADVANTAGE FUND	610,963		
CDO	C - TRUSTEE ATLAS ISLAMIC STOCK FUND	113,000		
CDO	C - TRUSTEE AL-AMEEN SHARIAH STOCK FUND	732,429		
CDO	C - TRUSTEE NBP STOCK FUND	369,889		
CDO	C - TRUSTEE NBP BALANCED FUND	5,511		
CDC	C - TRUSTEE APF-EQUITY SUB FUND	34,000		
CDC	C-TRUSTEE ALFALAH GHP ISLAMIC STOCK FUND	68,000		
CDC	C - TRUSTEE APIF - EQUITY SUB FUND	26,300		
CDC	C - TRUSTEE MCB PAKISTAN ASSET			
AL	LOCATION FUND	60,400		
CDC	C - TRUSTEE ALFALAH GHP STOCK FUND	61,700		
CDC	C - TRUSTEE ALFALAH GHP ALPHA FUND	21,500		
CDC	C - TRUSTEE NIT-EQUITY MARKET			
OF	PPORTUNITY FUND	45,900		
CDC	C - TRUSTEE ABL STOCK FUND	71,050		
CDC	C - TRUSTEE FIRST HABIB STOCK FUND	5,150		
CDC	C - TRUSTEE LAKSON EQUITY FUND	44,850		
MCI	BFSL - TRUSTEE ABL ISLAMIC STOCK FUND	50		
CDC	C - TRUSTEE UBL ASSET ALLOCATION FUND	28,950		
CDC	C - TRUSTEE AL-AMEEN ISLAMIC ASSET			
AL	LOCATION FUND	84,778		
CDC	C-TRUSTEE AL-AMEEN ISLAMIC RET. SAV.			
FL	JND-EQUITY SUB FUND	136,450		
CDO	C - TRUSTEE UBL RETIREMENT SAVINGS		1	
FL	JND - EQUITY SUB FUND	126,150		
CDC	C-TRUSTEE NATIONAL INVESTMENT (UNIT) TRUST	1,966,508		
CDC	C - TRUSTEE NBP ISLAMIC STOCK FUND	94,500		
CDC	C - TRUSTEE NIT ISLAMIC EQUITY FUND	84,100		
CDC	C - TRUSTEE AL AMEEN ISLAMIC			
DE	EDICATED EQUITY FUND	3,066		
CDC	C - TRUSTEE NBP ISLAMIC ACTIVE			
AL	LOCATION EQUITY FUND	17,700		
CDC	C - TRUSTEE LAKSON TACTICAL FUND	3,416		
MCI	BFSL TRUSTEE ABL ISLAMIC DEDICATED			
ST	OCK FUND	50		

COMBINED PATTERN OF CDC AND PHYSICAL SHAREHOLDING

AS AT JUNE 30, 2021

	CDC - TRUSTEE ALFALAH GHP ISLAMIC				
	DEDICATED EQUITY FUND	12,601			
191	CDC - TRUSTEE FIRST HABIB ASSET	7 3 3 7 4 1 4 3			
	ALLOCATION FUND	2,200			
	MCBFSL - TRUSTEE AKD ISLAMIC STOCK FUND	35,000	10 11 17 M		
	CDC - TRUSTEE UBL DEDICATED EQUITY FUND	2,214			
	CDC - TRUSTEE ATLAS ISLAMIC DEDICATED				
	STOCK FUND	17,900			
	CDC - TRUSTEE GOLDEN ARROW STOCK FUND	73,400			
	CDC - TRUSTEE NIT ASSET ALLOCATION FUND	10,000			
10	Foreign Investors		29	32,200,830	39.74
	Holding 5% or more voting intrest		70.8		
	ASAD LIMITED	7,517,613			
	ALI REZA LIMITED	7,561,504	43		
	MUSTAFA LIMITED	8,282,214			
	SHAKIR LIMITED	5,397,558		· 0	
11	Co-Operative Socities		2	6,814	0.01
12	Charitable Trust		13	1,092,799	1.35
13	Others	0.00	53	710,422	0.88
	TOTAL		4,484	81,029,909	100.00



STATEMENT OF COMPLIANCE WITH LISTED COMPANIES

(CODE OF CORPORATE GOVERNANCE) REGULATIONS, 2019

Name of Company: Thal Limited (The Company) Year ended: June 30, 2021

The company has complied with the requirements of the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) in the following manner:

1. The total number of directors are 7 as per the following:

a. Male	6
b. Female	1

The composition of board is as follows:

a. Independent Directors	Mr. Asif Qadir
	Ms. Aliya Saeeda Khan
b. Other Non-Executive Director	Mr. Rafiq M. Habib
	Mr. Mohamedali R. Habib
	Mr. Imran Ali Habib
	Mr. Salman Burney
c. Executive Director	Mr. Muhammad
	Tayyab Ahmad Tareen

- The directors have confirmed that none of them is serving as a director on more than seven listed companies, including this company.
- The company has prepared a code of conduct and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.
- 5. The board has developed a vision / mission statement, overall corporate strategy and significant policies of the Company. The board has ensured that complete record of particulars of the significant policies along with their date of approval or updating is maintained by the Company.
- All the powers of the board have been duly exercised and decisions on relevant matters have been taken by board / shareholders as empowered by the relevant provisions of the Companies Act, 2017 (the Act) and these Regulations.

- 7. The meetings of the board were presided over by the Chairman and, in his absence, by a director elected by the board for this purpose. The board has complied with the requirements of Act and the Regulations with respect to frequency, recording and circulating minutes of meeting of board.
- 8. The board has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and these Regulations.
- 9. Mr. Rafiq M. Habib and Mr. Salman Burney are exempted by SECP from the Directors Training Program as each of them has requisite qualification and experience of serving on the Boards. Mr. Mohamedali R. Habib, Mr. Imran Ali Habib, Mr. Asif Qadir and Ms. Aliya Saeeda Khan are certified by Pakistan Institute of Corporate Governance.
- 10. There was no new appointment of Chief Financial Officer and Company Secretary during the year. The Board has approved the appointment of Head of Internal Audit and his remuneration and terms and conditions of employment and complied with relevant requirements of the Regulations.
- 11. Chief Financial Officer and Chief Executive Officer duly endorsed the financial statements before approval of the board.
- 12. The board has formed committees comprising of members given below:

a. Audit Committee

Mr. Asif Qadir Chairman
Mr. Mohamedali R. Habib Member
Mr. Imran Ali Habib Member
Mr. Salman Burney Member

b. Human Resource and Remuneration Committee

Mr. Asif Qadir Chairman
Mr. Mohamedali R. Habib Member
Mr. Salman Burney Member
Mr. Muhammad Tayyab
Ahmad Tareen Member

- 13. The terms of reference of the aforesaid committees have been formed, documented and advised to the committee for compliance.
- 14. The frequency of meetings (quarterly / half-yearly / yearly) of the committee were as per following:
 - a. Audit Committee 4 meetingsb. HR and Remuneration Committee 2 meetings
- 15. The board has outsourced the internal audit function to Noble Computer Services (Private) Limited (associated company) who are considered suitably qualified and experienced for the purpose and are conversant with the policies and procedures of the Company.
- 16. The statutory auditors of the company have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan and registered with Audit Oversight Board of Pakistan, that they and all their partners are in compliance with International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan and that they and the partners of the firm involved in the audit are not a close relative (spouse, parent, dependent and non-dependent children) of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, Company Secretary or Director of the Company.
- 17. The statutory auditors or the persons associated with them have not been appointed to provide other services except in accordance with the Act, these regulations or any other regulatory requirement and the auditors have confirmed that they have observed IFAC guidelines in this regard.
- 18. We confirm that all requirements of regulations 3, 7, 8, 27, 32, 33 and 36 of the Regulations have been complied with.

- 19. Explanations for not rounding up the fractional number under Regulation 6(1) is as follows:
 - a. In a Board comprising 7 members, one-third works out to 2.33. Since the fraction is below half (i.e. 0.5), the fraction contained in such one-third is not rounded up to one. Further, the Company has enough experienced and well reputed independent directors on the Board who perform and carry out their responsibilities diligently.

RAFIQ M HABIB

CHAIRMAN

MUHAMMAD TAYYAB AHMAD TAREEN DIRECTOR

Karachi September 10, 2021



EY Ford Rhodes Chartered Accountants Progressive Plaza, Beaumont Road P.O. Box 15541, Karachi 75530 UAN: +9221 111 11 39 37 (EYFR) Tel: +9221 3565 0007-11 Fax: +9221 3568 1965 ey.khi@pk.ey.com ey.com/ok

Independent Auditors' Review Report

To the members of Thal Limited

Review Report on the Statement of Compliance contained in the Listed Companies (Code of Corporate Governance) Regulations, 2019

We have reviewed the enclosed Statement of Compliance with the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the Regulations) prepared by the Board of Directors of Thal Limited (the Company) for the year ended 30 June 2021 in accordance with the requirements of the Regulation 36 of the Regulations.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the Regulations.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The Regulations require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance with the requirements to the extent of the approval of related party transactions by the board of Directors upon recommendation of the Audit Committee.

Based on our review, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the requirements contained in the Regulations as applicable to the Company for the year ended 30 June 2021.

Chartered Accountants

EUGAL

Place: Karachi

Date: 15 September 2021

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UNCONSOLIDATED FINANCIAL STATEMENTS

- AUDITORS' REPORT TO THE MEMBERS
- UNCONSOLIDATED FINANCIAL STATEMENTS





EY Ford Rhodes Chartered Accountants Progressive Plaza, Beaumont Road P.O. Box 15541, Karachi 75530 Pakistan UAN: +9221 111 11 39 37 (EYFR) Tel: +9221 3565 0007-11 Fax: +9221 3568 1965 ey.khi®pk.ey.com ev.com/ok

To the members of Thal Limited (the Company)

Report on the Audit of the Unconsolidated Financial Statements

Opinion

We have audited the annexed unconsolidated financial statements of Thal Limited (the Company), which comprise the unconsolidated statement of financial position as at 30 June 2021, and the unconsolidated statement of profit or loss, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity, the unconsolidated statement of cash flows for the year then ended, and notes to the unconsolidated financial statements, including a summary of significant accounting policies and other explanatory information, and we state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, unconsolidated the statement of financial position, unconsolidated statement of profit or loss, the unconsolidated statement of comprehensive income, the unconsolidated statement of changes in equity and the unconsolidated statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the Information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at 30 June 2021 and of the profit and other comprehensive income, the changes in equity and its cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the unconsolidated financial statements of the current period. These matters were addressed in the context of our audit of the unconsolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



Page 1



Following is the Key audit matter:

1. Revenues

The Company earns revenue from multiple business lines which operate as distinct business units with significant volume of revenue transactions. The recognition of revenue relating to each business line depend on the nature of contractual arrangements with the customers.

Revenue is recorded in accordance with the requirements of IFRS 15 which provides a comprehensive model of revenue recognition and requires the Company to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying the model to contracts with customers.

We identified revenue recognition as a key audit matter due to significant volume of transactions and the amount of audit efforts in relation to this area.

Please refer notes 5.26 and 33 to the unconsolidated financial statements.

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We performed a range of audit procedures in relation to revenue including the following:

- We reviewed the terms and conditions of distinct sale transactions and assessed the appropriateness of the revenue recognition policies and practices followed by the Company.
- We tested controls over revenue recognition and reporting process within each business unit including key IT dependent manual controls and IT general controls for the relevant IT systems used for revenue transaction processing by the Company.
- We performed analytical review procedures and other test of details over various revenue streams including the cut-off procedures to check that revenue has been recognized in the appropriate accounting period.
- We assessed the adequacy of the disclosures as per the guidelines set out in the applicable financial reporting requirements

Information Other than the Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the financial statements and our auditors' report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of
 internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events
 or conditions that may cast significant doubt on the Company's ability to continue as a going
 concern. If we conclude that a material uncertainty exists, we are required to draw attention in our
 auditors' report to the related disclosures in the financial statements or, if such disclosures are
 inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the
 date of our auditors' report. However, future events or conditions may cause the Company to cease
 to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in
 a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



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From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

- a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);
- b) the statement of financial position, the statement of profit or loss, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;
- investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and
- d) zakat deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980), was deducted by the Company and deposited in the Central Zakat Fund established under section 7 of that Ordinance.

The engagement partner on the audit resulting in this independent auditors' report is Arslan Khalid.

Chartered Accountants

KM Fre M

Place: Karachi

Date: 15 September 2021

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UNCONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT JUNE 30, 2021

	Note	2021	2020
		(Rupees	in '000')
ASSETS			
Non-current assets			
Property, plant and equipment	7	3,710,820	3,118,492
Intangible assets	8	120,776	172,696
Investment property	9	985	990
Long-term investments	10	8,007,397	5,795,615
Long-term loans	11	275,000	1,927,286
Long-term deposits	12	20,378	16,259
Deferred tax asset	13	218,793	204,927
Current accets		12,354,149	11,236,265
Current assets Stores, spares and loose tools	14	117,827	127,155
Stock-in-trade	15	7,730,049	5,553,816
Trade debts	16	3,231,174	2,507,538
Loans and advances	17	103,160	42,056
Trade deposits and short-term prepayments	18	452,711	186,006
Interest accrued	10	20,582	21,898
Other receivables	19	620,919	185,009
Short-term investments	20	2,802,265	1,201,165
Cash and bank balances	21	2,096,373	3,055,379
		17,175,060	12,880,022
Assets classified as held for sale	22	5,000	
		17,180,060	12,880,022
TOTAL ASSETS		29,534,209	24,116,287
FOLUTY AND LIABILITIES			
EQUITY AND LIABILITIES SHARE CAPITAL AND RESERVES			
Authorised capital	23	1,000,000	1 000 000
200,000,000 (2020: 200,000,000) ordinary shares of Rs.5/- each	23	<u>1,000,000</u> 405,150	<u>1,000,000</u> 405,150
Issued, subscribed and paid-up capital Reserves	24	23,500,483	20,496,003
1 16561 765	24	23,905,633	20,901,153
NON-CURRENT LIABILITIES		20,000,000	20,001,100
Long-term deposits and payables	25	11,887	16,927
Long-term borrowing	26	185,242	149,355
Lease liabilities	27	100,550	-
Deferred income	28	22,309	_
		319,988	166,282
CURRENT LIABILITIES			
Trade and other payables	29	4,335,229	2,669,016
Accrued mark-up		3,651	263
Unclaimed dividend		89,256	66,197
Unpaid dividend		36,242	45,252
Current portion of long-term borrowing	26	109,164	49,786
Current portion of lease liabilities	27	17,140	8,443
Current portion of deferred income	28	4,394	145,000
Short-term borrowing	30	361,000	145,000
Income tax - net	31	266,396	23,022
Sales tax payable		86,116 5 308 588	41,873 3,048,852
CONTINGENCIES AND COMMITMENTS	32	5,308,588	3,040,032
TOTAL EQUITY AND LIABILITIES	02	29,534,209	24,116,287
		20,001,200	

The annexed notes 1 to 56 form an integral part of these unconsolidated financial statements.

CHIEF EXECUTIVE OFFICER DIRECTOR

CHIEF FINANCIAL OFFICER

UNCONSOLIDATED STATEMENT OF PROFIT OR LOSS

FOR THE YEAR ENDED JUNE 30, 2021

	Note	2021 (Rupees	2020 in '000')
Revenue - net	33	27,317,188	16,600,416
Cost of sales	34	(22,648,317)	(14,044,677)
Gross profit		4,668,801	2,555,739
Distribution and selling expenses	35	(544,689)	(349,227)
Administrative expenses	36	(877,675)	(773,316)
Other charges	37	(263,208)	(158,313)
		(1,685,572)	(1,280,856)
Other income	38	1,623,453	1,113,631
Operating profit		4,606,682	2,388,514
Finance costs	39	(34,817)	(16,908)
Profit before taxation		4,571,865	2,371,606
Taxation	40	(1,089,670)	(504,448)
Net profit for the year		3,482,195	1,867,158
		(Rup	oees)
Basic and diluted earnings per share	41	42.97	23.04

The annexed notes 1 to 56 form an integral part of these unconsolidated financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

UNCONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED JUNE 30, 2021

No	ote	2021 (Rupees	2020 in '000')
Net profit for the year		3,482,195	1,867,158
Other comprehensive income			
Item that will not be reclassified to unconsolidated statement of			
profit or loss in subsequent periods;			
Gain on long-term equity investments classified at fair value through			
other comprehensive income (FVOCI)	.4	130,011	20,768
Total comprehensive income for the year		3,612,206	1,887,926

The annexed notes 1 to 56 form an integral part of these unconsolidated financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

UNCONSOLIDATED STATEMENT OF CHANGES IN EQUITY

RESERVES

General Unappropr- Gain on

3,158,159

Total

FOR THE YEAR ENDED JUNE 30, 2021

	subscribed and paid-up capital	reserves	reserves	iated profit	revaluation of investment at fair value through other comprehen- sive income	equity
			(Rupees	in '000')		
Balance as at July 1, 2019	405,150	55,704	15,123,499	2,950,242	94,631	18,629,226
Transfer to general reserve	-	-	2,506,500	(2,506,500)	-	-
Final dividend @ Rs 5.5/- per ordinary share for the year ended June 30, 2019	-	-	-	(445,666)	-	(445,666)
Interim dividend @ Rs 1.50/- per ordinary shar for the year ended June 30, 2020	-	-	-	(121,544)	-	(121,544) (567,210)
Net Profit for the year Other comprehensive income Total comprehensive income for the year				1,867,158 - 1,867,158	20,768 20,768	1,867,158 20,768 1,887,926
Reserve on amalgamation of A-One Enterprises (Private) Limited as of June 30, 2020	-	951,211	-	-	-	951,211
Balance as at June 30, 2020	405,150	1,006,915	17,629,999	1,743,690	115,399	20,901,153
Transfer to general reserve	-	-	1,460,000	(1,460,000)	-	-
Final dividend @ Rs 3.5/- per ordinary share for the year ended June 30, 2020	-	-	-	(283,606)	-	(283,606)
Interim dividend @ Rs 4.00/- per ordinary share for the year ended June 30, 2021		-	-	(324,120) (607,726)		(324,120) (607,726)
Net Profit for the year Other comprehensive income Total comprehensive income for the year				3,482,195 - 3,482,195	- 130,011 130,011	3,482,195 130,011 3,612,206

The annexed notes 1 to 56 form an integral part of these unconsolidated financial statements

CHIEF EXECUTIVE OFFICER

Balance as at June 30, 2021

DIRECTOR

405,150 1,006,915 19,089,999

CHIEF FINANCIAL OFFICER

245,410 23,905,633

UNCONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2021

TOTATILE TEAT ENDED GOINE GO, 2021	Note	2021	2020
		(Rupees	in '000')
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	42	1,980,127	2,121,482
Finance costs paid		(31,429)	(16,645)
Leave encashment paid		(6,072)	(2,825)
Income tax paid		(860,162)	(426,329)
Long-term loans - net		(0.150)	3,996
Long-term deposits - net Net cash generated from operating activities		(9,159)	(1,398) 1,678,281
Net cash generated from operating activities		1,073,303	1,070,201
CASH FLOWS FROM INVESTING ACTIVITIES			
Addition to property, plant and equipment		(1,028,321)	(1,344,877)
Addition to intangible assets		(8,953)	(125,075)
Proceeds from disposal of operating fixed assets and intangible assets		59,360	13,251
Net assets acquired on amalgamation of A-One Enterprises (Private)			(0.000)
Limited other than cash and cash equivalents		(0.001.771)	(9,328)
Long-term investments made during the year		(2,081,771)	(404,692) 763,362
Short-term investments made during the year - net Long-term loans returned by/(made to) subsidiaries - net		(1,526,159)	(1,068,651)
Dividend income received during the year		1,072,175	968,882
Interest income received during the year		100,368	129,323
Net cash used in investing activities		(1,765,515)	(1,077,805)
1101 Sash assa in invocang activities		(1,700,010)	(1,077,000)
CASH FLOWS FROM FINANCING ACTIVITIES			
Principal portion of lease rentals paid		(11,087)	(6,513)
Export Refinance Facility obtained		216,000	145,000
SBP's Refinance Facility for Salaries and Wages (repaid)/obtained		(24,892)	199,141
SBP's Temporary Economic Refinance Facility obtained		99,281	-
SBP's Financing Scheme for Renewable Energy obtained - net		47,579	
Dividends paid		(593,677)	(561,867)
Net cash used in financing activities		(266,796)	(224,239)
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS		959,006	376,237
Cash and cash equivalents acquired on amalgamation of A-One			
Enterprises (Private) Limited		-	1,021,934
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR		3,055,379	1,657,208
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	43	2,096,373	3,055,379

The annexed notes 1 to 56 form an integral part of these unconsolidated financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

NOTES TO THE UNCONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED JUNE 30, 2021

LEGAL STATUS AND NATURE OF BUSINESS

1.1 Thal Limited (the Company) was incorporated on January 31, 1966 as a public company limited by shares and is listed on the Pakistan Stock Exchange Limited.

The Company is engaged in the manufacture of engineering goods, jute goods, papersack and laminate sheets.

- 1.2 In pursuance of the scheme of amalgamation approved by the Board and sanctioned by the Securities and Exchange Commission of Pakistan (SECP), the entire undertaking of A-One Enterprises (Private) Limited was amalgamated with the Company effective June 30, 2020.
- 1.3 Geographical location and address of business units

Head Office

The registered office of the Company is situated at 4th Floor, House of Habib, 3-Jinnah Co-perative Housing Society, Block 7/8, Sharae Faisal, Karachi.

Plants:

Engineering operations are located at Korangi and Port Qasim, Karachi, Sindh.

The Jute operations are located at Muzaffargarh, Punjab.

Papersack operations are located at Hub, Balochistan and Gadoon, Khyber Pakhtunkhwa

Laminates operations are located at Hub, Balochistan.

1.4 These unconsolidated financial statements are separate financial statements of the Company in which investments in subsidiaries and associates are accounted for at cost less impairment loss, if any, and are not consolidated or accounted for by using equity method of accounting.

STATEMENT OF COMPLIANCE

- 2.1 These unconsolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:
 - International Financial Reporting Standards (IFRSs) issued by the International Accounting Standard Board (IASB) as notified under the Companies Act, 2017 (the Act);
 - · Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan (ICAP) as are notified under the Act; and
 - · Provisions of and directives issued under the Act

Where provisions of and directives issued under the Act and IFAS differ from the IFRSs, the provision of and directives issued under the Act and IFAS have been followed.

BASIS OF MEASUREMENT

- 3.1 These unconsolidated financial statements have been prepared under the historical cost convention, except for investments in shares of listed companies and mutual funds which are measured at fair value as disclosed in the accounting policies below.
- 3.2 The unconsolidated financial statements are presented in Pakistani Rupees, which is also the Company's functional currency.

4 SIGNIFICANT ACCOUNTING JUDGEMENTS. ESTIMATES AND ASSUMPTIONS

The preparation of these financial statements in conformity with approved accounting standards, as applicable in Pakistan, requires management to make judgments, estimates and assumptions that affect the application of policies and the reported amount of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates underlying the assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The estimates, assumptions and judgements made by the management that are subject to risk of material adjustment to the carrying amounts of assets and liabilities within the next financial year, are as follows:

Notes

		110162
(a)	capitalization of new assets and determining the residual values and	5.2, 5.4, 7 & 9
	useful lives of property, plant and equipment and investment property	
(b)	determining the residual values and useful lives of intangibles assets	5.3 & 8
(C)	Non-current assets held for sale	5.5
(d)	impairment of financial and non-financial assets	5.24
(e)	net realizable value estimation for inventories	5.7, 5.8, 14 & 15
(f)	allowance for expected credit losses	5.9, 5.24 & 16
(g)	provision for tax and deferred tax	5.6, 13, 31 & 40
(h)	provision and warranty obligation	5.14 & 29.3
(i)	contingencies	5.21 & 32
(j)	compensated absences of employees	5.15 & 29
(k)	determining the lease term of contracts with renewal and termination options;	5.20.3 & 27
(1)	leases - estimating the incremental borrowing rate	5.20.4 & 27

5. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

5.1 New standards, amendments to approved accounting standards and new interpretations

The Company has adopted the following standards, amendments, interpretation and improvements to International Financial Reporting Standards (IFRSs) which became effective for the current year:

Improvements to Accounting Standards Issued by the IASB in December 2017

IFRS 3 - Business Combinations - Previously held Interests in a joint operation
 IFRS 11 - Joint Arrangements - Previously held Interests in a joint operation

IAS 12 - Income Taxes - Income tax consequences of payments on financial instruments classified as equity

IAS 23 - Borrowing Costs - Borrowing costs eligible for capitalisation

Standard, Amendment or Interpretation

Covid-19-Related Rent Concessions beyond 30 June 2021 – Amendment to IFRS 16 Interest Rate Benchmark Reform – Phase 2 – Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16

The adoption of the above improvements and amendments did not have any impact on these financial statements.

5.2 Property, plant and equipment

Operating fixed assets

These are stated at cost less accumulated depreciation / amortisation and impairment loss, if any, except for freehold land which is stated at cost less impairment loss, if any.

Depreciation is charged to the unconsolidated statement of profit or loss applying the reducing balance method except for computer equipment and jigs and fixtures which are depreciated on straight line method at the rates specified in note 7 to these unconsolidated financial statements. Depreciation on additions is charged from the month asset is available for use and in case of deletion, up to the month preceding the month of disposal.

Maintenance and normal repairs are charged to unconsolidated statement of profit or loss as and when incurred. Major renewals and improvements are capitalized and the assets so replaced, if any, are retired.

An item of operating fixed assets and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss when the asset is derecognised.

The residual values, useful lives and methods of depreciation of operating fixed assets are reviewed at each financial year end and adjusted prospectively, if appropriate.

Right-of-use assets

The Company recognises a right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost less any accumulated depreciation and impairment losses and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term.

Capital work-in-progress

All expenditures connected to the specific assets incurred during installation and construction period are carried under capital work-in-progress. These are transferred to specific assets as and when assets are available for use.

5.3 Intangible assets

These are stated at cost less accumulated amortization and impairment loss, if any.

Costs in relation to intangible assets are only capitalized when it is probable that future economic benefits attributable to that asset will flow to the Company and the same is amortized applying the straight line method at the rates stated in note 8 to these unconsolidated financial statements.

5.4 Investment property

Investment property is stated at cost less accumulated depreciation and impairment, if any.

Depreciation on investment properties is charged on reducing balance method at the rate specified in note 9 to the financial statements. Depreciation on additions is charged from the month of addition and in case of deletion up to the month of disposal.

Maintenance and normal repairs are charged to statement of profit or loss as and when incurred while major repairs and renewals are capitalised. Any gains or losses on disposal of an investment property are recognised in profit or loss in the year of disposal. The carrying values of investment properties are reviewed at each financial year end for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. If any such indication exists, and where the carrying values exceed the estimated recoverable amount, the investment properties are written down to their recoverable amount.

5.5 Non-current assets held for sale

The Company classifies non-current assets as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Costs to sell are the incremental costs directly attributable to the disposal of an asset excluding finance costs and income tax expense.

The criteria for held for sale classification is regarded as met only when the sale is highly probable, and the asset is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Assets and liabilities classified as held for sale are presented separately as current items in the statement of financial position.

5.6 Taxation

(a) Curre

The charge for current taxation in respect of certain income streams of the Company is based on Final Tax Regime at the applicable tax rates and remaining income streams at current rate of taxation under the normal tax regime after taking into account tax credits and rebates available, if any, 1% of turnover or 17% alternate corporate tax, whichever is higher. The Company had also availed Group Tax Relief under the provisions of Section 59AA and Group Taxation under the provisions of section 59B of the Income Tax Ordinance, 2001 as explained in note 31 to these unconsolidated financial statement.

(b) Deferred

Deferred tax is provided using the statement of financial position liability method, on all temporary differences at the statement of financial position date between the tax bases of assets and liabilities and their carrying amount for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, carry-forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carry forward of unused tax credits and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each statement of financial position date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized. Unrecognised deferred tax assets are re-assessed at each statement of financial position date and are recognised to the extent that it has become probable that future taxable profit will allow deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the statement of financial position date.

The impact of deferred tax is recognised in the statement of profit or loss and deferred tax in relation to items outside statement of profit or loss is recognised in the statement of comprehensive income or equity.

5.7 Stores, spares and loose tools

These are valued at lower of cost, determined using weighted average method, and Net Realisable Value (NRV), less provision for obsolete items (if any). Items in transit are valued at cost comprising purchase price, freight value and other charges incurred thereon upto the reporting date. Provision is made for items which are obsolete and slow moving and is determined based on management estimate regarding their future usability.

5.8 Stock-in-trade

Stock-in-trade, except goods-in-transit, is stated at the lower of weighted average cost or Net Realisable Value.

Raw and packing materials

- Purchase cost

Work-in-process

- Cost of materials, labour cost and appropriate production overheads

Finished goods

- Cost of materials, labour cost and appropriate production overheads

Goods-in-transit are valued at cost comprising purchase price, freight value and other charges incurred thereon upto the reporting date.

NRV signifies the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. Provision is made for slow moving and obsolete items as and when identified.

5.9 Trade debts and other receivables

These are recognized and carried at original invoice amount being the fair value and subsequently measured at amortised cost. Allowance is made on the basis of lifetime ECLs that result from all possible default events over the expected life of the trade debts and other receivables. Bad debts are written off when considered irrecoverable.

Exchange gains or losses arising in respect of trade debts and other receivables in foreign currency are added to their respective carrying amounts.

5.10 Loans, advances, deposits and short term prepayments (other than financial assets)

These are initially recognised at cost, which is the fair value of the consideration given. Subsequent to initial recognition, assessment is made at each statement of financial position date to determine whether there is an indication that a financial asset or group of assets may be impaired. If such indication exists, the estimated recoverable amount of that asset or group of assets is determined and any impairment loss is recognised for the difference between the recoverable amount and the carrying value.

5.11 Cash and cash equivalents

For the purpose of cash flow statement, cash and cash equivalents comprise of cash in hand, bank balances and short-term investments with a maturity of three months or less from the date of acquisition net of bank overdraft/running finance facility that are deemed integral to the Company's cash management. The cash and cash equivalents are readily convertible to known amount of cash and are therefore subject to insignificant risk of changes in value.

5.12 Share capital

Ordinary shares are classified as equity and recognized at their face value. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

5.13 Trade and other payables

Liabilities for trade and other payable are carried at amortised cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Company.

Exchange gains and losses arising on translation in respect of liabilities in foreign currency are added to the carrying amount of the respective liabilities

5.14 Provisions

General

Provisions are recognised in the statement of financial position where the Company has a legal or constructive obligation as a result of past event, it is probable that outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. When the Company expects some or all of the provision to be reimbursed, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. Provisions are reviewed at each statement of financial position date and adjusted to reflect current best estimate.

Warranty obligations

The Company recognizes the estimated liability to repair or replace products under warranty at the statement of financial position date. These are recognised when the product is sold or service provided to the customer. Initial recognition is based on historical experience and estimate of probability weighted expected outcome. The estimates of warranty-related costs is reviewed annually and adjusted, if required.

5.15 Compensated absences

Accrual is made for employees' compensated absences on the basis of encashable leaves as per the entitlements and company policy.

5.16 Staff retirement benefits

Defined contribution plan

Provident fund

The Company operates a recognised provident fund for its permanent employees. Equal monthly contributions are made to the fund by the Company and the employees in accordance with the rules of the scheme. The Company has no further obligation once the contributions have been paid. The contributions made by the Company are recognised as employee benefit expense when they are due.

Retirement benefit fund

The Company operates an approved funded scheme for retirement benefits for all employees on the basis of defined contribution made by the Company on attaining the retirement age or in the event of death, with a minimum qualifying period of ten years which is managed by a Trust.

5.17 Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

5.18 Unclaimed dividend

This is recognised at the amount of dividend declared and unclaimed by shareholders from the date it became due and payable.

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5.19 Unpaid dividend

This is recognised at the amount of dividend declared and claimed by shareholders but remained unpaid for the period of 3 years from the date it became due and payable.

5.20 Leases

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

5.20.1 Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short-term lease. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

5.20.2Lease liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less lease incentives receivable (if any), variable lease payments that depend on an index or a rate (if any), and amounts expected to be paid under residual value guarantees (if any). The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company (if any) and payments of penalties for terminating the lease (if any), if the termination option is reasonably certain to be exercised. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments at the lease commencement date, the Company uses the interest rate implicit in the lease. In case where the interest rate implicit in the lease is not readily determinable, the Company uses its incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

5.20.3 Determination of the lease term for lease contracts with extension and termination options

The Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Company has several lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control that affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation of the leased asset).

5.20.4 Estimating the incremental borrowing rate.

The Company cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ('IBR') to measure lease liabilities. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment.

5.21 Contingent liabilities

Contingent liability is disclosed when

- there is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company; or
- there is a present obligation that arises from past events but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measure with sufficient reliability.

5.22 Financial assets

A financial asset (unless it is a trade receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Classification and measurement

Under IFRS 9 Financial assets are classified, at initial recognition, as subsequently measured at following:

- (a) at amortised cost
- (b) at fair value through other comprehensive income (FVOCI); and
- (c) at fair value through profit or loss (FVPL).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the business model for managing them.

(a) At amortised cost

A financial asset is measured at amortised cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows: and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

(b) At fair value through other comprehensive income

A debt instrument is measured at fair value through OCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that are initially recognised at fair value through OCI are subsequently measured at fair value. Interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the statement of profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in OCI. Upon derecognition, the cumulative fair value change recognised in OCI is recycled to profit or loss.

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by investment basis. The company has irrevocably elected to carry its quoted investments in equity instruments under this category.

Equity instruments that are initially recognised at fair value through OCI are subsequently measured at fair value. Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, except when the Company benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

(c) At fair value through profit or loss

Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Company has transferred its rights to receive cash flows from an asset or has entered into a pass through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Company continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Company has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

5.23 Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading are recognised in the statement of profit or loss. Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IFRS 9 are satisfied. The Company has not designated any financial liability as at fair value through profit or loss.

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss. This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

5.24 Impairment of financial and non financial assets

Impairment of financial assets

The impairment model under IFRS 9 applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments.

ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company.

At each reporting date, the Company assesses whether financial assets are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the respective asset.

The Company uses the standard's simplified approach and calculates ECL based on life time ECL on its financial assets. The Company has established a provision matrix that is based on the Company's historical credit loss experience, adjusted for forward-looking factors specific to the financial assets and the economic environment.

Impairment of non-financial assets

The carrying amounts of non-financial assets are assessed at each reporting date to ascertain whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated to determine the extent of impairment loss, if any. An impairment loss is recognised, as an expense in statement of profit or loss and other comprehensive income. The recoverable amount is the higher of an asset's fair value less cost to disposal and value in use. Value in use is ascertained through discounting of the estimated future cash flows using a discount rate that reflects current market assessments of the time value of money and the risk specific to the assets for which the estimate of future cash flow have not been adjusted. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

An impairment loss is reversed if there is a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognised previously. Reversal of an impairment loss is recognised immediately in statement of profit or loss and other comprehensive income.

5.25 Earnings per share

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares (if any).

5.26 Revenue recognition

Revenue is recognised at amounts that reflect the consideration that the Company expects to be entitled to in exchange for transferring goods or services to a customer. Revenue is measured at the fair value of the consideration received or receivable, and is recognised at a point in time when control of goods have passed to the customer either on the dispatch / acceptance of goods for local sales or on the issuance of bill of lading in case of export sales. The normal credit period ranges between 30 to 90 days.

5.27 Other income

Other income is recognised to the extent it is probable that the economic benefits will flow to the Company and amount can be measured reliably. Other income is measured at the fair value of the consideration received or receivable and is recognised on the following basis:

- Dividend income is recognised when the right to receive the dividend is established;
- Interest on Term Deposit Receipts is recognised on constant rate of return to maturity;
- Interest on deposit accounts is recognised on accrual basis;
- Rental income arising from investment property is accounted for on a straight-line basis over the lease term;
- Scrap sales are recognised on an accrual basis;
- Claim from customers is recognised as income when the claim is accepted by customer; and
- Service income is recognised on a straight line basis over the period that the services are provided.

5.28 Foreign currency transactions

Foreign currency transactions are translated into Pakistani Rupees at the exchange rates prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into Pakistani Rupees at the exchange rates prevailing at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using exchange rates at the date when the fair value was determined. Exchange gains or losses are included in statement of profit or loss of the current period.

5.29 Deferred income

Benefit of a loan at a below-market rate of interest is recognised as deferred income. Deferred income is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate are expensed.

5.30 Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as Chief Executive of the Group.

5.31 Research and development expenditure

Research expenditure is recognised as an expense when incurred. Costs incurred on development projects are recognised as intangible assets to the extent that such expenditure is expected to generate future economic benefits. Other development expenditure is recognised as an expense when incurred.

5.32 Ijarah rentals

Ijarah payments for assets under Ijarah (Islamic term finance) agreements are recognised as an expense in the statement of profit or loss on a straight line basis over the Ijarah term.

5.33 Dividends and appropriation to reserves

The Company recognises a liability for dividend to equity holder when it is authorized as per corporate laws in Pakistan. The transfer of reserves within the equity are recognized when these are approved as per the applicable laws.

6. STANDARDS, AMENDMENTS AND IMPROVEMENTS TO APPROVED ACCOUNTING STANDARDS THAT ARE NOT YET EFFECTIVE

The following standards, amendments and improvements to the approved accounting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective standard or interpretation:

Standard or Inter	rpretation	Effective date
IFRS 3	Reference to the Conceptual Framework (Amendments)	01 January 2022
IAS 16	Property, Plant and Equipment: Proceeds before Intended Use (Amendments)	01 January 2022
IAS 37	Onerous Contracts - Costs of Fulfilling a Contract (Amendments)	01 January 2022
IAS 1	Classification of Liabilities as Current or Non-current (Amendments)	01 January 2023
IAS 1 and IFRS		
Practice		
Statement 2	Disclosure of Accounting Policies (Amendments)	01 January 2023
IAS 8	Definition of Accounting Estimates (Amendments)	01 January 2023
IAS 12	Deferred tax related to Assets and Liabilities arising from a single	
	transaction (Amendments)	01 January 2023
IFRS 10 / IAS 28	Sale or Contribution of Assets between an Investor and its Associate	
	or Joint Venture (Amendment)	Not yet finalised
Improvements to	Accounting Standards Issued by the IASB (2018-2020 cycle)	
IFRS 1	First-time Adoption of International Financial Reporting Standards	
	- Subsidiary as a first-time adopter	01 January 2022
IFRS 9	Financial Instruments – Fees in the '10 percent' test for derecognition	
	of financial liabilities	01 January 2022
IAS 41	Agriculture - Taxation in fair value measurements	01 January 2022
IFRS 16	Leases: Lease incentives	01 January 2022

The above standards and amendments are not expected to have any material impact on the Company's financial statements in the period of initial application.

Further, the following new standards have been issued by IASB which are yet to be notified by the SECP for the purpose of applicability in Pakistan.

		IASB effective date
		(annual periods
		beginning
Standard or I	nterpretation	on or after)
IFRS 1	First-time Adoption of International Financial Reporting Standards	01 January 2004
IFRS 17	Insurance Contracts	01 January 2023

7. PROPERTY, PLANT AND EQUIPMENT	Note	2021 (Rupees	2020 in '000')
Operating fixed assets	7.1	3,094,398	3,057,278
Capital work-in-progress	7.3	616,422	61,214
		3,710,820	3,118,492

assets
fixed
Operating
7.1

WRITTEN DOWN VALUE

ACCUMULATED DEPRECIATION / AMORTIZATION

COST

	As at July 01, 2020	Additions/ (Transfers) (7.1.1)	Disposals	As at June 30, 2021	Depreciation Rate	As at July 01, 2020	Charge (for the year impairment:	On Disposals/ write-offs··· (Note 7.1.2)	As at June 30, 2021	As at June 30, 2021
		(Rupees	(,000, ui		% .		(140te 7.1.2) (R	 (Rupees in '000'))')	
Freehold land	4,362	1	1	4,362	1	1	1	1	1	4,362
Right of use asset - lands	15,661	ı	ı	15,661	2	496	491	ı	286	14,674
Right of use asset - office premises	11,811	120,334	ı	132,145	20	5,906	15,320	ı	21,226	110,919
(Note 7.1.3)										
Factory building	773,282	70,758	I	844,040	10	260,126	47,830	1	307,956	536,084
Non factory building	106,926	17,545	I	124,471	7.5-10	40,024	5,022	I	45,224	79,247
							178*			
Railway sliding	4,216	1	I	4,216	2-10	761	343	ı	1,104	3,112
Plant and machinery	3,493,051	88,601	(41,332)	3,540,320	10-33	1,401,950	311,441	(33,545)	1,688,416	1,851,904
							12,367*	(3,797)* *		
Furniture and fittings	35,933	920	(748)	35,755	7.5-20	21,752	2,149	(712)	23,202	12,553
							* ©			
Vehicles	51,063	117,022	(23,588)	144,497	20	35,071	6,604	(3,790)	37,885	106,612
Office and mills equipment	176,902	81,706	(797)	257,811	10-30	88,384	19,754	(626)	107,641	150,170
							129*			
Computer equipment	169,525	15,415	(2,594)	182,346	33.33	93,273	25,269	(2,412)	116,171	66,175
							4 + + + + + + + + + + + + + + + + + + +			
Jigs and fixtures	468,094	60,748	I	528,842	33.33	305,805	84,853	ı	390,658	138,184
Capital stores and spares	1	20,748	ı	20,748	10-33	1	346	ı	346	20,402
2021	5,310,826	593,447	(69,029)	5,835,214		2,253,548	519,422	(41,085)	2,740,816	3,094,398
							12,728*	(3,797)* *		

		COST	ST			ACCUMULAT	ACCUMULATED DEPRECIATION / AMORTIZATION	ATION / AMC	ORTIZATION	WRITTEN DOWN VALUE
	As at July 01, 2019	Additions/ (Transfers) (7.1.1)	Disposals/ Transfers	As at June 30, 2020	As at June Depreciation As at July 30, 2020 Rate 01, 2019	As at July 01, 2019	Charge On Disposals for the year Transfers	Charge On Disposals/ As at June or the year Transfers 30, 2020	As at June 30, 2020	As at June 30, 2020
		(Rupees	(Rupees in '000')		% .		(Ru	(Rupees in '000')	O')	
Freehold land	4,362	1	•	4,362	ı	1	1	1		4,362
Leasehold land	21,829	I	(21,829)	1	5	6,168	I	(6,168)	I	1
Right of use asset - lands	1	15,661	1	15,661	5	ı	496	1	496	15,165
Right of use asset - office premises	1	11,811	1	11,811	25	ı	5,906	ı	906'9	5,905
Factory building	625,590	147,692	I	773,282	10	216,150	43,976	ı	260,126	513,156
Non factory building	62,486	45,469	(1,029)	106,926	7.5-10	37,920	2,672	(268)	40,024	66,902
Railway sliding	792	3,424	ı	4,216	5-10	730	31	I	761	3,455
Plant and machinery	2,448,830	1,044,221	I	3,493,051	10-33	1,146,646	255,304	ı	1,401,950	2,091,101
Furniture and fittings	29,506	6,626	(199)	35,933	7.5-20	20,108	1,818	(174)	21,752	14,181
Vehicles	55,570	7,147	(11,654)	51,063	20	38,480	3,574	(6,983)	35,071	15,992
Office and mills equipment	157,459	20,760	(1,317)	176,902	10-30	73,333	16,303	(1,252)	88,384	88,518
Computer equipment	101,320	71,103	(2,898)	169,525	33.33	75,384	20,524	(2,635)	93,273	76,252
Jigs and fixtures	390,325	77,769	1	468,094	33.33	235,917	69,888	1	305,805	162,289
2020	3,898,069	1,451,683	(38,926)	5,310,826		1,850,836	420,492	(17,780)	2,253,548	3,057,278

- 7.1.1 This includes transfers to operating fixed assets from capital work-in-progress.
- During the year, the management identified certain assets which were not in their desired operating condition due to technical defects and accordingly these assets have been fully impaired. The aggregate impairment charge on these assets amounts to Rs. 12.728 million (2020: Nil). Further, plant and machinery amounting to Rs 3.797 million has been written off due to damage caused by an incident in the factory. 7.1.2
- During the year, the Company has reassessed the lease term of certain leased properties and have also entered a contract for an office space of which the lease term is expected to be at least 5 years. As a result, the lease liabilities and corresponding right-of-use assets have increased by Rs. 120.334 million. 7.1.3
- sed all over the country. Jigs and fixtures include moulds having written down value of Rs. 210.042 million (2020: Rs 86.790) in the possession of sub-contractors disper 7.1.4
- Operating fixed assets include items having an aggregate cost of Rs. 327.947 million (2020: Rs. 263.822 million) which have been fully depreciated and are still in use of the Company. 7.1.5
- 7.1.6 The following operating fixed assets of the Company are under charge as security against guarantees issued by commercial banks in respect of the investment by the Company and its wholly-owned subsidiary, Thal Power (Private) Limited, in Sindh Engro Coal Mining Company Limited and ThalNova Power Thar (Private) Limited, respectively (note 10.2 & 10.3). The amount of charge over these fixed assets is Rs 11,704.246 million (2020: Rs 11,704.246 million).

Mortgage over the following leasehold lands and buildings over leasehold lands:

1)	Plot number 1, 2, 25 and 26, Sector 22 Korangi Industrial Area
	(Thal Engineering Division):

- 2) Plot numbers 35 42, 69 and 70 of survey 749 and 749/1, Mauza Pathra, Tehsil Hub, District Lasbella, (Papersack and Balochistan Laminates Division); and
- 3) An area measuring 1425 Kanals and 8 Marlas comprising of Khasra Nos.1757, 1758, 1765, 1766, 1767, 1768, 1780, 1775, 1777, 1778, 1764, 1779, 1792-1795/1, 1776, 1793, 1794, 1791, situated in Mouza Rakh, Khanpur, Tehsil & District Muzaffargarh.

Plant, machinery, jigs and fixtures of the Company present at the following locations:

- 1) Plot number 1,2,25 and 26, Sector 22 Korangi Industrial Area (Thal Engineering Division);
- 2) Plot numbers 35 42, 69 and 70 of survey 749 and 749/1, Mauza Pathra, Tehsil Hub, District Lasbella, (Papersack and Balochistan Laminates Division);
- Thal Limited Industrial building and machinery situated at Plot bearing number DSU-14, Sector II, Downstream Industrial Estate, Bin Qasim, Karachi (Yazaki Unit); and
- 4) An area measuring 1425 Kanals and 8 Marlas comprising of Khasra Nos.1757, 1758, 1765, 1766, 1767, 1768, 1780, 1775, 1777, 1778, 1764, 1779, 1792-1795/1, 1776, 1793, 1794, 1791, situated in Mouza Rakh, Khanpur, Tehsil & District Muzaffargarh.

Written	Written
Down Value	Down Value
2021	2020
(Rupees in	ı '000')

76,112
227,793
62,467
366,372

508,611
1,355,986
142,127
243,666 2,250,390

7.1.7 Details of operating fixed assets disposed off during the year and having a net book value of Rs 500,000 or more are as follows:

				Sales proceeds 000)	Gain / (loss) on disposal	Mode of disposal	Particulars of buyers
Plant & machinery Radiator Fin Forming Machine	32,515	28,718	3,797	31,850	28,053	Insurance claim	Habib Insurance
Items having book value upto Rs 500,000	8,817 41,332	8,624 37,342	193	8,388 40,238	8,195 36,248		Company Limited
Furniture and fittings Items having book value upto Rs 500,000	1,050	970	80	100	20		
Vehicles Toyota Corolla Altis Suzuki Alto	1,996 1,235	1,449	547 1,235	1,935 1,228	1,388	Tender Employees' car scheme	S. Q. Motors Mr. Mufaddal Aqil
Suzuki Cultus	661	-	661	1,100	439	Employees'	Ex-Employee Mr. Farrukh Shafiq Employee
Suzuki Cultus	1,136	-	1,136	1,444	308	Employees' car scheme	Mr. Farman Raza Employee
Toyota Corolla Altis	2,082	-	2,082	2,886	804	Employees' car scheme	Mr. Saqlain Akhar Employee
Toyota Corolla	863	-	863	1,762	899	Employees' car scheme	Mr. Qasim Roy Employee
Toyota Corolla	769	-	769	1,529	760	Employees' car scheme	Mr. Mukhtar Mehdi Employee
Suzuki Alto	809	-	809	1,184	375	Employees' car scheme	Mr. M Zahid Employee
Suzuki Cultus	1,067	-	1,067	1,671	604	Employees' car scheme	Mr. Eijaz Raza Employee
Toyota Corolla	623	-	623	1,755	1,132	Employees' car scheme	Mr. Haider Ali Taj Employee
Suzuki Cultus	1,135	-	1,135	1,466	331	Employees' car scheme	Mr. Ilyas Yakoob Employee
Suzuki Alto Suzuki Alto	962 874	-	962 874	1,350 1,293	388 419	Tender Employees'	Mr. Amjad Abrar Mr. Zahid Hussain
Suzuki Alto	874	-	874	1,293	419	car scheme Employees'	Employee Mr. Aamir Khan
Toyota Corolla Altis Grande	1,999	-	1,999	2,653	654	car scheme Employees' car scheme	Employee Mr. Imran Qayyum Employee
Toyota Corolla Altis Grande	1,999	-	1,999	2,660	661	Employees' car scheme	Syed Umair Ahmed Employee
Suzuki Alto	517	-	517	918	401	Employees' car scheme	Mr. Azmuddin Employee
Items having book value upto Rs 500,000	3,986 23,587	2,341	1,645	22,294 50,421	20,649		Employee
Office and mills equipment Items having book value upto Rs 500,000	797	625	172	79	(93)		
Computer equipment Items having book value upto Rs 500,000	2,595	2,413	182	416	234		
2021	69,361	45,140	24,221	91,254	67,033		
2020	17,097	11,612	5,485	13,249	<u>7,764</u>		

70	The decreasistics	abauaa fau		h h	allocated as follows:	
//	The debreciation	charge for	The vear	nas neen	allocated as follows:	

	Note	2021	2020
		(Rupees	in '000')
Cost of sales	34	481,925	398,963
Distribution and selling expenses	35	1,499	1,584
Administrative expenses	36	35,998	19,945
		519,422	420,492

Additions Transfers to

7.3 Capital Work-In-Progress

Plant and machinery

Furniture and fittings

Computer equipment

Jigs and fixtures

2020

S.

Office and mills equipment

	Opening balance	during the year	operating fixed assets	Closing balance
		,	s in '000)	
Civil Works	16,583	167,868	(28,803)	155,648
Plant and machinery	3,301	237,357	(28,951)	211,707
Furniture and fittings	-	3,809	(570)	3,239
Vehicles	-	48,975	-	48,975
Office and mills equipment	33,050	187,070	(43,476)	176,644
Computer equipment	-	1,045	-	1,045
Jigs and fixtures	8,280	15,489	(4,605)	19,164
2021	61,214	661,613	(106,405)	616,422
	Opening balance	Additions during the year (Rupees	Transfers to operating fixed assets in '000)	Closing balance
Civil Works	41,258	157,418	(182,093)	16,583

84,362

1,379

3,391

7,082

3,075

140,547

960,285

4,246

38,568

2,381

29,441

1,192,339

(1,041,346)

(5,625)

(8,909)

(9,463)

(24,236)

(1,271,672)

3,301

33,050

8,280

61,214

7.4 Details of the Company's immovable operating fixed assets are as under:

		2	021	2	020
		Land	Building	Land	Building
		Area	Covered Area	Area	Covered Area
. No.	Locations	(square yards	s) (square feet)	(square yards	s) (square feet)
			(in '	000)	
1	Thal Limited (Jute Division), D.G. Khan Road, Muzaffargarh, Punjab	862	647	862	647
2	Plot #448 & 449 Sundar Industrial Estate Raiwin Road, Lahore, Punjab.	8	39	8	39
3	Plot 1, 2, 25 & 26 Sector 22 Korangi Industral Area Karachi, Sindh.	51	229	51	229
4	DSU-14 sector II Downstream Industrial estate Bin Qasim, Karachi, Sindh.	24	32	24	32
5	Shop number 6, Clifton Pride, G -3/18, Clifton, Karachi, Sindh.	0.50	0.50	0.50	0.50
6	Plot # 35, 36, 37, 38, 39, 39A, 40, 40A, 41, 42, 69, 69A, 70 and 71,				
	Zila Moza Pathra, Hub, Balochistan	92	211	92	211
7	Plot C-49-58, Sector C, Hub Industrial Area. Hub, Balochistan	6	12	6	12
8	Plot #38, Road #3, Industrial Estate, Gadoon Amazai,				
	Swabi, Khyber Pakhtunkhwa.	19	40	19	40

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INTANGIBLE ASSETS	SSETS		COST					ACCUMUL	ACCUMULATED AMORTIZATION	NO		WRITTEN DOWN VALUE
Note	Opening e balance	_	Ō	Disposals 0')	Closing balance	Closing Amortisation Opening Charge for balance Rate balance the year "	Opening balance	Charge for the year	On Transfers disposals (Rupees in '000')	_	Closing / balance	As at June 30, 2021
Softwares	14,781	086	1	ı	15,761	33	10,681	2,230		1	12,911	2,850
Licenses - Software - Product 8.2	59,474	1,604	1 1	1 1	61,078	33	32,052	13,462	1 1	557	45,514	15,564
2021	243,271	8,953			252,224		70,575	60,873		-	131,448	120,776
2020	118,201	125,075	ı	(5)	243,271		27,456	43,122	1	(3) 70	70,575	172,696

8.1 The amortisation charge for the year has been allocated as follows:

	Note	2021	2020
		(Rupees	in '000')
Cost of sales	34	52,998	34,619
Distribution and selling expenses	35	1,134	849
Administrative expenses	36	6,741	7,654
		60,873	43,122

- 8.2 Represents patent rights and technical services acquired in respect of engineering business.
- 8.3 Intangible assets include items having an aggregate cost of Rs 33.082 million (2020: Rs 19.832 million) which are fully amortised and still in use of the Company.

9. INVESTMENT PROPERTY

	Opening balance	COST Additions/ subsequent expenditures	Closing balance	Opening balance	Charge for the year (Note 36)	Closing balance	Written down value as at June 30, 2021	Depreciation Rate %
				(Rupees	in '000)			
Freehold land	891	-	891	-	-	-	891	-
Building on freehold land	694	-	694	595	5	600	94	5
2021	1,585	-	1,585	595	5	600	985	
2020	1,585	<u>-</u>	1,585	590	5	595	990	

- 9.1 Investment property represents godown in Multan, the fair value of which has been determined on the basis of a valuation carried out by an independent valuer, as of June 30, 2021 which amounts to Rs 132.824 million (2020: Rs. 131.310). The valuation was arrived on the basis of market intelligence, indexation of the original cost, year of construction and present physical condition and location. The Company has entered into a long-term agreement with Shabbir Tiles and Ceramics Limited, a related party in respect of investment property. The rental agreement has a remaining lease term of 9 months, with escalation clause upon renewal of contract based on mututal agreement. The rental income from investment property is disclosed in Note 38 to these unconsolidated financial statements.
- 9.2 Details of the Company's immovable investment property is as under:

		Building
	Land	Covered
	Area	Area
Location	(square yards)	(square feet)
	(in '0	00)
Industrial Property bearing khewat number 861, 862, 890, 895, 905, khatooni number 1086,1087,1116, 1121,1133, Mouza Taraf Ravi,		
Multan, Punjab.	5	20

10. LONG-TERM INVESTMENTS

Investments in related parties	Note	2021 Holdi	2020 ing %	2021	2020 in '000')
investments in related parties		Hold	ii 19 70	(Hupees	111 000)
Subsidiaries, unquoted – at cost Noble Computer Services (Private) Limite Pakistan Industrial Aids (Private) Limited Habib METRO Pakistan (Private) Limited Thal Power (Private) Limited Thal Electrical (Private) Limited Thal Boshoku Pakistan (Private) Limited	10.2	100 100 60 100 100 55	100 100 60 100 100 55	1,086 10,000 2,789,223 1,900,100 100 379,500	1,086 10,000 2,789,223 100 100 379,500
Makro-Habib Pakistan Limited Less: Provision for impairment		100	100	223,885 (223,885)	223,885 (223,885)
Associates – at cost	10.1			5,080,009	3,180,009
Quoted Indus Motor Company Limited Habib Insurance Company Limited Agriauto Industries Limited Shabbir Tiles & Ceramics Limited Unquoted		6.22 4.63 7.35 1.30	6.22 4.63 7.35 1.30	48,900 561 9,473 21,314 80,248	48,900 561 9,473 21,314 80,248
Sindh Engro Coal Mining Company Limited Other investments	10.3	11.90	11.90	2,547,082 2,627,330	2,365,311 2,445,559
Listed shares - At FVOCI Habib Sugar Mills Limited GlaxoSmithKline (Pakistan) Limited GlaxoSmithKline Healthcare (Pakistan) Limited Dynea Pakistan Limited Allied Bank Limited Habib Bank Limited TPL Properties Limited	10.4			61,608 278 126 180,554 13,482 7,968 36,042 300,058	55,074 292 137 88,088 13,924 6,308 6,224 170,047
	10.4			8,007,397	5,795,615

- 10.1 Although the Company has less than 20% equity interest in all its associates, the management believes that significant influence over these associates exists by virtue of the Company's representation on the Board of Directors and participation in policy making decisions of these companies.
- 10.2 The Company, through Thal Power (Private) Limited (TPL), undertook to invest USD 34.3 million in PKR equivalent in ThalNova Power Thar (Private) Limited (TNTPL), which is a company developing a coal based power plant. Upto the statement of financial position date it has invested Rs. 1,534.533 million in TNTPL acquiring 153,453,275 ordinary shares having face value of Rs. 10 each. During the year the Company invested Rs 213.258 million in TNTPL as advance against issue of share capital. The balance commitment of the investment is USD 21.3 million in PKR equivalent. TNTPL achieved its financial close on September 30, 2020 and expects to achieve Commercial Operations Date (COD) in 2022.

To secure the Company's commitment as above, a commercial bank has issued a guarantee in favour of the Company amounting to Rs. 3,509.893 million (2020: Rs. 3,729.053 million).

10.3 This represents investment in an associate established for the construction of coal mine. Although the Company has less than 20% equity interest in the associate, the management believes that it has significant influence due to the contractual agreement with the shareholders. The Company undertook to invest a total of USD 25.6 million to expand the mine to 7.6 mtpa. Phase I of the Project achieved commercial operations in July 2019 and Phase II achieved financial close in December 2019. As on the statement of financial position date the Company has invested Rs. 2,547.082 million acquiring 171,867,851 ordinary shares having face value of Rs. 10 each, at a price of Rs. 14.82 per share. The balance commitment of the investment is USD 4.3 million.

To secure the Company's commitment as above, a commercial bank has issued a guarantee in favour of the Company amounting to Rs. 1,544.277 million (2020: Rs. 1,544.277 million).

10.4 The cost of these investments is Rs 54.648 million (2020: Rs 54.648 million). The Company recognised gain of Rs. 130.011 million (2020: Rs 20.768 million) on revaluation of these equity instruments in other comprehensive income.

11. LONG-TERM LOANS - considered good

Employee - secured	Note	2021 (Rupees	2020 in '000)
Interest free		-	3,996
Current portion	17.1		(3,996)
		-	-
Subsidiary - unsecured			
Thal Power (Private) Limited	11.1	-	1,652,286
Thal Boshoku Pakistan (Private) Limited (TBPK)	11.2	275,000	275,000
		275,000	1,927,286

- 11.1 The Board of Directors of Thal Power (Private) Limited (TPL) in its meeting held on January 23, 2021 anounced right issue of 190,000 ordinary shares at an issue price of Rs. 10,000 per share which were fully subscribed by the Company. Using the proceeds received from the issuance of right shares, TPL repaid the loan provided by the Company. The maximum aggregate amount due from Thal Power (Private) Limited at the end of any month during the year was Rs 1,871.536 million (2020: Rs 1,652.286 million).
- 11.2 This carries interest at the rate of 3 month KIBOR + 0.75% per annum and is due for repayment in February 2022 and is extendable by mutual consent of both parties.

12. LONG-TERM DEPOSITS AND ADVANCES

Utilities
Security deposits
Others

-	
4,867	6,744
10,659	12,626
733	1,008
78 16,259	20,378
08 733	1,008

-----(Rupees in '000)-----

2020

2021

		Note	2021 (Rupees	2020 in '000)
13.	DEFERRED TAX ASSET		(555)
	Deductable temporary differences arising on:			
	Provisions		417,052	438,643
	Lease liabilities		34,129	2,448
	Unrealized loss on investments classified as FVPL		8,943	4,699
			460,124	445,790
	Taxable temporary differences arising on:			
	Accelerated depreciation		(241,331)	(240,863)
			218,793	204,927
4.4	STODES SPARES AND LOOSE TOOLS			
14.	STORES, SPARES AND LOOSE TOOLS Stores			
	- In hand		35,857	30,737
	- In transit		-	847
	iii tianoit		35,857	31,584
			00,001	01,001
	Spares in hand		145,620	169,015
	Loose tools		113	122
	Less: Provision for obsolesence	14.1 & 14.2	(63,763)	(73,566)
			117,827	127,155
14.1	Movement - Provision for obsolesence			
	Opening balance		73,566	53,232
	(Reversal)/Charge for the year - net		(9,803)	20,334
	Closing balance		63,763	73,566

14.2 Aggregate cost of stores, spares and loose tools which have been provided for based on obsolescence amount to Rs. 137.137 million (2020: Rs. 113.288 million). Accordingly, net realisable value of such inventory amounts to Rs. 73.374 million (2020: Rs 39.722 million).

	OTOOK IN TRADE	Note	2021 (Rupees	2020 in '000)
15.	STOCK-IN-TRADE Raw material			
	- In hand	15.1	4,755,273	4,038,282
	- In transit		2,019,451	668,214
			6,774,724	4,706,496
	Work-in-process		560,647	377,192
	Finished goods		606,815	652,073
	Less: Provision for obsolesence	15.2 & 15.3	(212,137)	(181,945)
			7,730,049	5,553,816

15.1 Raw materials amounting to Rs 10.887 million (2020: Rs 7.706 million) are held with the sub-contractors.

	Note	2021	2020
		(Rupees	in '000)
15.2	Movement - Provision for obsolesence		
	Opening balance	181,945	224,221
	Charge/(Reversal) for the year - net	30,192	(42,276)
	Closing balance	212,137	181,945

15.3 Aggregate of raw material, work-in-process and finished goods which have been provided for based on obsolescence amount to Rs. 629.364 million (2020: Rs. 254.138), Rs. 24.354 million (2020: Rs. 9.555 million) and Rs. 426.384 million (2020: Rs. 112.965 million), respectively. Accordingly, net realisable value of such stock-in-trade amounts to Rs 867.965 million (2020: Rs 194.713 million).

16. TRADE DEBTS

Considered good

	Allowance for expected credit losses	16.3	(82,120)	(213,406)
			3,231,174	2,507,538
16.1	This includes amount due from the following related parties:			
	Indus Motor Company Limited		895,702	155,083
	Shabbir Tiles and Ceramics Limited		11,105	15,210
			906,807	170,293

16.1 & 16.2

3,313,294 2,720,944

16.2 The maximum aggregate amount due from the related parties at the end of any month during the year is as follows:

	Note	2021 (Rupees	2020 in '000)
Indus Motor Company Limited		895,752	621,327
Shabbir Tiles and Ceramics Limited		27,627	17,756
Movement - Allowance for expected credit losses			
Opening balance		213,406	51,740
(Reversal)/Charge for the year - net		(131,286)	162,309
Bad debts written off during the year			(643)
Closing balance		82,120	213,406

17.

16.3

LOANS AND ADVANCES			
Loans - secured			
Employee	11 & 17.1	-	3,996
Makro Habib Pakistan Limited (MHPL) - secured	17.2	267,703	263,203
Provision for doubtful loan	17.3	(267,703)	(263,203)
		-	-
		-	3,996
Advances - considered good			
Suppliers - secured		101,827	37,903
Employees		1,333	157
		103,160	38,060
		103,160	42,056

- 17.1 The loan was secured against mortgage of property. The maximum aggregate amount due from employee at the end of any month during the year was Rs. 3.996 million (2020: Rs 7.992 million).
- 17.2 The maximum aggregate amount due from the related party at the end of any month during the year was Rs 267.703 million (2020: Rs 263.203 million).

17.3	Movement in provision for doubtful loan is as follows:	Note	2021 (Rupees	2020 in '000)
	Opening balance		263,203	264,552
	Provision charge/(reversal) during the year	17.3.1	4,500	(1,349)
	Closing balance		267,703	263,203

17.3.1 During the year, the Company granted additional loan of Rs 4.5 million to MHPL which has been fully provided by the Company.

18. TRADE DEPOSITS AND SHORT-TERM PREPAYMENTS

	Note	2021 (Rupees	2020 in '000)
Trade deposits			
Tender / performance guarantee		487	487
Margin against letter of credit		193,758	71,963
Deposit against custom duty		7,182	7,182
Container deposits		214,369	58,405
	18.1	415,796	138,037
Short-term prepayments			
Insurance	18.2	19,858	19,719
Others		17,057	28,250
		36,915	47,969
		452,711	186,006

- 18.1 These deposits are interest free.
- 18.2 This includes prepaid insurance amounting to Rs 12.308 million (2020: 14.963 million) paid to Habib Insurance Company Limited, a related party.

19.	OTHER RECEIVABLES	Note	2021 (Rupees	2020 in '000)
19.			47,246	45,190
	Tooling income receivable		,	,
	Duty drawback	00.0	2,006	2,413
	Custom duty reimbursable	29.2	565,285	126,286
	Receivable from Workers' Profit Participation Fund	19.1	376	2,937
	Receivable under group taxation from MHPL	31	3,557	5,866
	Receivable under group taxation from TPL		1,801	430
	Others	19.2	648	1,887
			620,919	185,009
19.1	Workers' Profit Participation Fund (WPPF)			
	Opening balance		2,937	(6,332)
	Interest on funds utilised in the Company's business		-	(1,096)
	Allocation for the current year	37	(179,624)	(126,563)
			(176,687)	(133,991)
	Paid during the year		177,063	136,928
	Closing balance		376	2,937

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	Note	2021 (Rupees	2020 s in '000)
19.2	This includes receivable from the following related parties:		
	Noble Computer Services (Private) Limited	-	804
	Habib Metro Pakistan (Private) Limited	-	110
	Pakistan Industrial Aids (Private) Limited	-	701
		-	1,615

19.3 The maximum aggregate amount due from related parties at the end of any month during the year is as follows:

	Note	2021	2020
		(Rupees	in '000)
Noble Computer Services (Private) Limited			1,241
Habib METRO Pakistan (Private) Limited			110
Pakistan Industrial Aids (Private) Limited			701

20. SHORT-TERM INVESTMENTS

At fair value through at atomical of mustit or loss			
At fair value through statement of profit or loss	00.4	007.000	
Treasury Bills	20.1	927,603	-
Atlas Money Market Fund		300,611	200,158
UBL Liquidity Plus Fund		200,570	200,171
Alfalah GHP Money Market Fund		247,603	100,025
NBP Money Market Fund		300,554	200,162
MCB Cash Management Optimizer Fund		350,663	100,104
HBL Cash Fund	20.2	274,337	200,307
ABL Cash Fund		200,324	200,238
		1,874,662	1,201,165
		2,802,265	1,201,165

- 20.1 These carry yield to maturity ranging from 7.15% to 7.33% per annum having maturity latest by August 2021.
- 20.2 Mutual fund units amounting to Rs. 124.120 million (2020: Nil) are under lien as margin for security against State Bank of Pakistan's Temporary Economic Refinance Facility from a commercial bank.

21.	CASH AND BANK BALANCES	Note	2021 (Rupees	2020 s in '000)
	Cash in hand		638	172
	Bank balances			
	Current accounts		276,863	188,962
	Term Deposit Receipts	21.1 & 21.2	1,159,370	2,205,950
	Deposit accounts	21.3 & 21.4	659,502	660,295
			2,095,735	3,055,207
			2,096,373	3,055,379

- 21.1 These carry interest at rates ranging from 6.55% to 9.00% (2020: 6.50% to 9.80%) per annum having maturity latest by September 2021.
- 21.2 TDR amounting to Rs. 145.950 million (2020: Rs. 145.950 million) is under lien against a letter of guarantee issued by a commercial bank on behalf of the Company.
- 21.3 These carry interest at rates ranging from 5.50% to 5.80% (2020: 6.50%) per annum.

21.4 This includes a special bank account maintained in respect of security deposit in compliance with the requirements of Companies Act, 2017.

		Note	2021 (Rupees	2020 in '000)
22.	ASSETS CLASSIFIED AS HELD FOR SALE			
	Assets acquired in settlement of claims	22.1	6,720	-
	Less: Provision for impairment		(1,720)	
			5,000	

22.1 This represents vehicles aquired by the Company in settlement of long-outstanding dues from a customer. The Company intends to dispose off these vehicles within one year of acquisition of these vehicles.

	Note	2021	2020
		(Rupees	in '000)
22.2 Movement - Provision of impairment			
Opening balance		-	-
Charge for the year	37	1,720	
Closing balance		1,720	-

23. SHARE CAPITAL

23.1 Authorized Capital

The Company has authorised capital of 200 million ordinary shares of Rs. 5/- each amounting to Rs. 1,000 million.

23.2 Issued, subscribed and paid-up capital

	2020 of ordinary Rs. 5/- each		2021 (Rupe	2020 ees in '000)
5,149,850 64,640,390	5,149,850 64,640,390	Fully paid in cash Issued as fully paid bonus shares Shares issued under the Scheme of	25,750 323,202	25,750 323,202
11,239,669 81,029,909	11,239,669 81,029,909	Arrangement for Amalgamation	56,198 405,150	

	81,029,909 81,029,909 Arrangement for Amalgamation		405,150	405,150
23.3	Voting rights and board selection are in proportion to the shareholding.			
		Note	2021 (Rupees	2020 in '000)
24.	RESERVES			,
	Capital reserves			
	Reserve on merger of former Pakistan Jute and			
	Synthetics Limited and former Thal Jute Mills Limited		13,240	13,240
	Reserve on merger of former Pakistan Paper Sack			
	Corporation Limited and former Khyber Papers (Private) Limited		42,464	42,464
	Reserve on merger of A-One Enterprises (Private) Limited		951,211	951,211
			1,006,915	1,006,915
	Revenue reserves			
	General reserve		19,089,999	17,629,999
	Unappropriated profit		3,158,159	1,743,690
			22,248,158	19,373,689
	Gain on revaluation of investments held at fair value through OCI		245,410	115,399
			23,500,483	20,496,003

		Note	2021 (Rupees	2020 in '000)
25.	LONG-TERM DEPOSITS AND PAYABLES			,
	Deposits with:	05.4	700	700
	- Related Party - Others	25.1	708 755	708 755
	Payable in respect of Gas Infrasturcture Development Cess	25.2	15,919	20,043
	Less: Current maturity		(5,495)	(4,579)
			10,424	15,464
			11,887	16,927

- 25.1 Represents security deposit received from Shabbir Tiles and Ceramics Limited in respect of godown space rented thereto.
- 25.2 This represents liability recorded against Gas Infrastructure Development Cess (GIDC) reclassified from trade and other payables pursuant to the decision of Honorable Supreme Court dated August 13, 2020 wherein it held that the levy of GIDC is constitutional and payable in 48 equal monthly installments.

		Note	2021 (Rupees	2020 in '000)
26.	LONG-TERM BORROWING - secured			
	State Bank of Pakistan's (SBP) Refinance Facility for Payment of			
	Salaries and Wages	26.1	174,249	199,141
	Less: Current maturity		(99,571)	(49,786)
			74,678	149,355
	SBP's Temporary Economic Refinance Facility	26.2	99,281	-
	Less: Deferred income	28	(26,703)	-
			72,578	-
	SBP's Financing Scheme for Renewable Energy	26.3	47,579	-
	Less: Current maturity		(9,593)	-
			37,986	-
			185,242	149,355

- 26.1 In 2020, SBP introduced a temporary Refinance Scheme for payment of wages and salaries to the workers and employees of business concerns to support companies in making the payment of salaries and wages due to economic challenges imposed by COVID-19. This carries interest at the rate of 1.25% per annum and is repayable in eight equal quarterly installments. The borrowing is secured against a joint Pari Passu hypothecation charge on all present and future stocks, book debts and certain receivables of the Company.
- 26.2 In 2020, SBP introduced Temporary Economic Refinance Facility to facilitate purchase of new plant and machinery to be used for setting up of new projects in all sectors. The total amount of the facilities from three commercial banks is Rs 1,510 million, out of which the Company has utilised Rs 99.281 million as at June 30, 2021 from two commercial banks. The facilities carry interest at rates ranging from 1.95% to 3.00% and are repayable in 32 equal quarterly installments starting from July 2023. The facilities are secured against charge against the underlying fixed assets.
- 26.3 In 2016, SBP introduced Refinance Scheme for Renewable Energy to encourage and facilitate purchase and installation of renewable energy facilities. Through a circular issued in 2019, the expiry period of the scheme was extended to June 30, 2022. The total amount of the facilities from two commercial banks is Rs 358 million, out of which the Company has utilised Rs 47.579 million as at June 30, 2021 from one commercial bank for installation of solar power system at one location. The facilities carry interest at rates ranging from 2.45% to 3.45% and are repayable in 40 equal quarterly installments. The facilities are secured against charge against the underlying fixed assets.

27.	Note LEASE LIABILITIES	2021 (Rupees	2020 in '000)
	Opening balance	8,443	-
	Impact of initial application of IFRS 16	-	14,956
	Re-assessment of lease liabilities 7.1.3	120,334	-
	Accretion of interest during the year	5,552	2,073
	Less: Lease rentals paid during the year	(16,639)	(8,586)
	Closing balance	117,690	8,443
	Less: Current maturity	(17,140)	(8,443)
		100,550	
28.	DEFERRED INCOME Deferred income	26,703	
	Less: Current portion of deferred income	(4,394)	
		22,309	-
28.1	Movement - Deferred income Opening balance	-	-
	Recognition of deferred income	26,988	-
	Amortisation during the year	(285)	-
	Closing balance	26,703	-

28.2 This relates to benefit of SBP's Temporary Economic Refinance Facility at below-market interest rate. The deferred income is being amortised to statement of profit or loss on a systematic basis over the period during which the related interest expense, which it is intended to compensate, is expensed.

	,			
		Note	2021 (Rupees	2020 in '000)
29.	TRADE AND OTHER PAYABLES			
	Creditors	29.1	1,396,108	641,038
	Accrued liabilities and levies		1,331,824	985,753
	Additional custom duty provision	29.2	658,336	224,786
	Payable to TBPK against group relief	31.1	-	50,604
	Salaries payable		21,917	22,133
	Warranty obligations	29.3	633,701	532,352
	Advances from customers (Contract liabilities)	29.4	26,989	29,428
	Royalty payable	29.5	91,581	40,492
	Security deposits		1,276	2,272
	Payable to retirement benefit fund		10,154	8,166
	Other liabilities	29.6	163,343	131,992
			4,335,229	2,669,016
29.1	This includes amounts due to the following related parties:			
	Habib Insurance Company Limited		2,142	1,031
	Noble Computer Services (Private) Limited		47	148
	Habib METRO Pakistan (Private) Limited		-	171
	Shabbir Tiles & Ceramics Limited		-	1,714
			2,189	3,064

29.2 Last year the Federal Board of Revenue vide its SRO dated June 28, 2019 imposed additional custom duty on the imports of certain items specified in the First Schedule to the Customs Act, 1969. The Company aggrieved by the notification is contesting its applicability by filing appeal before the Appellate Tribunal Customs Karachi (ATC) where the hearing is currently pending.

In order to secure the Company's commitment as above, a commercial bank has issued a gurantee in favour of the Company amounting to Rs 109.416 million.

With reference to the above Indus Motor Company Limited (IMC), a related party, committed to reimbuse the Company for any outflow that it may incur on account of additional customs duty paid on goods imported for supplies made to IMC. Accordingly, a reimbursement asset is recorded as disclosed in note 19 to the unconsolidated financial statements.

		Note	2021 (Rupees	2020 in '000)
29.3 Warr	anty obligations			
Oper	ning balance		532,352	487,116
Char	ge for the year		117,436	58,106
Clain	ns paid during the year		(16,087)	(12,870)
Closi	ng balance		633,701	532,352

29.4 Revenue recognised during the period that was included in contract liabilities balance at the beginning of the year amounts to Rs. 29.428 million (2020: Rs. 8.084 million).

	Note	2021 (Rupees	2020 in '000)
29.5 R	loyalty payable		
0	pening balance	40,492	104,104
С	Charge for the year 34.2	166,861	91,955
Pa	aid during the year	(115,772)	(155,567)
С	Closing balance	91,581	40,492
29.6 O	Other liabilities		
V	Vith holding tax payable	2,618	540
Е	mployees Old-Age Benefits Institution	62,976	68,825
V	Vorkers' Welfare Fund	78,150	50,672
0	Others	19,599	11,955
		163,343	131,992

30. SHORT TERM BORROWING - Secured

This represents Export Refinance Facility obtained by the Company from two commercial banks. The total amount of the facility is Rs. 361 million (2020: Rs 145 million). It carries markup at the rate of 3% per annum (2020: 3% per annum) and is secured against a joint Pari Passu hypothecation charge on all present and future stocks and book debts of the Company. The portion of the facility utilized during the year amounted to Rs 361 million and is repayable latest by October 2021 (2020: September 2020).

		Note	2021	2020
			(Rupees	in '000)
31.	INCOME TAX - net			
	Group Tax Relief adjustments	31.1	(684,120)	(683,879)
	Group Taxation adjustments	31.2	48,672	46,197
	Income tax provision less tax payments - net	31.3	901,844	660,704
			266,396	23,022

31.1 In terms of the provisions of Section 59B of the Income Tax Ordinance, 2001 (the Ordinance), a subsidiary company may surrender its tax losses in favour of its holding company for a set off against the income of its holding Company subject to certain conditions as prescribed under the Ordinance.

Accordingly, the Company adjusted its tax liabilities for the tax years 2008 to 2010 by acquiring the losses of its subsidiary company and consequently an aggregate sum of Rs. 593.466 million equivalent to the tax value of the losses acquired had been paid to the subsidiary company.

The original assessments of the Company for the tax years 2008 to 2010 were amended under Section 122(5A) of the Ordinance by the tax authorities by disallowing Group Relief claimed by the Company under Section 59B of the Ordinance aggregating to Rs. 593.466 million. The Company preferred appeals against the said amended assessments before the Commissioner Inland Revenue (Appeals) who vide his orders dated 10 June 2011 and 11 July 2011 has held that the Company is entitled to Group Relief under Section 59B of the Ordinance. However, the tax department filed an appeal before the Appellate Tribunal Inland Revenue (ATIR) against the Commissioner Inland Revenue (Appeal) (CIR) Order. The ATIR has passed an order in favour of the Company for the above tax years. In response, the Tax department filed reference application / appeal against the order of ATIR before the High Court of Sindh and with the Chairman ATIR which are under the process of hearings.

- 31.2 In terms of provision of Section 59AA of Income Tax Ordinance, 2001 (the Ordinance), Thal Limited and certain subsidiaries have irrevocably opted to be taxed as one fiscal unit. Accordingly, the tax loss and tax transferred by these subsidiaries under group taxation opted by the Company amounted to Rs. 2.918 million (2020: Nil) and Rs. 5.393 million (2020: Rs. 30.553 million), respectively.
- 31.3 Includes adjustment of tax challans acquired from MHPL and TPL amounting to Rs 0.063 million (2020: Rs 0.081 million) and Rs 3.592 million (2020: Rs 5.293 million), respectively.

32. CONTINGENCIES AND COMMITMENTS

32.1 Contingencies

32.1.1 As of June 30, 2021, the Company has no contingencies other than those disclosed in note 31.1 to these unconsolidated financial statements.

32.2 Commitments	Note	2021 (Rupees	2020 s in '000)
32.2.1 Post dated cheques have been issued to Collector of Customs		18,866	108,275
32.2.2 Outstanding letters of credit		4,168,056	719,972
32.2.3 Letter of guarantees issued by banks on behalf of the Company			
in respect of financial committments of the Company.	32.2.8	3,874,935	3,996,850
32.2.4Commitments in respect of raw material		959,051	576,655
32.2.5Commitments in respect of capital expenditure		261,528	28,655
32.2.6 Commitments for rentals under Ijarah (lease) agreements			
Within one year		21,571	32,330
After one year but not later than five years		13,347	33,375
	32.2.9	34,918	65,705

- 32.2.7Commitments in respect of investments are disclosed in notes 10.2 and 10.3 to these unconsolidated financial statements.
- 32.2.8This guarantee is secured by assets disclosed in note 7.1.6 to these unconsolidated financial statements.

32.2.9Represent Ijarah (lease) agreement entered into with a Modaraba in respect of vehicles. Total Ijarah payments due under the agreements are Rs 34.918 million and are payable in monthly installments latest by September 2023. These commitments are secured by on-demand promissory notes of Rs 65.150 million.

Export sales 33.1 1,781,339 1,271,725 1,271,725 1,275 1,275,362 1,271,725 1,275,362 1,271,725 1,275,362 1,271,725 1,275,362 1,271,725 1,275,362 1,271,725 1,275,362 1,271,725 1,275,362 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725 1,275,371,188 1,271,725			Note	2021 (Rupees	2020 in '000)
Local sales 33.2 30,014,023 17,930,372 19,265,204 Less: Sales tax Sales discount (22,654) (4,441,125) (22,654) (9,180) (2,668,269) (1,444,175) (2,668,269) (1,444,175) (2,668,269) (1,444,175) (2,668,269) (1,444,175) (2,668,269) (1,444,175) (2,668,269) (1,477,178,850) (2,668,269) (1,477,178,850) (2,668,269) (1,477,178,850) (2,668,269) (1,477,178,850) (2,668,269) (1,477,178,850) (2,668,269)	33.	REVENUE - net			
Less: Sales tax Sales discount Add: Duty drawback Add: Duty draw		•			
Less: Sales discount Add: Duty drawback Duty drawback Duty drawback Add: Duty drawback D		Local sales	33.2		
Sales tax (4,441,125) (22,624				31,775,362	19,265,204
Sales discount (22,624) (9,180) Add: (2,688,269) (2,668,269) Duty drawback 5,575 3,481 34. COST OF SALES 34.1 19,504,005 11,424,036 Raw material consumed 34.1 19,504,005 11,424,036 Salaries, wages and benefits 1,773,850 1,558,428 Stores and spares consumed 243,466 199,236 Repairs and maintenance 131,855 95,524 Power and fuel 323,124 256,918 Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 19,251 Entertainment 595 566 Printing and stationery 9,521 7,276 Legal and Professional expense 13,206 10,173 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2				(4.444.405)	(0.050.000)
Add: Duty drawback Duty drawback Duty drawback Duty drawback Duty drawback Add: Duty drawback Salaries, wages and benefits Salaries, wages and benefits Salaries and spares consumed Salaries and maintenance Repairs and maintenance Power and fuel Rent, rates and taxes Vehicle running and maintenance Insurance Salaries, wages and benefits Stores and spares consumed Repairs and maintenance Salaries, wages and benefits Stores and spares consumed Repairs and maintenance Salaries, wages and benefits Stores and spares consumed Salaries, wages and benefits Salaries, wages and benefits Salaries, wages and benefits Salaries, wages and spares consumed Salaries, wages and benefits Salaries, wages and benefits Salaries, wages and benefits Salaries, wages and spares consumed Salaries, wages and benefits Salaries, wages and benefits Salaries, wages and benefits Salaries, wages and spares Salaries, wages					
Add:		Sales discourt			
Duty drawback 25,575 27,317,188 16,600,416 27,317,188 16,600,416 27,317,188 16,600,416 27,317,188 27,317,188 16,600,416 27,317,188 28,000,416 28,0		Add		(4,403,749)	(2,000,209)
27,317,188 16,600,416				5.575	3.481
Salaries		,			
Raw material consumed 34.1 19,504,005 11,424,036 Salaries, wages and benefits 1,773,850 1,558,428 Stores and spares consumed 243,466 199,236 Repairs and maintenance 131,855 95,524 Power and fuel 323,124 256,918 Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 117,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 13,081 Technical assistance fee 3,521 12,298 Others <td< td=""><th></th><th></th><td></td><td></td><td></td></td<>					
Salaries, wages and benefits 1,773,850 1,558,428 Stores and spares consumed 243,466 199,236 Repairs and maintenance 131,855 95,524 Power and fuel 323,124 266,918 Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 12,298 Others 3,521 12,298 Others 3,521 12,298 Others 377,192 (660,647) (113,493)	34.	COST OF SALES			
Stores and spares consumed 243,466 199,236 Repairs and maintenance 131,855 95,524 Power and fuel 323,124 256,918 Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 955 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 Work-in-process 2,998 22,786,584 14,162,244 <		Raw material consumed	34.1	19,504,005	11,424,036
Repairs and maintenance 131,855 95,524 Power and fuel 323,124 256,918 Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 12,298 Others 2,998 3,561 12,298 Others 2,998 3,366 Work-in-process 2,998 3,366 Opening 377,192 263,699 Cost of goods manufactured 652,073 665,073 665,073		Salaries, wages and benefits		1,773,850	1,558,428
Power and fuel 323,124 256,918 Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process 2,998 3,366 Opening 660,647) (133,455) (113,493) Cost of goods manufactured <t< td=""><th></th><th>Stores and spares consumed</th><td></td><td>243,466</td><td>199,236</td></t<>		Stores and spares consumed		243,466	199,236
Rent, rates and taxes 2,611 2,401 Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 Vork-in-process 3,521 12,298 Opening (560,647) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods (652,073) (667,073) Opening		Repairs and maintenance		131,855	95,524
Vehicle running and maintenance 17,900 14,009 Insurance 13,557 12,717 Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 15,623 13,081 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 Work-in-process 2,998 3,366 Opening (560,647) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Opening 652,073 (652,073) Closing 45,		Power and fuel		323,124	256,918
Insurance				2,611	
Communication 8,758 8,325 Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Igrah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 20,998 3,366 14,162,244 Work-in-process 2,998 3,366 Opening 377,192 (560,647) (377,192) (183,455) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing 662,073 (665,073) Closing 45,258 (4,0		Vehicle running and maintenance			
Travelling and conveyance 5,682 10,471 Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 Work-in-process 22,786,584 14,162,244 Work-in-process 377,192 (560,647) (377,192) Closing 377,192 (580,647) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 (652,073) (606,815) Opening (606,815) 45,258 (4,074)					
Entertainment 595 556 Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process 22,786,584 14,162,244 Work-in-process 22,606,584 14,162,244 Work-in-process 22,786,584 14,162,244 Work-in-process 22,806,584 14,162,244 Work-in-process 22,603,129 (377,192) (183,455) (113,493) Closing 652,073 647,999 (606,815) (652,073) (665,073) (652,073) (666,0815) (652,073) </td <th></th> <th></th> <td></td> <td></td> <td></td>					
Printing and stationery 9,521 7,276 Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process 377,192 263,699 Closing 377,192 263,699 Cost of goods manufactured 22,603,129 14,048,751 Finished goods 22,603,129 14,048,751 Goods,815) 652,073 647,999 Closing 652,073 6652,073 Closing 652,073 606,815)					
Legal and Professional expense 13,750 4,871 Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 44,162,244 14,162,244 Work-in-process 377,192 263,699 Closing (560,647) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing 652,073 647,999 Closing 652,073 (606,815) 45,258 (4,074)					
Computer accessories and software maintenance fee 13,206 10,173 Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process 377,192 (560,647) Opening (560,647) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing 652,073 647,999 Closing 45,258 (4,074)					
Royalty 34.2 166,861 91,955 Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process 377,192 263,699 Closing (560,647) (377,192) (183,455) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing 652,073 (606,815) (652,073) Closing 45,258 (4,074)					
Depreciation 7.2 481,925 398,963 Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process Opening 377,192 Closing 377,192 Cost of goods manufactured 52,603,129 14,048,751 Finished goods Opening Closing 652,073 Closing 647,999 Closing 652,073 (606,815) 45,258 (4,074)			0.4.0		
Amortisation 8.1 52,998 34,619 Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 22,786,584 14,162,244 Work-in-process Opening (560,647) (377,192) (183,455) (113,493) Cost of goods manufactured Finished goods Opening Closing 652,073 (606,815) Closing (652,073) Closing (4,074)					
Research 778 3,021 Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 Work-in-process 22,786,584 14,162,244 Work-in-process 377,192 263,699 Closing (560,647) (377,192) (183,455) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)					
Ijarah rentals 15,623 13,081 Technical assistance fee 3,521 12,298 Others 2,998 3,366 Work-in-process 14,162,244 Work-in-process 377,192 263,699 Closing (560,647) (377,192) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing 652,073 (652,073) Closing 45,258 (4,074)			8.1		
Technical assistance fee Others Others 2,998 2,998 3,366 22,786,584 Work-in-process Opening Closing 377,192 (560,647) (183,455) (113,493) Cost of goods manufactured Finished goods Opening Closing 652,073 (606,815) Closing 652,073 (652,073) 45,258 (4,074)					
Others 2,998 3,366 22,786,584 14,162,244 Work-in-process 377,192 263,699 Closing (560,647) (377,192) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)					
Work-in-process 14,162,244 Work-in-process 377,192 263,699 Closing (560,647) (377,192) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)					
Work-in-process 377,192 263,699 Closing (560,647) (377,192) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)		Others			
Opening 377,192 263,699 Closing (560,647) (377,192) (183,455) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)		Work-in-process		22,700,004	17,102,277
Closing (560,647) (377,192) (183,455) (113,493) Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)				377.192	263.699
Cost of goods manufactured 22,603,129 14,048,751 Finished goods Opening 652,073 (606,815) (652,073) (652,073) (45,258 (4,074)					
Cost of goods manufactured 22,603,129 14,048,751 Finished goods 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)					
Finished goods Opening Closing 652,073 (606,815) 45,258 647,999 (652,073) (4,074)		Cost of goods manufactured			
Opening 652,073 647,999 Closing (606,815) (652,073) 45,258 (4,074)					
Closing (606,815) (652,073) 45,258 (4,074)				652,073	647,999
45,258 (4,074)					
22,648,387 14,044,677				45,258	
				22,648,387	14,044,677

				Note	2021	2020
				NOLE		in '000)
34.1	Raw material consumed				(Hapooo	000)
	Opening stock				4,038,282	4,452,963
	Purchases				20,220,996	11,009,355
	Closing stock				(4,755,273)	(4,038,282)
					19,504,005	11,424,036
34.2	Royalty					
	Party Name	Registered Address	Relationship with Comp or its directors	any		
	Denso Corporation	448-8661 1-1,	None		75,777	44,942
	Delise Corporation	ShowaCho, Kariya-city,	TVOTIC		10,111	77,072
		Aichi-Pref., Japan				
		7.10111 1011, Capail				
	Furukawa Electric	1000, Amago, Koura,	None		74,043	47,013
	Comapny Limited	Inukami, Shiga Pref,				
		522-0242, Japan				
	Yazaki Corporation	4-28 1-Chome, Mita,	None		17,041	-
		Minato-ku Tokyo				
		Japan				
					166,861	91,955
				Note	2021	2020
				TVOTO	(Rupees	
35.	DISTRIBUTION AN	D SELLING EXPENS	SES		(-	,
	Salaries and benefits				100,667	80,536
	Vehicle running expense				6,800	5,724
	Utilities				509	789
	Insurance				1,749	1,681
	Rent, rates and taxes				2,927	8,394
	Communication Advertisement and public	i+.,			2,982	2,134 4,094
	Travelling and conveyanc	•			7,917 5,471	8,1094
	Entertainment	· ·			497	270
	Printing and stationery				390	567
	Legal and professional				33	-
	Computer accessories				1,005	1,003
	Research and developme	ent			68	29
	Depreciation			7.2	1,499	1,584
	Amortisation			8.1	1,134	849
	Repairs and maintenance				1,134 1,335	849 746
	Repairs and maintenance Export expenses				1,134 1,335 30,114	849 746 16,313
	Repairs and maintenance Export expenses Freight expenses			8.1	1,134 1,335 30,114 255,111	849 746 16,313 151,937
	Repairs and maintenance Export expenses Freight expenses Provision for warranty obl				1,134 1,335 30,114 255,111 117,436	849 746 16,313 151,937 58,106
	Repairs and maintenance Export expenses Freight expenses			8.1	1,134 1,335 30,114 255,111	849 746 16,313 151,937

		Note	2021 (Rupees	2020
36.	ADMINISTRATIVE EXPENSES		(Hapees	111 000)
	Salaries and benefits		483,313	434,599
	Vehicle running expense		14,431	14,667
	Printing and stationery		3,337	3,068
	Rent, rates and taxes		12,720	14,889
	Utilities		7,687	6,790
	Insurance		2,302	1,915
	Entertainment		392	862
	Subscription		1,421	1,447
	Communication		4,713	4,239
	Advertisement and publicity		1,148	3,475
	Repairs and maintenance		17,706	7,982
	Travelling and conveyance		5,056	8,861
	Legal and professional advisory services		199,064	184,757
	Computer accessories		10,860	8,676
	Auditors' remuneration	36.1	6,219	5,816
	Depreciation	7.2	35,998	19,945
	Depreciation on investment property	9	5	5
	Amortisation	8.1	6,741	7,654
	ljarah rentals		15,870	15,339
	Charity and donations	36.2 & 36.3	45,782	23,716
	Directors' fee and meeting expenses		1,875	2,260
	Others		1,035	2,354
			877,675	773,316
36.1	. Auditors' remuneration			
	Audit fee		2,358	2,050
	Half-yearly review		374	325
	Taxation services		848	1,117
	Other certification		2,012	1,774
	Out of pocket expenses		627	550
			6,219	5,816

Note	2021	2020
	(Rupees in	n '000)

36.2 Charity and donations

Charity and donations include donations to following organisations in which directors or their spouses are interested:

Name of donee	Address of donee	Name of directors/spouse		
Mohamedali Habib Welfare Trust	2nd Floor, House of Habib, 3-Jinnah Co-operative Housing Society, Block 7/8, Sharae Faisal, Karachi.	Mr. Rafiq M. Habib - Trustee	7,090	8,017
Habib Education Trust	t 4th floor, United Bank building, I.I. Chundrigar Road, Karachi.	Mr. Mohamedali R. Habib - Trustee	2,,500	-
Habib University Foundation	147, Block 7&8, Banglore Cooperative Housing Society, Tipu Sultan Road, Karachi.	Mr. Rafiq M. Habib - Trustee Mr. Mohamedali R. Habib - Trustee	15,000	-
0,	/ 43-Rehmat Manzil, Bhurgari Road, Numaish, Karachi.	Mr. Mohamedali R. Habib - Trustee	96	96
Anjuman -e- Behbood- Samat -e- Itefal	- ABSA School 26-C National Highway, Korangi Road, Karachi.	Mrs. Rafiq M. Habib - Vice President	30	32

^{36.3} There are no donees, other than already disclosed in note 36.2 to these unconsolidated financial statements, to whom donations exceed 10% of total donation or Rs 1 million, whichever is higher.

37.	OTHER CHARGES	Note	2021 (Rupees	2020 in '000)
37.	Workers' profits participation fund	19.1	179,624	126,563
	Workers' welfare fund	19.1	64,636	33,099
	Charge/(Reversal) of provision for impairment of property,		04,000	00,000
	plant & equipment	7.1.2	12,728	_
	Charge/(Reversal) of provision for impairment of loan - MHPL	17.3	4,500	(1,349)
	Charge/(Reversal) of provision for impairment of assets classified			
	as held for sale	22.2	1,720	-
			263,208	158,313
38.	OTHER INCOME			
	Income from financial assets			
	Dividend income from:			
	Related parties			
	Indus Motor Company Limited		361,860	246,945
	Agriauto Industries Limited		12,694	14,809
	Habib Insurance Company Limited		2,868	2,868
	Shabbir Tiles and Ceramics Limited		-	780
	Habib Metro Pakistan (Private) Limited		543,597	529,008
			921,019	794,410
	Others			
	Dynea Pakistan Limited		6,127	2,042
	Habib Sugar Mills Limited		5,134	5,134
	TPL Properties Limited		1,197	-
	Allied Bank Limited		1,455	1,455
	Habib Bank Limited		309	326
	GlaxoSmithKline Pakistan Limited Mutual Funds		136,931	165,512
	Mutual Fullus		151,156	174,472
	Interest on:		101,100	117,712
	Loan to subsidiary - Thal Boshoku Pakistan (Private) Limited		22,532	10,803
	Deposit accounts		45,853	72,732
	Term deposit receipts		31,531	59,285
	Government treasury bills		-	1,307
			99,916	144,127
	Gain on sale of Government treasury bills		77,817	61,212
	Loss on revaluation of investments classified as FVPL		(28,293)	(10,207)
	Gain/(loss) on disposal of investment in mutual funds Reversal/(charge) of provision for expected credit loss		24,553 131,286	19,318 (162,309)
	Exchange gain/(loss)		64,535	(4,701)
	Exonango gany (1000)		1,441,989	1,016,322
	Income from non financial assets		.,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Gain on disposal of operating fixed assets and intangibles		35,183	7,764
	Rental income	38.1	2,832	2,714
	Service income	38.2	32,400	32,400
	Scrap sales		33,190	22,683
	Claim from customers		46,009	31,453
	Insurance claim		31,850	295
			181,464	97,309
			1,623,453	1,113,631

	Note	2021 (Rupees	2020 s in '000)
38.1 Maturity analysis of operating lease payments			
The future aggregate minimum rentals receivable under non-cancellable			
operating leases are as follows:			
Within one year		2,832	2,714

38.2 The Company has a service agreement with Thal Boshoku Pakistan (Private) Limited. As per the agreement, the Company provides service and support for production, plant maintenance, engineering, imports, logistics, material handling, sales administration, human resource, general administration, financial, corporate, legal and tax advisory.

39.	FINANCE COSTS	Note	2021 (Rupees	2020 in '000)
	Interest on: - Export Refinance Scheme - Related party - State Bank of Pakistan's Refinance Scheme for payment of salaries		10,178	1,881
	and wages - Related party		2,411	183
	- State Bank of Pakistan's Refinance Scheme for Temporary Economic Relief		478	-
	- State Bank of Pakistan's Financing Scheme for Renewable Energy		286	-
	- Running finance facilities	101	25	-
	- Workers' profit participation fund - Lease liabilities	19.1 27	5,552	1,096 2,073
	Amortisation of deferred income	28.1	(285)	2,073
	Amortisation of adjunct modifie	20.1	18,645	5,233
	Bank charges and commission		16,172	11,675
			34,817	16,908
40.	TAXATION			
	Current		1,144,280	565,656
	Prior		(40,744)	(22,387)
	Defermed		1,103,536	543,269
	Deferred	40.1	<u>(13,866)</u> 1,089,670	(38,821) 504,448
		40.1	=======================================	=======================================
40.1	Relationship between income tax expense and accounting profit			
	Profit before taxation		4,571,865	2,371,606
	Tax at the rate of 29% (2020: 29%)		1,325,841	687,766
	Tax effects of:	_	(0.04, 0.00)	(100, 100)
	Income taxed at reduced rates on dividend and gain on disposal of investments Income taxed under Final Tax Regime on export sales	5	(221,328) (33,237)	(192,482)
	Tax effect of inadmissible items		(55,237)	(13,869) 8,338
	Tax credits		(7,231)	(2,832)
	Others		9,802	17,527
			1.089,670	504,448

Note

2021 2020 -----(Rupees in '000)------

41. BASIC AND DILUTED EARNINGS PER SHARE

There is no dilutive effect on the basic earnings per share of the Company, which is based on:

Net profit for the year

Weighted average number of ordinary shares of Rs. 5/- each.

Basic and diluted earnings per share

42. CASH GENERATED FROM OPERATIONS

Profit before taxation

Adjustments for non-cash charges and other items:

Depreciation:

- Right of use assets
- Others

Amortisation

- Finance costs on: - Lease liabilities
- Others

Interest income

(Gain) / loss on revaluation / redemption of investments classified at FVPL

Dividend income

Allowance for expected credit losses

Provision for retirement benefits

Charge/(reversal) of provision for impairment of property, plant and equipment

Charge/(reversal) of provision for impairment on loan to MHPL

Charge/(reversal) of provision against non-current assets held for sale

Gain on disposal of operating fixed assets and intangibles

Decrease / (increase) in current assets

Stores, spares and loose tools

Stock-in-trade

Trade debts

Loans and advances

Trade deposits and short-term prepayments

Other receivables

Increase in current liabilities

Trade and other payables

Sales tax refundable

43. CASH AND CASH EQUIVALENTS

Cash and bank balances

3,482,195

1,867,158

Number of shares in thousands

81,030 81,030

42.97

---(Rupees)--23.04

A 571 865 2 371 606

4,571,865	2,371,606
15,320	5,906
504,107	414,591
60,873	43,122
5,552	2,073
29,265	14,835
(99,916)	(144,127)
(74,077)	(70,323)
(1,072,175)	(968,882)
(131,286)	162,309
8,060	3,089
12,728	-
4,500	(1,349)
1,720	-
(35,183)	(7,764)
(770,512)	(546,520)
3,801,353	1,825,086
2,001,000	.,,
9,328	(2,445)
(2,176,233)	81,489
(599,070)	(321,901)
(61,104)	(20,196)
(266,705)	130,617
(435,910)	(113,841)
(3,529,694)	(246,277)
1,664,225	200,614
44,243	342,059
1,708,468	542,673
1,980,127	0 101 100
	2,121,482

44. TRANSACTIONS AND BALANCES WITH RELATED PARTIES

Related parties of the Company comprise of subsidiaries, associates, retirement funds, directors and key management personnel. Detail of transactions with related parties during the year are as under:

Relationship	Nature of transactions	2021 (Rupees	2020 s in '000)
Subsidiaries	Professional services acquired	137,960	154,183
	Purchase of goods	1,296	217
	Sale of goods	117	-
	Sale of assets	-	4,413
	Service fee	32,400	32,400
	Tax loss acquired	-	51,198
Associates	Sales of goods	12,275,492	5,961,538
	Insurance premium	44,966	42,967
	Services acquired	-	8,452
	Purchase of assets	110,983	-
	Insurance claim received	35,028	3,632
	Rent received	2,832	2,714
Employee benefit plans	Contribution to provident fund	45,992	42,636
	Contribution to retirement benefit fund	8,060	3,089

- 44.1 Transactions with key management personnel are disclosed in note 45 to the unconsolidated financial statements.
- 44.2 Receivable from and payable to related parties as at June 30, 2021 are disclosed in the respective notes to the unconsolidated financial statements.
- 44.3 Following are the related parties of the Company with whom the Company had entered into transactions or have arrangement/agreement in place as per mutually agreed terms and conditions.

S. No	Company Name	Basis of association	Aggregate % of shareholding	Nature of transactions
1	Noble Computer Services (Private) Limited	Subsidiary (note 42.3.1)	100%	Professional services acquired
2	Pakistan Industrial Aids (Private) Limited	Subsidiary (note 42.3.1)	100%	Sale of goods
3	Habib METRO Pakistan (Private) Limited	Subsidiary (note 42.3.1)	60%	Dividend received
4	Makro-Habib Pakistan Limited	Subsidiary (note 42.3.1)	100%	Tax profit and challans acquired and loan disbursed
5	Thal Boshoku Pakistan (Private) Limited	Subsidiary (note 42.3.1)	55%	Service fees / Mark-up on loan
6	Thal Power (Private) Limited	Subsidiary (note 42.3.1)	100%	Loan repayment received and equity investment made
7	Sindh Engro Coal Mining Company Limited	Associate (note 42.3.1)	11.90%	Equity investment
8	Indus Motor Company Limited	Associate (note 42.3.1)	6.22%	Sales of goods / Purchase of assets
9	Shabbir Tiles and Ceramics Limited	Associate (note 42.3.1)	1.30%	Sales of goods and rent received
10	Habib Insurance Company Limited.	Associate (note 42.3.1)	4.63%	Insurance premium paid and insurance claim received
11	Habib Metropolitan Bank Limited	Common directorship (note 42.3.1)	-	Mark-up and bank charges paid and interest received
12	Thal Limited - Employees' Provident Fund	Retirement benefit fund		Contribution made
13	Thal Limited - Employees' Retirement Benefit Fund	Retirement benefit fund	-	Contribution made Contribution made

^{44.3.1} These entities are associated companies / undertakings of the Company under Companies Act, 2017.

45. REMUNERATION OF EXECUTIVES, DIRECTORS AND CHIEF EXECUTIVE

		2021			2020	
	Chief			Chief		
	executive	Directors	Executives	executive	Directors	Executives
			(Rupees	s in '000)		
Managerial remuneration	56,025	-	319,762	48,150	-	277,001
Bonus	9,000	-	47,097	-	-	34,090
Company's contribution to						
provident fund	2,429	-	12,004	1,687	-	10,780
Company's contribution to						
retirement benefit fund	-	-	6,022	-	-	5,761
Other perquisites	-	-	9,484			3,210
	67,454	_	394,369	49,837		330,842
Number of persons	1	6	51	1	6	51

^{45.1} The chief executive, directors and certain executives of the company are provided with free of cost use of company maintained cars.

46. PLANT CAPACITY AND ACTUAL PRODUCTION

	2021	2020
Annual Capacity		
Jute (Metric Tons)	33,800	33,800
Auto air conditioners (Units)	90,000	90,000
Paper bags (Nos. 000s)	356,000	356,000
Alternator (Units)	90,000	90,000
Starter (Units)	90,000	90,000
Actual Production		
Jute (Metric Tons)	26,170	23,226
Auto air conditioners (Units)	60,610	23,053
Wire harness (Units)	147,904	93,365
Paper bags (Nos. 000s)	220,663	124,137
Alternator (Units)	47,322	22,061
Starter (Units)	34,073	22,061
Reason for shortfall	Low demand	Low demand

^{46.1} The capacity of wire harness is dependent on product mix.

47. PROVIDENT FUND

Investments out of provident fund have been made in compliance with the provisions of section 218 of the Act and the rules formulated for this purpose.

^{45.2} Five non-executive directors (2020: Five) have been paid fees of Rs 1,625,000 (2020: Rs 2,100,000) for attending board and other meetings.

^{46.2} The production capacity of laminates operations depends on the relative proportion of various types of products.

FINANCIAL INSTRUMENTS BY CATEGORY

48.

			-		2021	- 1	-		- - -
		Interest / Mar	/ Mark-up bearing		Ž	\sim	Mark-up bearing		lotal
	No Maturity/ on demand	Maturity upto one year	Maturity after one year	Subtotal	No Maturity/ on demand	Maturity upto one year	Maturity after one year	Subtotal	
Financial assets				١	(Rupees in '000')	,)			
Fair value through OCI									
Long-term investments	1	ı	ı	ı	300,058	1	I	300,058	300,058
Fair value through profit or loss Short-term investments	ı	927,603	ı	927,603	1,874,662	1	ı	1,874,662	2,802,265
Amortized cost									
Long term loans	1	1	275,000	275,000	ı	1	ı	ı	275,000
Long term deposits	1	I	I	I	I	1	20,378	20,378	20,378
Trade debts	1	ı	ı	1	ı	3,231,174	ı	3,231,174	3,231,174
Loans and advances	1	ı	ı	ı	ı	1,333		1,333	1,333
Trade deposits	ı	I	I	I	I	221,551	I	221,551	221,551
Interest accrued	ı	I	I	I	1	20,582	ı	20,582	20,582
Other receivables	1	ı	ı	ı	ı	620,919	ı	620,919	620,919
Cash and bank balances	659,502	1,159,370	ı	1,818,872	277,501	ı	I	277,501	2,096,373
	659,502	2,086,973	275,000	3,021,475	2,452,221	4,095,559	20,378	6,568,158	9,589,633
Financial liabilities									
Amortized cost									
Long-term deposits	1	1	1	1	ı	ı	11,887	11,887	11,887
Long-term borrowings	1	109,164	185,242	294,406	ı	ı	ı	I	294,406
Trade and other payables	1	ı	ı	I	1	4,306,964	ı	4,306,964	4,306,964
Accrued mark-up	1	I	ı	I	ı	3,651	ı	3,651	3,651
Unclaimed dividend	1	ı	ı	ı	89,256	1	ı	89,256	89,256
Unpaid dividend	1	1	ı	ı	36,242	1	ı	36,242	36,242
Lease liabilities	ı	17,140	100,550	117,690	1	1	ı	ı	117,690
Short-term financing	1	361,000	I	361,000	1	1	I	1	361,000
	ı	487,304	285,792	773,096	125,498	4,310,615	11,887	4,448,000	5,221,096

Total			Subtotal	
Non-Interest / Mark-up bearing	Maturity	after	one year	
n-Interest / N	Maturity	upto	one year	
2020 No		No Maturity/	on demand c	(Rupees in '000')
			Subtotal)
nterest / Mark-up bearing	Maturity	after	one year	
Interest / Mai	Maturity	upto	one year	
		No Maturity/	on demand	

Financial assets Fair value through OCI Long-term investments	Fair value through profit or loss Short-term investments	Amortized cost Long term loans Long term deposits Trade debts Loans and advances Trade deposits Interest accrued Other receivables Cash and bank balances
Fa F	R S	S of T T C T C A

Maturity/	Maturity upto one year	Maturity after one year	Subtotal	No Maturity/ on demand	Maturity upto one year	Maturity after one year	Subtotal	
				(nno u səədnu)				
1	1	1	1	170,047	1	1	170,047	170,047
1	ı	ı	1	1,201,165	ı	ı	1,201,165	1,201,165
1	ı	275,000	275,000	1	ı	1,652,286	1,652,286	1,927,286
1	1	1	•	I	ı	16,259	16,259	16,259
1	I	I	1	ı	2,507,538	ı	2,507,538	2,507,538
1	I	I	ı	ı	4,153	I	4,153	4,153
1	I	I	ı	ı	65,587	I	65,587	65,587
1	I	I	1	ı	21,898	ı	21,898	21,898
1	I	I	ı	I	185,009	I	185,009	185,009
660,295	2,205,950	ı	2,866,245	189,134	I	I	189,134	3,055,379
660,295	2,205,950	275,000	3,141,245	1,560,346	2,784,185	1,668,545	6,013,076	9,154,321
I	1	1	1	ı	ı	16,927	16,927	16,927
1	49,786	149,355	199,141	I	ı	ı	I	199,141
1	I	I	ı	I	2,637,316	I	2,637,316	2,637,316
1	ı	ı	ı	I	263	ı	263	263
1	I	I	ı	66,197	ı	I	66,197	66,197
1	I	I	ı	45,252	ı	I	45,252	45,252
1	8,443	ı	8,443	I	ı	ı	I	8,443
1	145,000	1	145,000	1	I	I	1	145,000
1	203,229	149,355	352,584	111,449	2,637,579	16,927	2,765,955	3,118,539

49. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Company's financial instruments expose it to a variety of financial risks namely operational risk, credit risk and market risk. The Board of Directors oversees policies for managing each of these risks which are summarised below.

49.1 Operational Risk

COVID-19 pandemic has created an unprecedented challenge for Company in terms of Business Continuity Plans. The Company is closely monitoring the situation and has invoked required actions to ensure the safety and security of Company's staff and uninterrupted service to shareholders.

Business Continuity Plans for respective areas are in place and tested. Work-from-Home capabilities have been enabled for staff where required, while ensuring adequate controls to ensure that Company's information assets are adequately protected from emerging cyber threats.

49.2 Credit risk

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties failed completely to perform as contracted.

The maximum credit risk is equal to the carrying amount of financial assets. For banks and financial institutions, only independently rated parties with reasonable credit rating are accepted. For trade receivables and loans internal risk assessment process considers the credit risk of the customer/borrower, taking into account its financial position, past experience and other factors.

2021

2020

The carrying values of financial assets which are not impaired are as under:

-	(Rupees	in '000)
Long term loans	275,000	1,927,286
Long term deposits	20,378	16,259
Trade debts	3,231,174	2,507,538
Loans and advances	1,333	4,153
Trade deposits	415,796	138,037
Interest accrued	20,582	21,898
Other receivables	618,913	182,596
Short term investments	2,802,265	1,201,165
Bank balances	2,095,735	3,055,207
	9,481,176	9,054,139

Ageing analysis of trade debts is as follows:

			2021			2020	
		Due from			Due from		
	Note	related	Other		related	Other	
		parties	parties	Total	parties	parties	Total
				(Rupees	in '000)		
- Not overdue		906,807	1,879,375	2,786,182	170,293	1,224,188	1,394,481
- 01 to 30 days		-	246,759	246,759	-	439,120	439,120
- 31 to 60 days		-	110,504	110,504	-	147,449	147,449
- 61 to 90 days		-	57,955	57,955	-	262,522	262,522
- Past due over 90 days			111,894	111,894		477,372	477,372
Total trade debts		906,807	2,406,487	3,313,294	170,293	2,550,651	2,720,944
Allowance for expected							
credit losses	16	-	(82,120)	(82,120)	_	(213,406)	(213,406)
		906,807	2,324,367	3,231,174	170,293	2,337,245	2,507,538

The credit quality of financial assets other than bank balances and short term investments in TDRs can be assessed with reference to their historical performance with no or some defaults in recent history, however, no losses.

The credit quality of Company's bank balances and short term investments in TDRs can be assessed with reference to external credit ratings as follows:

Bank	Rating agency	Rating
Habib Metropolitan Bank Limited	PACRA	A1+
Bank Al Habib Limited	PACRA	A1+
Bank Alfalah Limited	PACRA	A1+
Standard Chartered Bank (Pakistan) Limited	PACRA	A1+
Faysal Bank Limited	PACRA	A-1+
Habib Bank Limited	VIS	A-1+
Meezan Bank Limited	VIS	A-1+
National Bank of Pakistan	PACRA	A-1+
United Bank Limited	VIS	A-1+
Telenor Microfinance Bank Limited	PACRA	A1
Al Baraka Bank (Pakistan) Limited	PACRA	A-1
Industrial and Commercial Bank of China Limited	S&P	A-1

This includes rating assigned by an international rating agency to foreign bank.

49.3 Market risk

Market risk is the risk that the value of the financial instruments may fluctuate as a result of changes in market currency rates, interest rates or the equity prices due to a change in credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market. There has been no change in the Company's exposure to market risk or the manner in which this risk is managed and measured.

Under market risk the Company is exposed to currency risk, interest rate risk, price risk and liquidity risk.

49.3.1 Foreign currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign currency risk arises mainly where receivables and payables exist due to transactions in foreign currencies.

	2021 (FCY i	2020 n '000)
USD		
Bank balances	823	391
Trade receivables	745	131
Trade and other payables	(1,590)	(1,411)
	(22)	(889)
EUR		
Trade and other payables	(764)	(553)
JPY		
Trade and other payables	(4,854)	(70,879)
CHF		
Trade and other payables	(4)	(27)
CNY		
Trade and other payables	(3)	-

The following exchange rates have been applied at the statement of financial position date:

	2021	2020
	(Rs /	FCY)
USD	158.30	168.75
EUR	188.71	189.73
JPY	1.43	1.57
CHF	171.86	177.43
CNY	24.76	24.00

Sensitivity analysis:

The following table demonstrates the sensitivity to a reasonably possible change in the foreign exchange rate, with all other variables held constant, of the Company's profit before tax and the Company's equity.

	Change in exchange rate %	Effect on profit before tax(Rupees	Effect on equity in '000)
2021	+ 10	(15,532)	(11,301)
	- 10	15,532	11,301
2020	+ 10	(37,101)	(26,995)
	- 10	37,101	26,995

49.3.2 Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's loan to Thal Boshoku Pakistan (Private) Limited, cash in deposit accounts and short-term financing.

Sensitivity analysis:

The following figures demonstrate the sensitivity of a possible change in interest rate, with all other variables held constant, on the Company's profit before tax:

	Increase/	Effect on
	decrease in	profit
	basis points	before tax
2021		
KIBOR	+ 100	5,735
KIBOR	- 100	(5,735)
2020		
KIBOR	+ 100	7,903
KIBOR	- 100	(7,903)

49.3.3 Price risk

Price risk represents the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market prices (other than those arising from currency risk), whether those changes are caused by factors specific to the individual financial instruments or its issuer or factors affecting all similar financial instruments traded in the market. The Company is exposed to price risk in respect of its investments in listed shares and mutual funds.

As at the statement of financial position date, the exposure to listed equity securities at fair value was Rs 300.058 million. A decrease of 10% in the fair value of these securities would have a negative impact of approximately Rs 30.006 million on the equity. An increase of 10% in the prices of these securities would positively impact equity with the similar amount.

49.3.4 Liquidity risk

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with the financial instruments.

Through its treasury function, the Company continually monitors its liquidity position and ensures availability of funds by maintaining flexibility in funding by keeping committed credit lines available.

The maturity profile of the Company's liabilities based on contractual maturities is disclosed in note 46 to these financial statements.

50. CAPITAL RISK MANAGEMENT

The Company's prime objective when managing capital is to safeguard its ability to continue as a going concern, maintain healthy capital ratios, strong credit rating and optimal capital structure in order to ensure ample availability of finance for its existing and potential investment projects, to maximize shareholder value and reduce the cost of capital.

In order to maintain or adjust the capital structure, the Company may adjust the amount of dividends paid to shareholders, issue new shares or sell assets.

Consistent with others in the industry, the Company monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less bank balances. Total capital is calculated as equity as shown in the Statement of Financial Position plus net debt. During the year, the Company's strategy was to minimize leveraged gearing.

The Company finances its expansion projects through borrowings and management of its working capital with a view to maintain an appropriate mix between various sources of finance to minimize risk. As of reporting date, the Company is financed through equity and debt.

51. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement date under current market conditions (i.e. an exit price) regardless of whether that price is directly observable or estimated using another valuation technique. The carrying values of all financial assets and liabilities reflected in the financial statements approximate their fair values.

The different levels of fair valuation methods have been defined as follows:

- Quoted prices in active markets for identical assets or liabilities (level1);
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (level 2); and
- Inputs for the asset or liability that are not based on observable market data (level 3).

2021	Note	Level 1	Level 2 (Rupees i	Level 3 n '000)	Total
Assets					
- Investments carried at fair value through OCI - Investments carried at fair value through	10	300,058			300,058
profit or loss	20		2,802,265		2,802,265
		Level 1	Level 2	Level 3	Total
2020		(Rupees in '000)			
Assets					
 Investments carried at fair value through OCI Investments carried at fair value through 	10	170,047			170,047
profit or loss	20		1,201,165		1,201,165

There were no transfers amongst levels during the year.

The market prices of listed shares and mutual fund units have been obtained from Pakistan Stock Exchange and Mutual fund association of Pakistan respectively.

52. NON-ADJUSTING EVENT AFTER THE BALANCE SHEET DATE

The Board of Directors in its meeting held on September 10, 2021 has approved the following:

- (i) transfer of Rs 2,649 million from unappropriated profit to general reserve; and
- (ii) payment of cash dividend of Rs 6.00 per share for the year ended June 30, 2021 for approval of the members at the Annual General Meeting to be held on October 12, 2021.

53. NUMBER OF EMPLOYEES

Total number of employees

Total number of Company's employees as at June 30, Average number of Company's employees during the year

2021	2020
4,367	4,518
4,443	4,296

54. **GENERAL**

- 54.1 Corresponding figures have been re-arranged and reclassified, wherever necessary. However, other than those disclosed in note 55, there were no significant reclassifications to report.
- 54.2 Figures have been rounded off to the nearest thousands.

55. CORRESPONDING FIGURES

For better presentation, corresponding figures have been rearranged as follows:

Transfer from	Transfer to	Rupees in '000
Short-term investments - Term Deposit Receipts	Cash and bank balances - Term Deposit Receipts	2,205,950
Other income - Claim from customers	Raw material consumed	126,286
Revenue - net - Export sales	Distribution and selling expenses - Freight expenses	59,942
Revenue - net - Local sales	Distribution and selling expenses - Freight expenses	91,995
Other charges - Allowance for	Other income - Reversal/(charge)	
expected credit loss	of provision for expected credit loss	162,309
Other charges - Exchange loss - net	Other income - Exchange gain/(loss)	4,701

56. DATE OF AUTHORISATION FOR ISSUE

These unconsolidated financial statements were authorized for issue on September 10, 2021 by the Board of Directors of the Company.





CHIEF FINANCIAL OFFICER

CONSOLIDATED FINANCIAL STATEMENTS

- AUDITORS' REPORT TO THE MEMBERS
- CONSOLIDATED FINANCIAL STATEMENTS



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To the members of Thal Limited

Opinion

We have audited the annexed consolidated financial statements of Thal Limited (the Holding Company) and its subsidiaries (the Group), which comprise the consolidated statement of financial position as at 30 June 2021, and the consolidated statement of profit or loss, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 30 June 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with the accounting and reporting standards as applicable in Pakistan.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.



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Following is the Key audit matter:

Revenues

The Group earns revenue from multiple business lines which operate as distinct business units with significant volume of revenue transactions. The recognition of revenue relating to each business line depend on the nature of contractual arrangements with the customers.

Revenue is recorded in accordance with the requirements of IFRS 15 which provides a comprehensive model of revenue recognition and requires the Group to exercise judgement, taking into consideration all of the relevant facts and circumstances when applying the model to contracts with customers.

We identified revenue recognition as a key audit matter due to significant volume of transactions and the amount of audit efforts in relation to this area.

Please refer notes 6.28 and 35 to the consolidated financial statements.

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We performed a range of audit procedures in relation to revenue including the following:

- We reviewed the terms and conditions of distinct sale transactions and assessed the appropriateness of the revenue recognition policies and practices followed by the Group.
- We tested controls over revenue recognition and reporting process within each business unit including key IT dependent manual controls and IT general controls for the relevant IT systems used for revenue transaction processing by the Group.
- We performed analytical review procedures and other test of details over various revenue streams including the cut-off procedures to check that revenue has been recognized in the appropriate accounting period.
- We assessed the adequacy of the disclosures as per the guidelines set out in the applicable financial reporting requirements

Information Other than the Consolidated Financial Statements and Auditors' Report Thereon

Management is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditors' report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Board of Directors for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and Companies Act, 2017 and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Board of directors is responsible for overseeing the Group's financial reporting process.

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Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements,
 whether due to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk
 of not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events
 or conditions that may cast significant doubt on the Group's ability to continue as a going concern.
 If we conclude that a material uncertainty exists, we are required to draw attention in our auditors'
 report to the related disclosures in the consolidated financial statements or, if such disclosures are
 inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the
 date of our auditors' report. However, future events or conditions may cause the Group to cease to
 continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
 We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



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From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Arslan Khalid.

Chartered Accountants

Place: Karachi

Date: 15 September 2021

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT JUNE 30, 2021

	Note	2021 (Rupees	2020 in '000')
ASSETS			
Non-current assets			
Property, plant and equipment	8	4,775,320	4,223,380
Intangible assets	9	126,158	178,827
Investment properties	10	6,473,153	6,725,717
Long-term investments	11	10,517,824	7,822,309
Long-term deposits	12	24,803	20,431
Long-term prepayments	13	22,501	22,501
Deferred tax asset	30	-	73,434
Current assets		21,939,759	19,066,599
Stores, spares and loose tools	14	158,309	142,151
Stock-in-trade	15	8,118,615	5,945,770
Trade debts	16	3,463,037	2,639,796
Loans and advances	17		
		113,330	50,181
Trade deposits and short-term prepayments	18	466,582	191,928
Interest accrued	10	13,263	26,495
Other receivables	19	719,635	203,527
Short-term investments	20	7,107,687	5,148,328
Sales tax refundable	04	0.000.774	60,688
Cash and bank balances	21	2,680,774	3,742,388 18,151,252
Assets classified as held for sale	22	5,000	10,101,202
Additional and the first term of the first term	22	22,846,232	18,151,252
TOTAL ASSETS		44,785,991	37,217,851
EQUITY AND LIABILITIES			
SHARE CAPITAL AND RESERVES			
Authorised capital 200,000,000 (2020: 200,000,000) ordinary shares of Rs. 5/- each	23	1,000,000	1,000,000
Issued, subscribed and paid-up capital	23	405,150	405,150
Share deposit money		12	12
Reserves	24	29,659,829	24,696,764
Equity attributable to shareholders of the Holding Company		30,064,991	25,101,926
Non-controlling interest	25	6,565,006	6,451,573
Total equity		36,629,997	31,553,499
NON-CURRENT LIABILITIES	0.0	000 507	044004
Long term deposits and payables	26	339,587	344,324
Long-term borrowings	27	415,191	394,638
Lease liabilities	28	905,894	779,054
Deferred income	29	22,309	-
Deferred tax liability	30	243,136	-
OURDENIT LIABILITIES		1,926,117	1,518,016
CURRENT LIABILITIES	0.4	4.070.400	0.470.000
Trade and other payables	31	4,873,466	3,176,096
Accrued markup		7,422	6,803
Unclaimed dividend		89,256	66,197
Unpaid dividend		36,242	45,252
Current portion of long-term borrowing	27	109,164	49,786
Current portion of lease liabilities	28	120,223	103,648
Current portion of deferred income	29	4,394	
Short-term borrowings	32	528,164	438,000
Income tax - net	33	412,838	260,554
Sales tax payable		48,708	-
CONTINUES AND COMMITMENTS	0.4	6,229,877	4,146,336
CONTINGENCIES AND COMMITMENTS	34	44 705 001	27.017.051
TOTAL EQUITY AND LIABILITIES		44,785,991	37,217,851

The annexed notes 1 to 59 form an integral part of these consolidated financial statements.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

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CONSOLIDATED STATEMENT OF PROFIT OR LOSS

FOR THE YEAR ENDED JUNE 30, 2021

	Note	2021	2020
		(Rupees	in '000')
Revenue - net	35	29,636,209	17,356,402
Cost of sales	36	(24,918,319)	(15,130,515)
Gross profit		4,717,890	2,225,887
Distribution and selling expenses	37	(568,504)	(356,459)
Administrative expenses	38	(1,434,736)	(1,322,565)
Other charges	39	(415,163)	(206,348)
		2,418,403	(1,885,372)
Other income	40	3,113,125	2,811,781
Operating profit		5,412,612	3,152,296
Finance costs	41	(173,776)	(172,679)
		5,238,836	2,979,617
Share of profit after tax of associates and joint venture	11.1	2,540,815	1,347,214
Profit before taxation		7,779,651	4,326,831
Taxation	42	(1,870,122)	(1,095,094)
Net profit for the year		5,909,529	3,231,737
Attributable to			
- Equity holders of the Holding Company		5,433,698	2,886,758
- Non-controlling interest		475,831	344,979
		5,909,529	3,231,737
		(Rup	ees)
Basic and diluted earnings per share attributable to the			
equity holders of the Holding Company	43	67.06	35.63

The annexed notes 1 to 59 form an integral part of these consolidated financial statements.

DIRECTOR

CHIEF FINANCIAL OFFICER

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED JUNE 30, 2021

Net profit for the year

Other comprehensive income

Item that will not be reclassified to statement of profit or loss

in subsequent periods;

Share of actuarial gain/(loss) on remeasurement of defined benefit plans of

associates - net of tax

Gain on revaluation equity investments at fair value through

other comprehensive income

Total comprehensive income for the year

Attributable to

- Equity holders of the Holding Company
- Non-controlling interest

The annexed notes 1 to 59 form an integral part of these consolidated financial statements.

-	(Rupees	s i	n '000')
	5,909,529		3,231,737
	7,082		(3,079)
	137,093		17,689
	6,046,622		3,249,426
	5,570,791		2,904,447
	475,831		344,979
	6,046,622		3,249,426

2021

2020

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CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

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CHIEF EXECUTIVE OFFICER

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CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED JUNE 30, 2021

Gain on revaluation of investment at fair value through other comprehensive income Issued, subscribed and paid-up capital

29,223,955

6,459,266

94,634

---(Rupees in '000)-----15,165,374 7,031,590

67,929

405,150

2,506,500

(445,666)

(121,544)

(121,544)

(445,666)

(46,184)

(46,184)

(91,960)

(91,960)

(108,284)

(106,244) (919,882)

17,689

31,553,499

Balance as at July 1, 2019

inal dividend @ Rs. 8.50/- per ordinary share for the year ended June 30, 2019

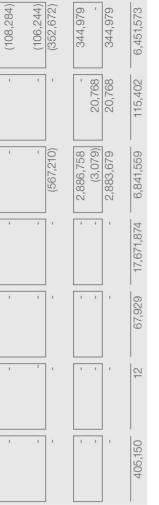
iterim dividend @ Rs. 1.50/- per ord for the year ended June 30, 2020

Subsidiary company Final dividend @ Rs. 0.339/- per ordinary share

for the year ended June 30, 2019
1st Interim dividend @ Rs. 0.676/- per ordinary share
for the year ended June 30, 2020
2nd Interim dividend @ Rs. 0.796/- per ordinary share
for the year ended June 30, 2020
3rd Interim dividend @ Rs. 0.781/- per ordinary share
for the year ended June 30, 2020

Net profit for the year Other comprehensive income Total comprehensive income for the year

Balance as at June 30, 2020









CONSOLIDATED STATEMENT OF CHANGES IN EQUIT FOR THE YEAR ENDED JUNE 30, 2021

Gain on revaluation of investment at fair value through other comprehensive income Issued, subscribed and paid-up capital

Transfer to general reserve

Final dividend @ Rs. 3.50/- per ordinary share for the year ended June 30, 2020 nterim dividend @ Rs. 4.00/- per ordinary shar for the year ended June 30, 2021

Subsidiary company
Final dividend @ Rs. 0.623/- per ordinary share
for the year ended June 30, 2020
1st Interim dividend @ Rs. 0.625/- per ordinary share
for the year ended June 30, 2021
2nd Interim dividend @ Rs. 0.723/- per ordinary share
for the year ended June 30, 2021
3rd Interim dividend @ Rs. 0.693/- per ordinary share
for the year ended June 30, 2021

Total comprehensive income for the year Net profit for the year

Balance as at June 30, 202

(94,272) 5,909,829 137,093 6,046,622 (283,606) (324,120)(84,705)(85,067)(98,354)36,629,997 (94,272) (84,705) (98,354) 475,831 6,565,006 (85,067) 475,831 245,413 130,011 5,433,698 7,082 5,440,780 --(Rupees in '000)-----1,460,000 (1,460,000) (607,726) (283,606) (324,120) 10,214,613 19,131,874 62,929 405,150

The annexed notes 1 to 59 form an integral part of the







CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2021

	Note	2021	2020
		(Rupees	in '000')
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash generated from operations	44	3,855,264	3,273,286
Finance costs paid		(173,157)	(153,654)
Retirement benefits paid		(5,710)	(2,262)
Income tax paid		(1,399,500)	(857,972)
Long term loans - net		-	3,996
Long term deposit - net		(9,109)	5,613
Net cash generated from operating activities		2,267,788	2,269,007
CASH FLOWS FROM INVESTING ACTIVITIES			
Addition to property, plant and equipment		(1,122,066)	(1,398,122)
Addition to investment property		(226,217)	(118,646)
Addition to intangible assets		(11,841)	(130,813)
Proceeds from disposal of operating fixed assets		75,175	18,557
Proceeds from disposal of investment property		5,495	4,508
Long-term investment made during the year		(395,029)	(1,320,804)
Short term investments (made) / redeemed during the year - net		(1,875,217)	544,774
Dividend income received during the year		745,285	789,850
Interest income received during the year		202,722	302,552
Net cash (used in) / generated from investing activities		(2,601,693)	(1,308,144)
CASH FLOWS FROM FINANCING ACTIVITIES			
Principal portion of lease rentals paid		16,234	(8,472)
Export Refinance Facility obtained		216,000	145,000
SBP's Refinance Facility for Salaries and Wages (repaid)/obtained		(24,892)	199,141
SBP's Temporary Economic Refinance Facility obtained		99,281	-
SBP's Financing Scheme for Renewable Energy obtained - net		47,579	-
Loan from Toyota Boshoku Asia Corporation Limited - NCI		-	225,000
Dividends paid		(956,075)	(914,539)
Net cash used in financing activities		(601,873)	(353,870)
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS		(935,778)	606,993
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR		3,449,388	2,842,395
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	45	2,513,610	3,449,388
CHOITHED CHOIT EQUIVALENTO AT THE LIND OF THE TEAM	40	=======================================	=======================================

The annexed notes 1 to 59 form an integral part of these consolidated financial statements

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED JUNE 30, 2021

THE HOLDING COMPANY AND ITS OPERATIONS

Thal Limited (the Holding Company) was incorporated on January 31, 1966 as a public company limited by shares and is listed on the Pakistan Stock Exchange Limited.

The Holding Company is engaged in the manufacture of jute goods, engineering goods, papersack and laminate sheets.

- 1.2 In pursuance of the scheme of amalgamation approved by the Board and sanctioned by the Securities and Exchange Commission of Pakistan (SECP), the entire undertaking of A-One Enterprises (Private) Limited was amalgamated with the Holding Company effective June 30, 2020.
- 1.3 The Group comprises of the Holding Company and the following subsidiaries that have been consolidated in these financial statements:

		Date of becoming	Hol	ding	Total assets	Total liabilities	Total assets	Total liabilities
Subsidiary Companies	Note	subsidiary	2021	2020	2	021	20	020
			%	%	(Rupee:	s in '000s)	(Rupees	in '000s)
Noble Computer Services								
(Private) Limited	1.3.1	01-07-2005	100	100	189,656	65,080	213,679	90,956
Pakistan Industrial Aids								
(Private) Limited	1.3.2	27-03-2006	100	100	35,081	965	34,724	1,331
Makro-Habib Pakistan Limited	1.3.3	01-05-2008	100	100	36,203	358,519	31,018	356,520
Habib METRO Pakistan								
(Private) Limited	1.3.4	16-12-2011	60	60	11,111,471	1,530,244	11,079,121	1,670,496
Thal Boshoku Pakistan								
(Private) Limited	1.3.5	03-09-2013	55	55	1,791,045	1,001,064	1,791,188	1,033,677
Thal Power (Private) Limited	1.3.6	03-07-2014	100	100	1,899,342	132	1,662,352	1,652,826
Thal Electrical (Private) Limited	1.3.7	10-04-2019	100	100	74	3	74	3

1.3.1 Noble Computer Services (Private) Limited

Noble Computer Services (Private) Limited (NCSPL) was incorporated in Pakistan as a private limited company on May 8, 1983 and is a wholly owned subsidiary of Thal Limited. The NCSPL provides Internal Audit Services, I.T. related services, Advisory Services, HR Services and Management Services.

1.3.2 Pakistan Industrial Aids (Private) Limited

Pakistan Industrial Aids (Private) Limited (PIAPL) was incorporated in Pakistan on March 17, 2006 as a private limited company. The subsidiary is principally engaged in trading activity related to automotive parts, accessories, chemical gases and general goods.

1.3.3 Makro-Habib Pakistan Limited (MHPL)

- MHPL was incorporated in Pakistan on June 29, 2005 as a public limited (unlisted) company. MHPL was an associated undertaking of the Holding Company until April 30, 2008 and became a subsidiary company with effect from May 01, 2008. The principal objective of MHPL is to operate a chain of wholesale / retail cash and carry stores. MHPL was operating one store located at Survey No. 148/1, Abyssinia Lines, Mubarak Shaheed Road, Saddar, Karachi, on the land sub-leased by Army Welfare Trust.
- MHPL had entered into Arrangement with METRO Habib Cash & Carry Pakistan (Private) Limited (MHCCP) (then a wholly owned subsidiary of METRO Cash and Carry International Holding BV) (the Operator) whereby the Operator had been engaged to operate MHPL's Saddar Store (the Store) for an operations fee determined under the agreed mechanism.

As a consequence of the dismissal of the Review Petition by the Honorable Supreme Court of Pakistan (SCP) the Saddar store of the subsidiary company, MHPL, was closed down on September 11, 2015. Accordingly, the Operation Agreement with MHCCP was terminated in 2016.

On 19 September 2015, legal counsel of AWT prayed to the SOP for the restoration and hearing of the Civil Review Petition No 10 / 2010 and same was restored by SOP through an order dated 09 December 2015. Currently, said Review Petition is still pending adjudication before SOP. The legal counsel representing MHPL is of the opinion that MHPL has a reasonable case on merits, accordingly if the case is decided in MHPL's favor, it intends to restore MHPL's operations and revitalize its business plan by taking into account the current economic and market conditions.

1.3.4 Habib METRO Pakistan (Private) Limited

Habib METRO Pakistan (Private) Limited (HMPPL) was incorporated in Pakistan as a private limited company on December 16, 2011 under the Companies Ordinance. 1984. The main business of the HMPPL is to own and manage properties.

1.3.5 Thal Boshoku Pakistan (Private) Limited

Thal Boshoku Pakistan (Private) Limited (TBPPL) was incorporated on September 03, 2013 as a private company limited by shares. The principle activity of TBPPL is to manufacture automobile seats, seat parts, air cleaner and other automobile parts. TBPPL was formed pursuant to a Joint Venture Agreement between the Holding Company, Toyota Boshoku Corporation, Japan and Toyota Tsusho Corporation, Japan.

1.3.6 Thal Power (Private) Limited

Thal Power (Private) Limited (TPPL) was incorporated in Pakistan as a Private Limited Company on July 03, 2014. TPPL has entered into a joint venture agreement with M/s Novatex Limited for collaboration to develop a 330 MW Coal-fired Power Generation Plant at Thar, Sindh.

1.3.7 Thal Electrical Pakistan (Private) Limited

Thal Electrical (Private) Limited was incorporated in Pakistan on January 12, 2018 as a Private Limited Company.

1.4 Geographical location and address of business units

Holding Company

The head office of the Holding Company is situated at 4th Floor, House of Habib, 3-Jinnah Co-perative Housing Society, Block 7/8, Sharae Faisal, Karachi.

Plants:

- Engineering operations are located at Korangi and Port Qasim, Karachi, Sindh.
- The Jute operations are located at Muzaffargarh, Punjab.
- Papersack operations are located at Hub, Balochistan and Gadoon, Khyber Pakhtunkhwa.
- Laminates operations are located at Hub, Balochistan.

Subsidiaries:

- Noble Computer Services (Private) Limited operations are located at 2nd Floor, House of Habib, 3-Jinnah Co-perative Housing Society, Block 7/8, Sharae Faisal, Karachi.
- Pakistan Industrial Aids (Private) Limited operations are located at Plot number 192 Korangi industrial area, Sector 22, Karachi.
- Makro-Habib Pakistan Limited is located at 2nd Floor, House of Habib 3-Jinnah Co-operative Housing Society, Shara e Faisal, Karachi.
- Habib Metro Pakistan (Private) Limited operations are located at Mezzanine Floor, House of Habib, 3-Jinnah Co-perative Housing Society, Block 7/8, Sharae Faisal, Karachi.
- Thal Boshoku Pakistan (Private) Limited operations are located at Plot number 192 Korangi industrial area, Sector 22 and plot number SP-C north western industrial road, Port Qasim, Karachi.
- Thal Power (Private) Limited operations are located at 4th Floor, House of Habib, 3-Jinnah Co-perative Housing Society, Block 7/8, Sharae Faisal, Karachi.
- Thal Electrical (Private) Limited operations are located at 4th Floor, House of Habib, 3-Jinnah Co-perative Housing Society, Block 7/8, Sharae Faisal. Karachi.

2. STATEMENT OF COMPLIANCE

These consolidated financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards applicable in Pakistan comprise of:

· International Financial Reporting Standards (IFRSs) issued by the International Accounting Standard Board (IASB) as notified under the Companies Act, 2017 (the Act);

- Islamic Financial Accounting Standards (IFAS) issued by the Institute of Chartered Accountants of Pakistan (ICAP) as are notified under the Act: and
- · Provisions of and directives issued under the Act.

Where provisions of and directives issued under the Act differ from the IFRSs, the provision of and directives issued under the Act and IFAS have been followed.

3 BASIS OF MEASUREMENT

- 3.1 These consolidated financial statements have been prepared under the historical cost convention, except for investments in shares of listed companies, mutual funds, term finance certificates and investments in associates which have been disclosed in the accounting policies below.
- 3.2 These consolidated financial statements are presented in Pakistani Rupees, which is also the Group's functional currency.

4 BASIS OF CONSOLIDATION

These consolidated financial statements include the financial statements of the Holding Company and its subsidiary companies, here-in-after referred to as "the Group".

A company is a subsidiary, if an entity (the Holding Company) directly or indirectly controls, beneficially owns or holds more than fifty percent of its voting securities or otherwise has power to elect and appoint more than fifty percent of its directors.

Subsidiaries are consolidated from the date on which the Group obtains control, and continue to be consolidated until the date when such control ceases.

The financial statements of the subsidiaries are prepared for the same reporting year as the Holding Group, using consistent accounting policies. The accounting policies of the subsidiaries have been changed to conform with accounting policies of the Group, where required.

All intra-group balances, transactions and unrealised gains and losses resulting from intra-group transactions and dividends are eliminated in full.

Where the ownership of a subsidiary is less than 100% and therefore, a non controlling interest (NCI) exists, the NCI is allocated its share of the total comprehensive income of the period, even if that results in a deficit balance.

The assets, liabilities, income and expenses of subsidiary companies are consolidated on a line by line basis and carrying value of investments held by the Holding Company is eliminated against the subsidiary companies' shareholders' equity in the consolidated financial statements.

5. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of these financial statements in conformity with approved accounting standards, as applicable in Pakistan, requires management to make judgments, estimates and assumptions that affect the application of policies and the reported amount of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates. The estimates underlying the assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The estimates, assumptions and judgements made by the management that are subject to risk of material adjustment to the carrying amounts of assets and liabilities within the next financial year, are as follows:

		Notes
•	capitalization of new assets and determining the residual values and useful	
	lives of property, plant and equipment and investment property	6.2, 6.4, 8 & 10
•	determining the residual values and useful lives of intangibles assets	6.3 & 9
•	Assets classified as held for sale	6.5
•	impairment of financial and non-financial assets	6.26
•	net realizable value estimation for inventories	6.9, 6.1, 14 & 15
•	allowance for expected credit losses	6.26 & 16
•	provision for tax and deferred tax	6.8, 30, 33 & 42
•	provision and warranty obligation	6.16 & 31.4
•	contingencies	6.23 & 34
•	compensated absences of employees	6.17 & 31
•	determining the lease term of contracts with renewal and termination options;	6.22.3 & 28
	leases - estimating the incremental borrowing rate	6.22.4 & 28

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

6.1 New standards, amendments to approved accounting standards and new interpretations

The Group has adopted the following standards, amendments, interpretation and improvements to International Financial Reporting Standards (IFRSs) which became effective for the current year:

Improvements to Accounting Standards Issued by the IASB in December 2017

IFRS 3 - Business Combinations - Previously held Interests in a joint operation
IFRS 11 - Joint Arrangements - Previously held Interests in a joint operation

IAS 12 - Income Taxes - Income tax consequences of payments on financial instruments classified as equity

IAS 23 - Borrowing Costs - Borrowing costs eligible for capitalisation

Standard, Amendments and Interpretation

Covid-19-Related Rent Concessions beyond 30 June 2021 – Amendment to IFRS 16

Interest Rate Benchmark Reform - Phase 2 - Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16

The adoption of the above improvements and amendments did not have any impact on these consolidated financial statements.

6.2 Property, plant and equipment and investment properties

Operating fixed assets

These are stated at cost less accumulated depreciation / amortisation and impairment loss, if any, except for freehold land which is stated at cost less impairment loss, if any.

Depreciation is charged to the statement of profit or loss by applying the reducing balance method except for computer equipment and jigs and fixtures which are depreciated on straight line method at the rates specified in note 8 to these consolidated financial statements. Depreciation on additions is charged from the month asset is available for use and in case of deletion, up to the month preceding the month of disposal.

Maintenance and normal repairs are charged to the consolidated statement of profit or loss as and when incurred. Major renewals and improvements are capitalized and the assets so replaced, if any, are retired.

An item of operating assets and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of profit or loss when the asset is derecognised.

The residual values, useful lives and methods of depreciation of operating fixed assets are reviewed at each financial year end and adjusted prospectively, if appropriate.

Capital work-in-progress

All expenditures connected to the specific assets incurred during installation and construction period are carried under capital work-in-progress. These are transferred to specific assets as and when assets are available for use. The capital work-in-progress are stated at cost less impairment loss, if any.

Right-of-use assets

The Group recognises a right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost less any accumulated depreciation and impairment losses and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the lease term.

6.3 Intangibles assets

These are stated at cost less accumulated amortization and impairment loss, if any.

Costs in relation to intangible assets are only capitalized when it is probable that future economic benefits attributable to that asset will flow to the Group and the same is amortized applying the straight line method at the rates stated in note 9 to these consolidated financial statements.

6.4 Investment property

Investment property is stated at cost less accumulated depreciation and impairment, if any.

Depreciation on investment properties is charged on straight line method at the rate specified in note 10 to the consolidated financial statements. Depreciation on additions is charged from the month of addition and in case of deletion up to the month of disposal.

Maintenance and normal repairs are charged to consolidated statement of profit or loss as and when incurred while major repairs and renewals are capitalised. Any gains or losses on disposal of an investment property are recognised in the consolidated profit or loss account in the year of disposal. The carrying values of investment properties are reviewed at each financial year end for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable. If any such indication exists, and where the carrying values exceed the estimated recoverable amount, the investment properties are written down to their recoverable amount.

6.5 Assets classified as held for sale

The Group classifies non-current assets as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Costs to sell are the incremental costs directly attributable to the disposal of an asset excluding finance costs and income tax expense.

The criteria for held for sale classification is regarded as met only when the sale is highly probable, and the asset is available for immediate sale in its present condition. Actions required to complete the sale should indicate that it is unlikely that significant changes to the sale will be made or that the decision to sell will be withdrawn. Management must be committed to the plan to sell the asset and the sale expected to be completed within one year from the date of the classification.

Assets and liabilities classified as held for sale are presented separately as current items in the consolidated statement of financial position.

6.6 Investments in Associates

Investments in associates are accounted for using the equity method, whereby the investment is initially recorded at cost and adjusted thereafter for the post acquisition change in the Group's share of the net assets of the associate. The consolidated financial statements reflects the Group's share of the results of the operations of the associate.

The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the same in the consolidated statement of profit or loss.

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6.7 Joint arrangements

Joint arrangements are arrangements in which the Group has contractually agreed sharing of control, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control. Joint arrangements are classified as joint operations or joint ventures depending upon the rights and obligations arising from the joint arrangement.

Depending upon the rights and obligation of the parties to the arrangement, joint arrangements can be classified as either:

6.7.1 Joint ventures

A joint arrangement is classified as a joint venture when the parties to the arrangement that have joint control have rights to the net assets of the joint venture.

The Group measures its interest in the joint venture using the equity method of accounting. Under the equity method of accounting, the investment is initially recognized at cost and adjusted thereafter for the post-acquisition change in the Group's share of the joint venture's net assets. The Group's profit or loss includes its share of the joint venture's profit of loss and the Group's other comprehensive income includes its share of the joint venture's other comprehensive income.

6.7.2 Joint operations

A joint arrangement is classified as a joint operation when the Group has the rights to the assets, and obligations for the liabilities of the arrangement in relation to the joint operation.

The Group has not made any investment in a joint operation.

6.8 Taxation

(a) Current

The charge for current taxation in respect of certain income streams of the Group is based on Final Tax Regime at the applicable tax rates and remaining income streams at current rate of taxation under the normal tax regime after taking into account tax credits and rebates available, if any,1% of turnover or 17% alternate corporate tax, whichever is higher. The Group had also availed Group tax relief under the provisions of Section 59AA and 59B of the Income Tax Ordinance, 2001 as explained in note 33 to these consolidated financial statements.

(b) Deferred

Deferred tax is provided using the statement of financial position liability method, on all temporary differences at the consolidated statement of financial position date between the tax basis of assets and liabilities and their carrying amount for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for all deductible temporary differences, carry-forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carry forward of unused tax assets and unused tax losses can be utilized.

The carrying amount of deferred tax assets is reviewed at each statement of financial position date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax assets to be utilized. Unrecognised deferred tax assets are re-assessed at each consolidated statement of financial position date and are recognised to the extent that it has become probable that future taxable profit will allow deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the consolidated statement of financial position date.

The impact of deferred tax is recognised in the consolidated statement of profit or loss and deferred tax in relation to items outside statement of profit or loss is recognised in the consolidated statement of comprehensive income or equity.

6.9 Stores, spares and loose tools

These are valued at lower of cost, determined using weighted average method, and Net Realisable Value (NRV), less provision for obselete items (if any). Items in transit are valued at cost comprising purchase price, freight value and other charges incurred thereon upto the reporting date. Provision is made for items which are obsolete and slow moving and is determined based on management estimate regarding their future usability.

6.10 Stock-in-trade

Stock-in-trade, except goods-in-transit, is stated at the lower of weighted average cost or NRV determined as follows:

Raw and packing materials - Purchase cost

Work-in-process - Cost of materials, labour cost and appropriate production overheads
Finished goods - Cost of materials, labour cost and appropriate production overheads

Goods-in-transit are valued at cost comprising purchase price, freight value and other charges incurred thereon upto the reporting date.

NRV signifies the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. Provision is made for slow moving and obsolete items as and when identified.

6.11 Trade debts and other receivables

These are recognized and carried at original invoice amount being the fair value and subsequently measured at amortised cost. Allowance is made on the basis of lifetime ECLs that result from all possible default events over the expected life of the trade debts and other receivables. Bad debts are written off when considered irrecoverable.

Exchange gains or losses arising in respect of trade debts and other receivables in foreign currency are added to their respective carrying amounts.

6.12 Loans, advances, deposits and short term prepayments (other than financial assets)

These are initially recognised at cost, which is the fair value of the consideration given. Subsequent to initial recognition, assessment is made at each consolidated statement of financial position date to determine whether there is an indication that a financial asset or group of assets may be impaired. If such indication exists, the estimated recoverable amount of that asset or group of assets is determined and any impairment loss is recognised for the difference between the recoverable amount and the carrying value.

6.13 Cash and cash equivalents

For the purpose of cash flow statement, cash and cash equivalents comprise of cash in hand, bank balances and short-term investments with a maturity of three months or less from the date of acquisition net of bank overdraft/running finance facility that are deemed integral to the Group's cash management. The cash and cash equivalents are readily convertible to known amount of cash and are therefore subject to insignificant risk of changes in value.

6.14 Share capital

Ordinary shares are classified as equity and recognized at their face value. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

6.15 Trade and other payables

Liabilities for trade and other payable are carried at amortised cost which is the fair value of the consideration to be paid in the future for goods and services received, whether or not billed to the Group.

Exchange gains and losses arising on translation in respect of liabilities in foreign currency are added to the carrying amount of the respective liabilities.

6.16 Provisions

General

Provisions are recognised in the consolidated statement of financial position where the Group has a legal or constructive obligation as a result of past event, it is probable that outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. When the Group expects some or all of the provision to be reimbursed, the reimbursement is recognized as a separate asset, but only when the reimbursement is virtually certain. Provisions are reviewed at each consolidated statement of financial position date and adjusted to reflect current best estimate.

Warranty obligations

The Group recognizes the estimated liability to repair or replace products under warranty at the statement of financial position date. These are recognised when the product is sold or service provided to the customer. Initial recognition is based on historical experience and estimate of probability weighted expected outcome. The estimates of warranty-related costs is reviewed annually and adjusted, if required.

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6.17 Compensated absences

Accrual is made for employees' compensated absences on the basis of encashable leaves as per the entitlements and Group policy.

6.18 Staff retirement benefits

Defined Contribution plan

Provident fund

The Group operates a recognised provident fund for its permanent employees. Equal monthly contributions are made to the fund by the Group and the employees in accordance with the rules of the scheme. The Group has no further obligation once the contributions have been paid. The contributions made by the Group are recognised as employee benefit expense when they are due.

Retirement benefit fund

The Group operates an approved funded scheme for retirement benefits for all employees on the basis of defined contribution made by the Group on attaining the retirement age or in the event of death with a minimum qualifying period of ten years which is managed by a trust.

6.19 Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognized when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

6.20 Unclaimed dividend

This is recognised at the amount of dividend declared and unclaimed by shareholders from the date it became due and payable.

6.21 Unpaid dividend

This is recognised at the amount of dividend declared and claimed by shareholders but remained unpaid for the period of 3 years from the date it became due and payable.

6.22 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

6.22.1 Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term lease. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

6.22.2 Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less lease incentives receivable (if any), variable lease payments that depend on an index or a rate (if any), and amounts expected to be paid under residual value guarantees (if any). The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group (if any) and payments of penalties for terminating the lease (if any), if the termination option is reasonably certain to be exercised. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments at the lease commencement date, the Group uses the interest rate implicit in the lease. In case where the interest rate implicit in the lease is not readily determinable, the Group uses its incremental borrowing rate. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

6.22.3 Determination of the lease term for lease contracts with extension and termination options

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group has several lease contracts that include extension and termination options. The Group applies judgement in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control that affects its ability to exercise or not to exercise the option to renew or to terminate (e.g., construction of significant leasehold improvements or significant customisation of the leased asset).

6.22.4 Estimating the incremental borrowing rate.

The Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate ('IBR') to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment.

6.23 Contingent Liabilities

Contingent liability is disclosed when

- there is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- there is a present obligation that arises from past events but it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation or the amount of the obligation cannot be measure with sufficient reliability.

6.24 Financial assets

A financial asset (unless it is a trade receivable without a significant financing component that is initially measured at the transaction price) is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition.

Classification and measurement

Under IFRS 9 Financial assets are classified, at initial recognition, as subsequently measured at following:

- (a) at amortised cost
- (b) at fair value through other comprehensive income (FVOCI); and
- (c) at fair value through profit or loss (FVPL).

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the business model for managing them.

(a) At amortised cost

A financial asset is measured at amortised if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

(b) At fair value through other comprehensive income

A debt instrument is measured at fair value through OCI if both of the following conditions are met:

- The financial asset is held within a business model with the objective of both holding to collect contractual cash flows and selling; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that are initially recognised at fair value through OCI are subsequently measured at fair value. Interest income, foreign exchange revaluation and impairment losses or reversals are recognised in the statement of profit or loss and computed in the same manner as for financial assets measured at amortised cost. The remaining fair value changes are recognised in OCI. Upon derecognition, the cumulative fair value change recognised in OCI is recycled to profit or loss.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by_investment basis. The Group has irrevocably elected to carry its quoted investments in equity instruments under this category.

Equity instruments that are initially recognised at fair value through OCI are subsequently measured at fair value. Gains and losses on these financial assets are never recycled to profit or loss. Dividends are recognised as other income in the statement of profit or loss when the right of payment has been established, except when the Company benefits from such proceeds as a recovery of part of the cost of the financial asset, in which case, such gains are recorded in OCI. Equity instruments designated at fair value through OCI are not subject to impairment assessment.

(c) At fair value through profit or loss

Financial assets with cash flows that are not solely payments of principal and interest are classified and measured at fair value through profit or loss, irrespective of the business model. Financial assets at fair value through profit or loss include financial assets held for trading, financial assets designated upon initial recognition at fair value through profit or loss, or financial assets mandatorily required to be measured at fair value, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognised in profit or loss.

Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the Group's statement of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either:
- (a) the Group has transferred substantially all the risks and rewards of the asset, or
- (b) the Group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass through arrangement, it evaluates if, and to what extent, it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the Group continues to recognise the transferred asset to the extent of its continuing involvement. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

6.25 Financial liabilities

Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading are recognised in the statement of profit or loss. Financial liabilities designated upon initial recognition at fair value through profit or loss are designated at the initial date of recognition, and only if the criteria in IFRS 9 are satisfied. The Group has not designated any financial liability as at fair value through profit or loss.

Loans and borrowings

This is the category most relevant to the Group. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit or loss. This category generally applies to interest-bearing loans and borrowings.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the consolidated statement of profit or loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

6.26 Impairment of financial and non financial assets

Impairment of financial assets

The impairment model under IFRS 9 applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments.

ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

At each reporting date, the Group assesses whether financial assets are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the respective asset.

The Group uses the standard's simplified approach and calculates ECL based on life time ECL on its financial assets. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the financial assets and the economic environment.

Impairment of non-financial assets

The carrying amounts of non-financial assets are assessed at each reporting date to ascertain whether there is any indication of impairment. If such an indication exists, the asset's recoverable amount is estimated to determine the extent of impairment loss, if any. An impairment loss is recognised, as an expense in statement of profit or loss and other comprehensive income. The recoverable amount is the higher of an asset's fair value less cost to disposal and value in use. Value in use is ascertained through discounting of the estimated future cash flows using a discount rate that reflects current market assessments of the time value of money and the risk specific to the assets for which the estimate of future cash flow have not been adjusted. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

An impairment loss is reversed if there is a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognised previously. Reversal of an impairment loss is recognised immediately in statement of profit or loss and other comprehensive income.

6.27 Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the consolidated profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the consolidated profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares (if any).

6.28 Revenue recognition

Revenue is recognised at amounts that reflect the consideration that the Company expects to be entitled to in exchange for transferring goods or services to a customer. Revenue is measured at the fair value of the consideration received or receivable, and is recognised at a point in time when control of goods have passed to the customer either on the dispatch / acceptance of goods for local sales or on the issuance of bill of lading in case of export sales. The normal credit period ranges between 30 to 90 days.

6.29 Other income

Other income is recognised to the extent it is probable that the economic benefits will flow to the Group and amount can be measured reliably. Other income is measured at the fair value of the consideration received or receivable and is recognised on the following basis:

- · Dividend income is recognised when the right to receive the dividend is established;
- Interest on Term Deposit Receipts is recognised on constant rate of return to maturity;
- · Interest on deposit accounts is recognised on accrual basis;
- · Rental income arising from investment property is accounted for on a straight-line basis over the lease term;
- · Scrap sales are recognised on an accrual basis;
- Claim from customers is recognised as income when the claim is accepted by customer; and
- Service income is recognised on a straight line basis over the period that the services are provided.

6.30 Foreign currency transactions

Foreign currency transactions are translated into Pakistani Rupees at the exchange rates prevailing on the date of transaction. Monetary assets and liabilities in foreign currencies are translated into Pakistani Rupees at the exchange rates prevailing at the reporting date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using exchange rates at the date when the fair value was determined. Exchange gains or losses are included in consolidated statement of profit or loss of the current year.

6.31 Deferred income

Benefit of a loan at a below-market rate of interest is recognised as deferred income. Deferred income is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate are expensed.

6.32 Operating segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as Chief Executive of the Group.

6.33 Research and development expenditure

Research expenditure is recognised as an expense when incurred. Costs incurred on development projects are recognised as intangible assets to the extent that such expenditure is expected to generate future economic benefits. Other development expenditure is recognised as an expense when incurred.

6.34 Ijarah rentals

ljarah payments for assets under ljarah (Islamic term finance) agreements are recognised as an expense in the consolidated statement of profit or loss on a straight line basis over the ljarah term.

6.35 Dividends and appropriation to reserves

The Group recognises a liability for dividend to equity holder when it is authorized as per corporate laws in Pakistan. The transfer of reserves within the equity are recognized when these are approved as per the applicable laws.

7. STANDARDS, INTERPRETATIONS AND AMENDMENTS TO APPROVED ACCOUNTING STANDARDS THAT ARE NOT YET EFFECTIVE

The following standards, amendments and improvements to the approved accounting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective standard or interpretation:

Standard or Interpreta	ation	Effective date
IFRS 3	Reference to the Conceptual Framework (Amendments)	01 January 2022
IAS 16	Property, Plant and Equipment: Proceeds before Intended	
	Use (Amendments)	01 January 2022
IAS 37	Onerous Contracts - Costs of Fulfilling a Contract (Amendments)	01 January 2022
IAS 1	Classification of Liabilities as Current or Non-current (Amendments)	01 January 2023
IAS 1 and IFRS		
Practice Statement 2	Disclosure of Accounting Policies (Amendments)	01 January 2023
IAS 8	Definition of Accounting Estimates (Amendments)	01 January 2023
IAS 12	Deferred tax related to Assets and Liabilities arising from a	
	single transaction (Amendments)	01 January 2023
IFRS 10 / IAS 28	Sale or Contribution of Assets between an Investor and	
	its Associate or Joint Venture (Amendment)	Not yet finalised
Improvements to Acc	ounting Standards Issued by the IASB (2018-2020 cycle)	
IFRS 1	First-time Adoption of International Financial Reporting	
	Standards - Subsidiary as a first-time adopter	01 January 2022
IFRS 9	Financial Instruments – Fees in the '10 percent' test for	
	derecognition of financial liabilities	01 January 2022
IAS 41	Agriculture - Taxation in fair value measurements	01 January 2022
IFRS 16	Leases: Lease incentives	01 January 2022

The above standards and amendments are not expected to have any material impact on the Group's consolidated financial statements in the period of initial application.

Further, the following new standards have been issued by IASB which are yet to be notified by the SECP for the purpose of applicability in Pakistan.

IASD Effoctive data

(annual per	riods
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2021 (Rupees	2020 in '000')
4,143,553	4,162,166
631,767	61,214
4,775,320	4,223,380
	4,143,553 631,767

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WRITTEN

		COST	ST			ACC	UMULATED	ACCUMULATED DEPRECIATION	Z	DOWN
	As at July 01, 2020	Additions/ Transfers (Note 8.1.1)	Disposals	As at June 30, 2021	Depreciation Rate	As at July 01, 2020 i	Charge for (the year/ impairment* (Note 8.1.2)	Charge for On disposals/ the year/ write-offs ** npairment* (Note 8.1.2) Note 8.1.2)	As at June 30, 2021	As at June 30, 2021
		(Rupees	(,000, ui s		%		(RL	-(Rupees in '000'))')	
Freehold land	22,991	I	1	22,991	1	1	I	I	I	22,991
Leasehold land	I	ı		ı	ı	I	I	I	I	I
Right of use asset - lands	194,490	ı	1	194,490	72	7,346	7,391	ı	14,737	179,753
Right of use asset - office premises (Note 8.1.3)	21,626	136,901	(3,431)	155,096	25-33	9,178	20,945	(1,144)	28,979	126,117
Factory building	1,155,446	70,758	I	1,226,204	10	278,437	62,991	I	341,428	884,776
Non factory building	523,848	17,545	ı	541,393	7.5-10	463,265	5,382	1	468,825	72,568
Railway sliding	4,216	ı	I	4,216	2-10	761	343	I	1,104	3,112
Plant and machinery	4,168,434	93,386	(75,914)	4,185,906	7-33	1,679,057	357,768 12,367*	(68,127)	1,977,268	2,208,638
Furniture and fittings	69,522	627	(874)	69,275	7.5-20	34,576	7,336	(838)	41,087	28,188
Vehicles	103,934	164,809	(39,521)	229,222	20-33	58,595	15,050	(12,664)	60,981	168,241
Office and mills equipment	221,779	89,563	(922)	310,387	10-30	120,553	26,218	(773)	146,127	164,260
Computer equipment	206,113	25,499	(3,836)	227,776	33	118,676	31,552	(2,957)	147,312	80,464
Jigs and fixtures (note 8.1.4)	617,719	61,145	ı	678,864	20-33	377,508	117,313	ı	494,821	184,043
Capital stores and spares	1	20,748	1	20,748	10-30	1	346	1	346	20,402
2021	7,310,118	680,981	(124,531)	7,866,568		3,147,952	652,635 12,728*	(86,503)	3,723,015	4,143,553

										WAITTEN
		8	COST			ACCUMUL	ACCUMULATED DEPRECIATION/IMPAIRMENT	CIATION/IMP	AIRMENT	WALUE
		Additions/	Disposals/		•		Charge for C	Charge for On disposals/		As
	As at July 01, 2019	Transfers (Note 8.1.1)	write-offs*/ Transfers**	As at June 30, 2020	Depreciation Rate	As at July 01, 2019	the year (Note 8.1.2)	write-offs*/ Transfers**	As at June 30, 2020	at June 30, 2020
		(Rupees in '000')	(,000, ui		%		(RL	(Rupees in '000'))')	
Freehold land	22,991	1	1	22,991	1	1	1	1	1	22,991
Leasehold land	210,935	1	(210,935)*	ı	4-5	16,445	1	(16,445)*	ı	1
Right of use asset - lands	I	194,490	1	194,490		ı	7,346	ı	7,346	187,144
Right of use asset - office premises	I	21,626	1	21,626		ı	9,178	ı	9,178	12,448
Factory building	1,001,729	153,717	ı	1,155,446	10	219,284	59,153	ı	278,437	877,009
Non factory building	479,408	45,469	(1,029)	523,848	7.5-10	460,805	3,028	(268)	463,265	60,583
Railway sliding	792	3,424	ı	4,216	5-10	730	31	ı	761	3,455
Plant and machinery	3,109,094	1,060,149	(808)	4,168,434	7-33	1,377,186	302,680	(808)	1,679,057	2,489,377
Furniture and fittings	61,143	8,578	(199)	69,522	7.5-20	26,670	8,080	(174)	34,576	34,946
Vehicles	106,041	15,997	(18,104)	103,934	20-33	55,632	12,215	(9,252)	58,595	45,339
Office and mills equipment	194,354	28,879	(1,454)	221,779	10-30	89,204	32,720	(1,371)	120,553	101,226
Computer equipment	133,811	75,909	(3,607)	206,113	33	94,162	27,810	(3,296)	118,676	87,437
Jigs and fixtures	532,386	85,333	ı	617,719	33.33	287,910	86,598	ı	377,508	240,211
2020	5,852,684	1,693,571	(25,202)	7,310,118		2,628,028	551,839	(15,470)	3,147,952	4,162,166
			(210,935)*				1	(16,445)*		

- 8.1.1 This includes transfers to operating fixed assets from capital work-in-progress.
- During the year, the management identified certain assets which were not in their desired operating condition due to technical defects and accordingly these assets have been fully impaired. The aggregate impairment charge on these assets amounts to Rs. 12.728 million (2020: Nil). Further, plant and machinery amounting to Rs 3.797 million has been written off due to damage caused by an incident in the factory. 8.1.2
- During the year, the Group has reassessed the lease term of certain leased properties and have also entered a contract for an office space of which the lease term is expected to be atleast 5 years. As a result, the lease liabilities and corresponding right-of-use assets have increased by Rs. 136.901 million. 8.1.3
 - 8.1.4 Jigs and fixtures include moulds having written down value of Rs. 210.042 million (2020: Rs 86.790) in the possession of sub-contractors dispersed all over the country.
- 8.1.5 Operating fixed assets include fully depreciated assets amounting to Rs. 933.797 million (2020: Rs. 845.207 million) which have been fully depreciated and are still in use of the Group.
- 8.1.6 The following operating fixed assets of the Company are under charge as security against guarantees issued by commercial banks in respect of the investment by the Company and its wholly-owned subsidiary, Thal Power (Private) Limited, in Sindh Engro Coal Mining Company Limited and ThalNova Power Thar (Private) Limited, respectively (note 11.6 & 11.8). The amount of charge over these fixed assets is Rs 11,704.246 million (2020; Rs 11,704.246 million).

Written Down	Written Down
Value	Value
2021	2020
(Rupees i	n '000')

- Mortgage over the following leasehold lands and buildings over leasehold lands:
 - 1) Plot number 1, 2, 25 and 26, Sector 22 Korangi Industrial Area (Thal Engineering Division);
 - 2) Plot numbers 35 42, 69 and 70 of survey 749 and 749/1, Mauza Pathra, Tehsil Hub, District Lasbella, (Papersack and Balochistan Laminates Division); and
 - 3) An area measuring 1425 Kanals and 8 Marlas comprising of Khasra Nos.1757, 1758, 1765, 1766, 1767, 1768, 1780, 1775, 1777, 1778, 1764, 1779, 1792-1795/1776, 1793, 1794, 1791, situated in Mouza Rakh, Khanpur, Tehsil & District Muzaffargarh.

· Pla	nt, machinery	and equipment of t	ne Company present	at the following locations:
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- 1) Plot number 1,2,25 and 26, Sector 22 Korangi Industrial Area (Thal Engineering Division);
- 2) Plot numbers 35 42, 69 and 70 of survey 749 and 749/1, Mauza Pathra, Tehsil Hub, District Lasbella, (Papersack and Balochistan Laminates Division);
- 3) Thal Limited Industrial building and machinery situated at Plot bearing number DSU-14, Sector II, Downstream Industrial Estate, Bin Qasim, Karachi (Yazaki Unit); and
- 4) An area measuring 1425 Kanals and 8 Marlas comprising of Khasra Nos.1757, 1758, 1765, 1766, 1767, 1768, 1780, 1775, 1777, 1778, 1764, 1779, 1792-1795/1, 1776, 1793, 1794, 1791, situated in Mouza Rakh, Khanpur, Tehsil & District Muzaffargarh.

	104,307	76,112
nd	237,828	227,793
1,		
	78,085 420,220	62,467

	445,336	508,611
	1,209,542	1,355,986
١,	116,244	142,127
	218,045	243,666
	1,989,167	2,250,390

8.1.7 Details of operating fixed assets disposed off during the year and having a net book value of Rs 500,000 or more are as follows:

		ccumulate		Sales proceeds	Gain/ (loss) on disposal	Mode of disposal	Particulars of buyers
Di i o			(Rupee	s in '000)			
Plant & machinery Radiator Fin Forming Machine	32,515	28,718	3,797	31,850	28,053	Insurance claim	Habib Insurance Company Limited
Items having book value upto Rs 500,000	43,399 75,914	39,409	3,990	12,827 44,677	8,837 36,890		Company Limited
Furniture and fittings Items having book value upto Rs 500,000 Vehicles	874	838	36	72	36		
Toyota Corolla Altis Suzuki Cultus	1,996 1,250	1,449 694	547 556	1,935 662	1,388 106	Tender Employees'	S. Q. Motors Mr. Masood
Suzuki Cultus	1,250	694	556	662	106	car scheme Employees' car scheme	Qureshi - Employee Mr. Tariq Qadir Employee
Toyota Corolla Altis	1,828	1,015	813	812	(1)	Employees' car scheme	Mr. Pervez Ghias Employee
Toyota Corolla Altis	3,155	879	2,276	2,569	293	Employees' car scheme	Mr. Kashif Jawaid Employee
Toyota Corolla	1,424	665	759	969	210	Employees' car scheme	Mr. Rai Adil Employee
Toyota Corolla	1,454	291	1,163	1,239	76	Employees' car scheme	Mr. Irtiza Mansoor Employee
Suzuki Alto	1,235	-	1,235	1,228	(7)	Employees' car scheme	Mr. Mufaddal Aqil Ex-Employee
Suzuki Cultus	661	-	661	1,100	439	Employees' car scheme	Mr. Farrukh Shafiq Employee
Suzuki Cultus	1,136	-	1,136	1,444	308	Employees' car scheme	Mr. Farman Raza Employee
Toyota Corolla Altis	2,082	-	2,082	2,886	804	Employees' car scheme	Mr. Saqlain Akhar Employee
Toyota Corolla	863	-	863	1,762	899	Employees' car scheme	Mr. Qasim Roy Employee
Toyota Corolla	769	-	769	1,529	760	Employees' car scheme	Mr. Mukhtar Mehdi Employee
Suzuki Alto	809	-	809	1,184	375	Employees' car scheme	Mr. M Zahid Employee
Suzuki Cultus	1,067	-	1,067	1,671	604	Employees' car scheme	Mr. Eijaz Raza Employee
Toyota Corolla	623	-	623	1,755	1,132	Employees' car scheme	Mr. Haider Ali Taj Employee
Suzuki Cultus	1,135	-	1,135	1,466	331	Employees' car scheme	Mr. Ilyas Yakoob Employee
Suzuki Alto Suzuki Alto	962 874	-	962 874	1,350 1,293	388 419	Tender Employees'	Mr. Amjad Abrar Mr. Zahid Hussain
Suzuki Alto	874	-	874	1,293	419	car scheme Employees'	Employee Mr. Aamir Khan
Toyota Corolla Altis Grande	1,999	-	1,999	2,653	654	car scheme Employees'	Employee Mr. Imran Qayyum
Toyota Corolla Altis Grande	1,999	-	1,999	2,660	661	car scheme Employees' car scheme	Employee Syed Umair Ahmed Employee
Suzuki Alto	517	-	517	918	401	Employees' car scheme	Mr. Azmuddin Employee
Items having book value upto Rs 500,000	9,559	6,977 12,664	2,582 26,857	30,057	27,475 38,240	cai scriettie	LITIPIOYEE
Office and mills equipment Items having book value upto Rs 500,000	955	773	182	108	(74)		

			ccumulate epreciatio	n value	Sales proceed s in '000	Gain/ (loss) on s disposal	Mode of disposal	Particulars of buyers
	Computer equipment Items having book value upto Rs 500,000	3,836	2,957	879	868	(11)		
	2021	121,100	85,359	35,741	110,822	75,081		
	2020	25,202	15,470	9,732	18,555	8,823		
8.2	The depreciation charge for the year	r has be	en alloca	ated as	follows:	Note	2021	2020
						Note		in '000')
	Cost of sales					36	608,557	522,382
	Distribution and selling expenses					37	1,507	1,594
	Administrative expenses					38	42,571 652,635	<u>27,863</u> 551,839
3.3	Capital work-in-progress							
	Capital Hell III progress							
				_		dditions	Transfers to	
				Opening		during	operating	Closing
				balance	; t	he year (Runee	fixed assets s in '000')	balance
						(Hupee	3 111 000)	
	Civil Works			16,5	583	167,868	(28,803)	155,648
	Plant and machinery			3,3	301	237,357	(28,951)	211,707
	Furniture and fittings				-	3,809	(570)	3,239
	Vehicles			00.0	-	64,320	(40, 470)	64,320
	Office and mills equipment Computer equipment			33,0)50	187,070 1,045	(43,476)	176,644 1,045
	Jigs and fixtures			8.2	280	15,489	(4,605)	19,164
	2021		-	61,2		676,958	(106,405)	631,767
			-		A	dditions	Transfers to	
				Opening	9	during	operating	Closing
				balance	t	he year	fixed assets	balance
						(Rupee	s in '000')	
	Civil Works			41,2	258	157,418	(182,093)	16,583
	Plant and machinery			84,3	362	960,285	(1,041,346)	3,301
	Furniture and fittings				379	4,246	(5,625)	-
	Office and mills equipment				391	38,568	(8,909)	33,050
	Computer equipment				082	2,381	(9,463)	-
	Jigs and fixtures		_)75	29,441	(24,236)	8,280
	2020		=	140,5)4 <i>/</i> ======	1,192,339	(1,271,672)	61,214

8.4 S. No	Details of the Group's immovable fixed assets are as under: b. Location	Land Area (square yards)	, ,	Land Area (square yards) '000')	Building Covered Area (square feet)
1	Thal Limited (Jute Division), D.G. Khan Road, Muzaffargarh, Punjab	862	647	862	647
2	Plot #448 & 449 Sundar Industrial Estate Raiwin Road, Lahore, Punjab.	8	39	39	39
3	Plot 1, 2, 25 & 26 Sector 22 Korangi Industral Area Karachi, Sindh.	51	229	51	229
4	DSU-14 sector II Downstream Industrail estate Bin Qasim, Karachi, Sindh.	24	32	24	32
5	Shop number 6, Clifton Pride, G -3/18, Clifton, Karachi, Sindh.	0.50	0.50	0.50	0.50
6	Plot # SP-6, N.W.I.Z/I/P-133 C, North Western Industrial Zone, Port Qasim Authority, Karachi.	22	193	22	193
7	Survey No. 148/1, Abyssinia Lines, Mubarak Shaheed Rd. Saddar, Karachi, Sindh.	24	216	24	216
8	Plot # 35, 36, 37, 38, 39, 39A, 40, 40A, 41, 42, 69, 69A, 70 and 71, Zila Moza Pathra, Hub, Balochistan	92	211	92	211
9	Plot C-49-58, Sector C, Hub Industrial Area. Hub, Balochistan	6	12	6	12
10	Plot # 38, Road # 3, Industrial Estate, Gadoon Amazai, Swabi, Khyber Pakhtunkhwa.	19	40	19	40

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9. INTANGIBLE ASSETS

;					COST				ACCUMUL	ACCUMULATED AMORTIZATION	RTIZATION		WRITTEN DOWN VALUE
		Note	As at July 01, 2020		dditions Transfers Disposals(Rupees in '000')	l i	As at June Amortiastion As at July 30, 2021 Rate 01, 2020	As at July 01, 2020	Charge for the year	-	As Transfers Disposals 30 (Rupees in '000')	As at June As at June 30, 2021	As at June 30, 2021
	Softwares		24,117	1,207	1	25,324	33	18,561	3,199	ı	1	21,760	3,564
	Licences - Software - Product	9.5	68,415	4,265	1 1	72,680	33	36,318	16,130	1 1	1 1	52,448	20,232
	2021		261,548	11,841	1 1	273,389		82,721	64,510		1	147,231	126,158
	2020		130,740	130,813	- (5)	261,548		36,547	46,177	1	(3)	82,721	178,827
Č		2 2 3 4		4		;				Note	2021 (Rup	2021 2020 (Rupees in '000')	2020
	Cost of sales		ad ioi iiie y	ear lias Dee	ill allocated as lollows.	o o				36	55,494		36,475
	Distribution and selling expenses	and selling	sesuedxe							37	1,256	99	983
	Administrative expenses	e expenses	(0							38	7,760	30	8,719
											RA 510		16 177

- 9.2 Represents patent rights and technical services acquired in respect of engineering business.
- Intangible assets include items having an aggregate cost of Rs 40.395 million (2020: Rs 27.145 million) which are fully amortised and still in use of the Group. 9.3

		Note	2021 2020 (Rupees in '000')	2020, u,000,
10.	10. INVESTIMENT PROPERTIES			
	Land and building	10.1	6,247,495	6,483,280
	Capital work in progress - Building, improvements and related equipment	10.2	225,658	242,437
			6,473,153	6,725,717

10.1 Land and building

			COST			ACCI	UMULATED IMPAIR	ACCUMULATED DEPRECIATION / IMPAIRMENT *	/ NO	Written down value
As at 01, 2	As at July 01, 2020	Additions/ Subsequent expenditure	Disposals in '000')	As at June 30, 2021	depreciation Rate %	As at July 01, 2020	Charge for the year	As Disposals 3C-(Rupees in '000')	As at June 30, 2021	As at June 30, 2021
972	974,504	ı	ı	974,504	ı	I	I	ı	ı	974,504
1,690	1,690,204	7,098	1	1,697,302	2.5 - 16	516,254	42,243	1	558,497	1,138,805
211	211,245	81,735	1	292,980	6.6-20	142,865	28,244	1	171,109	121,871
1,657	1,657,588	1	1	1,657,588	2.17 - 3.33	489,802	48,660	I	538,462	1,119,126
210	510,357	ı	ı	510,357	2-10	26,189	29,028	I	55,217	455,140
3,727,282	,282	17,219	I	3,744,501	2.5 - 16	1,277,071	134,269	I	1,416,070	2,328,431
							4,730*			
476	476,564	1	(46,374)	430,190	6.6-20	312,283	54,663	(46,374)	320,572	109,618
9,24	9,247,744	106,052	(46,374)	9,307,422		2,764,464	337,107	(46,374)	3,059,927	6,247,495
8,73	8,733,169	566,796	(52,221)	9,247,744		2,490,923	323,884	(50,343)	2,764,464	6,483,280

- 10.1.1 The Group has recorded impairment on a boundary wall on one of its premises, which had collapsed due to torrential rains. The cost was capitalized separately and provided for accordingly.
- 10.1.2 Investment properties comprise various properties across Pakistan, the fair value of which has been determined on the basis of valuation carried out by an independent valuer as of June 30, 2021 and June 30, 2018 which amounts to Rs. 0.133 billion (2020: Rs. 20.031 billion) and Rs. 20.031 billion), respectively. The valuation was carried out on the basis of market intelligence, indexation of the original cost, year of construction, present physical condition and lease term of related land. For properties valued in 2018, the management engaged an independent valuer to reassess the fair value and based on desktop valuation, it was determined that there is no material change in the fair value excercise carried out in 2018.

10.1.3 Details of the Group's immovable investment properties are as under:

10.1.3 D	etails of the Group's infinovable investment properties are a		021	202	20
S. No.	Location	Land Area (square yards)		Land Area (square yards)	Building Covered Area (square feet)
5. No. 1	Industrial Property bearing khewat number 861, 862, 890, 895, 905, khatooni number 1086,1087,1116, 1121, 1133, Mouza Taraf Ravi, Multan, Punjab.	5	(in	'ooo')——————————————————————————————————	20
2	Main Air Port Road, DHA, Near Divine Garden Scheme, Lahore, Punjab.	61	134	61	134
3	G-Block, Link Road, Model Town, Lahore, Punjab.	38	300	38	300
4	75 Ravi Road, Lahore (Near Minar-e-Pakistan), Punjab.	24	287	24	287
5	2 km. Thokar Niaz Baig, Multan Road, Lahore, Punjab.	61	133	61	133
6	Main Sargodha Road, Adjacent FDA City, Faisalabad, Punjak	59	138	59	138
7	Plot 1-A, I-11/4 adjacent Railway Carriage Factory, Islamabac	d. 43	133	43	133
8	NA-Class 190-219, OKEWARI Near Safari Park, University Road, Karachi, Sindh	53	134	53	134
9	Near Star Gate, Shahra-e-Faisal, Karachi, Sindh.	40	384	40	384
10	D-22, Manghopir Road, S.I.T.E, Karachi, Sindh.	36	158	36	158

10.1.4 The derpreciation charge for the year on investment properties are attributable entirely to administrative expenses. (note 37).

10.2 Capital work in progress - Building, improvements and related equipment	Note	2021 (Rupees	2020 in '000')
Opening balance Capital expenditure during the year Transfers to investment property Impairment Advances against capital assets	10.2.1	242,437 191,011 (106,052) (136,944) 35,206 225,658	180,230 99,999 (56,439) - 18,647 242,437

10.2.1 The Group has recorded impairment on feasibility study cost in relation to renovation plan with respect to two locations, which is later discontinued.

11. LONG-TERM INVESTMENTS

1.	LONG-TERM INVESTMENTS		20	21	202	20
		Note	Holding %	Rupees in '000	Holding %	Rupees in '000
	Investment in associates - stated as per equity method					
	Quoted associates Indus Motor Company Limited Opening balance Share of profit after tax Share of other comprehensinve income Dividend received during the period Closing balance [Market value Rs. 6,132.745 million (2020: Rs. 4,865.501 million)]	11.2	6.22	2,303,280 798,114 1,237 (361,860) 2,740,771	6.22	2,234,023 316,171 31 (246,945) 2,303,280
	Habib Insurance Company Limited Opening balance Share of profit after tax Share of other comprehensinve income/(loss) Dividend received during the period Closing balance		4.63	52,615 4,453 5,845 (2,868) 60,045	4.63	55,518 3,075 (3,110) (2,868) 52,615
	[Market value Rs. 46.457 million (2020: Rs. 57.067 million)] Agriauto Industries Limited Opening balance Share of profit/(loss) after tax Dividend received during the period Closing balance		7.35	357,157 60,946 (12,694) 405,409	7.35	379,932 (7,966) (14,809) 357,157
	[Market value Rs. 580.499 million (2020: Rs. 385.039 million)] Shabbir Tiles & Ceramics Limited Opening balance Share of (loss) / profit after tax Dividend received during the period Closing balance	11.3	1.30	24,122 7,275 - 31,397	1.30	26,550 (1,648) (780) 24,122
	[Market value Rs. 104.104 million (2020: Rs. 24.910 million)] Un-quoted associates Sindh Engro Coal Mining			3,237,622		2,737,174
	Company Limited (SECMC) Opening balance Investment made during the year Share of profit after tax Closing balance	11.6	11.90	3,408,659 181,771 1,680,839 5,271,269 8,508,891	11.90	1,966,892 404,692 1,037,075 3,408,659 6,145,833

	20	021	202	20
Note	Holding %	Rupees in '000	Holding %	Rupees in '000
Joint Ventures				
ThalNova Power Thar (Private) Limited (TNTPL)11.7 & 11.8 Opening balance		1,506,429		589,810
Investment made during the year		213,258		916,112
Share of (loss)/profit after tax Closing balance	26	(10,812)	26	1,506,429
				7.050.000
TOTAL OF ASSOCIATES AND JOINT VENTURE		10,217,766		7,652,262
Listed shares - at fair value through				
other comprehensive income Habib Sugar Mills Limited		61,608		55,074
GlaxoSmithKline (Pakistan) Limited		278		292
GlaxoSmithKline Healthcare (Pakistan) Limited Dynea Pakistan Limited		126 180,554		137 88.088
Allied Bank Limited		13,482		13,924
Habib Bank Limited TPL Properties Limited		7,968		6,308 6,224
Tr Er Toporado Entitod		300,058		170,047
TOTAL		10,517,824		7,822,309

11.1 Share of profit after tax of associates and joint venture

	Note	2021 (Rupees	2020 in '000)
Associates		\ 1	,
Indus Motor Company Limited		798,114	316,171
Habib Insurance Company Limited		4,453	3,075
Agriauto Industries Limited		60,946	(7,966)
Shabbir Tiles and Ceramics Limited	11.3	7,275	(1,648)
Sindh Engro Coal Mining Company Limited	11.6	1,680,839	1,037,075
		2,551,627	1,346,707
Joint venture			
ThalNova Power Thar (Private) Limited	11.7 & 11.8	(10,812)	507
		2,540,815	1,347,214

- 11.2 Although the Group has less than 20% equity interest in all its associates, the management believes that significant influence over these associates exists by virtue of Group's representation on the Board of Directors of the respective companies.
- 11.3 As the financial statements of this associate were not available at the reporting date of the Group, therefore the Group used the financial statements of the associate with a lag of three months for applying the equity method of accounting. Accordingly, the financial information from the latest available financial statements is presented i.e March 31, 2021.

information of the associated companies

30 Jun 30 Jun 2020 179,161,727 88,167,016 12,828,592 5,082,027 19,882 11,355 12,848,474 5,093,382 71,477,141 41,865,896 19,194,251 16,661,342 11,756 63,617,222	30 Jun 30	747 113 13)	30 Jun 30 Jun 2020 2021 2020 10,485,027 5,244,6 829,664 (108,4 - 629,664 (108,4 455,215 574,1 2,350,556 2,247,8 4,767,872 3,945,9	30 Jun 31 Ma 2020 2021 2020 2021 5,244,651 8,366,76 (108,438) 557,68 574,195 738,96 574,195 738,96 3,945,931 3,998,66 6,193,774 6,659,36	31 Mar 31 ME 2021 2020 in '000')	330 (49)	- !	30 Jun 2020 35,424,013	30 Jun 30 Jun 2020	30 Jun 2020
28 88,7 5,0 5,0 16,6 63,6	6,0		2021 2021 10,485,027 829,664 455,215 4,767,872 7,118,428	2020 2020 (Rupees i 5,244,651 (108,438) - (108,438) 574,195 574,195 3,945,931 6,193,774	2021 in '000') 8,366,731 557,683 738,969 738,969 2,660,696 3,998,656			2020	2021	2020
5,0 5,0 16,6 63,6	2,9		10,485,027 829,664 829,664 455,215 2,350,556 4,767,872	(Rupees i 5,244,651 (108,438) - (108,438) 574,195 574,195 3,945,931 6,193,774	8,366,731 557,683 738,969 2,660,696 3,998,656			35,424,013		
5,0 5,0 16,6 63,6	2 2 66		10,485,027 829,664 - 829,664 455,215 2,350,556 4,767,872	(Rupees (108,438) (108,438) (108,438) 574,195 574,195 3,945,931 6,193,774	8,366,731 557,683 738,969 2,660,696 3,998,656			35,424,013		
5,0 5,0 16,6 63,6	L 0		10,485,027 829,664 - 829,664 455,215 2,350,556 4,767,872	5,244,651 (108,438) - (108,438) 574,195 574,195 3,945,931 6,193,774	8,366,731 557,683 - 557,683 738,969 738,969 2,660,696 3,998,656			35,424,013		
5,0 5,0 41,8 16,6 63,6	L Q Q,	(66,413 (67,179) (766) (92,113) 3,754,312	829,664 829,664 455,215 2,350,556 4,767,872	(108,438) - (108,438) 574,195 2,247,843 3,945,931 6,193,774	557,683 - 557,683 738,969 2,660,696 3,998,656	(126,249)	7017			1
5,0 16,6 63,6	- Q Q, E	(92,113) (92,113) (92,113) (92,113)	2,350,556 4,767,872	(108,438) 574,195 574,195 2,247,843 3,945,931 6,193,774	738,969 2,660,696 3,998,656	(126,249)		000 V17 a	74 70 7	α70
5,0 41,8 16,6 63,6	ල [°]	(92,113)	829,664 455,215 2,350,556 4,767,872 7,118,428	(108,438) 574,195 2,247,843 3,945,931 6,193,774	738,969 2,660,696 3,998,656	(126,249)	000,4	0,45,4	000;	- - - - - -
	3,90	(92,113)	455,215 2,350,556 4,767,872 7,118,428	574,195 2,247,843 3,945,931 6,193,774	738,969 2,660,696 3,998,656	128,096	14,124,696	8,714,920	(41,585)	1,948
		3,754,312	2,350,556 4,767,872 7.118,428	2,247,843 3,945,931 6,193,774	2,660,696		23,980,159	10,334,669	54,098	606,189
		3,754,312	4,767,872	3,945,931	3,998,656	3,129,384	81,493,096	74,719,108	31,806,988	8,282,561
		3,754,312	7.118.428	6,193,774		2,592,286	57,970,011	37,578,807	295,654	821,900
133,905,816 80,278,56)		6,659,352	5,721,670		112,297,915	32,102,642	9,104,461
(745,433) (483,128	5)		(98,308)	(70,835)	(945,816)	(614,261)	(56,853,375)	(59,538,646)	21,633,967)	1
84,958,918) (38,626,048)	(8)		(1,249,116)	(1,008,799)	(3,228,314)	(3,179,870)	(37,428,841)	(23,225,403)	(1,156,566)	(255,909)
(1) (39,109,17	3) (2,632,523)	(2,638,292)	(1,347,424)	(1,079,634)	(4,174,130)	(3,794,131)	(94,282,216)	(82,764,049)(22,790,533)	(255,909)
48,201,465 41,169,391	1,276,481	1,116,020	5,771,004	5,114,140	2,485,222	1,927,539	45,180,891	29,533,866	9,312,109	8,848,552
1	1	1	I	ı	1	I	(1,246,356)	(1,246,356)	1	1
ı	1	1	ı	ľ	1	ı	ı	ı	(2,675,436)	(2,990,401)
48,201,465 41,169,39	1,276,481	1,116,020	5,771,004	5,114,140	2,485,222	1,927,539	43,934,535	28,287,510	6,636,673	5,858,151
6.22% 6.22%	% 4.63%	4.63%	7.35%	7.35%	1.30%	1.30%	11.90%	11.90%	26.00%	26.00%
	6 59,101	51,672	424,169	375,889	32,308	25,058	5,228,210	3,366,214	1,725,535	1,523,119
1	1	1	ı	I	1	ı	1	ı	1	1
(257,360) (257,456	6) 944	943	(18,760)	(18,732)	(911)	(936)	43,059	42,445	(16,660)	(16,690)
2,740,771 2,303,280	0 60,045	52,615	405,409	357,157	31,397	24,122	5,271,269	3,408,659	1,708,875	1,506,429
3,905,816 (745,433) 4,958,918) 5,704,351) - - 8,201,465 6,22% (257,360) - (257,360)	(483,12 (39,109,17 (39,109,17 41,169,39 2,560,73 (257,45 2,303,28	(2,63)		(98,308) (1,249,116) (2,638,292) (1,347,424) 1,116,020 5,771,004 	3,754,312 7,118,428 (98,308) (1,249,116) (2,638,292) (1,347,424) 1,116,020 5,771,004 	2,350,556 2,247,843 2,66 4,767,872 3,945,931 3,99 3,754,312 7,118,428 6,193,774 6,65 (2,638,292) (1,249,116) (1,008,799) (3,22 (2,638,292) (1,347,424) (1,079,634) (4,17	(92,113) 455,215 574,195 738,969 2,350,556 2,247,843 2,660,696 4,767,872 3,945,931 3,998,656 3,754,312 7,118,428 6,193,774 6,659,352 (1,249,116) (1,008,799) (3,228,314) (2,638,292) (1,347,424) (1,079,634) (4,174,130) 1,116,020 5,771,004 5,114,140 2,485,222 - - - - 1,116,020 5,771,004 5,114,140 2,485,222 1,116,020 5,771,004 5,114,140 2,485,222 - - - - 4,63% 7,35% 1,30% 51,672 424,169 375,889 32,308 - - - - - - - - 1,116,020 5,771,004 5,114,140 2,485,222 - - - - - - - - - - - - - - - - -	(92,113) 455,215 574,195 738,969 2,350,556 2,247,843 2,660,696 4,767,872 3,945,931 3,998,656 3,754,312 7,118,428 6,193,774 6,659,352 (2,638,292) (1,249,116) (1,008,799) (3,228,314) (2,638,292) (1,347,424) (1,079,634) (4,174,130) 1,116,020 5,771,004 5,114,140 2,485,222 - - - - 4,63% 7,35% 7,35% 1,30% 51,672 424,169 375,889 32,308 - - - - 943 (18,760) (18,732) (911) 52,615 405,409 357,157 31,397	(92,113) 455,215 574,195 738,969 2,350,556 2,247,843 2,660,696 4,767,872 3,945,931 3,998,656 3,754,312 7,118,428 6,193,774 6,659,352 (2,638,292) (1,249,116) (1,008,799) (3,228,314) (2,638,292) (1,347,424) (1,079,634) (4,174,130) 1,116,020 5,771,004 5,114,140 2,485,222 - - - - 1,116,020 5,771,004 5,114,140 2,485,222 4,63% 7,35% 7,35% 1,30% 51,672 424,169 375,889 32,308 - - - - 943 (18,760) (18,732) (911) 52,615 405,409 357,157 31,397	2,350,556 2,247,843 2,660,696 3,129,384 81,493,096 74,719,108 31,806,988 4,767,872 3,945,931 3,998,656 2,592,286 57,970,011 37,578,807 295,654 3,754,312 7,118,428 6,193,774 6,659,352 5,721,670 139,463,107 112,297,915 32,102,642 2,638,292 1,347,424 1,079,634 4,174,130 (614,261) [56,853,375] (94,881) (23,225,403) (1166,568) 2,638,292 1,347,424 1,079,634 4,174,130 (3,794,131) (94,282,216) (82,764,049) (22,790,533) 1,116,020 5,771,004 5,114,140 2,485,222 1,927,539 45,180,891 29,533,866 9,312,109 -

11.5 Share in contingent liabilities of associated companies

--(Rupees in '000)----515.555 465.230 9.197.774 15.701.990

2021

2020

Share in commitments of associated companies

11.6 This represents investment in an associate established for the construction of coal mine. Although the Group has less than 20% equity interest in the associate, the management believes that it has significant influence due to the contractual agreement with the shareholders. The Group undertook to invest a total of USD 25.6 million to expand the mine to 7.6 mtpa. Phase I of the Project achieved commercial operations in July 2019 and Phase II achieved financial close in December 2019. As on the statement of financial position date the Group has invested Rs. 2,547.082 million acquiring 171,867,851 ordinary shares having face value of Rs. 10 each, at a price of Rs. 14.82 per share. The balance commitment of the investment is USD 4.3 million.

To secure the Group's commitment as above, a commercial bank has issued a guarantee in favour of the Group amounting to Rs. 1,544.277 million (2020: Rs. 1,544.277 million).

- 11.7 TNTPL is a joint venture between the Holding Company, Nova Powergen Limited (subsidiary of Novatex Limited) and The Hub Power Company Limited which was formed under the Joint Venture Agreement. The Holding Company holds 26% (2020: 26%) equity interest in TNTPL comprising 153,453,275 shares (2020: 153,453,275 shares) at Rs. 10/- each and has joint control under the terms of the Joint Venture Agreement.
- 11.8 The Group, through Thal Power (Private) Limited (TPL), undertook to invest USD 34.3 million in PKR equivalent in ThalNova Power Thar (Private) Limited (TNTPL), which is a Group developing a coal based power plant. Upto the statement of financial position date it has invested Rs. 1,534.533 million in TNTPL acquiring 153,453,275 ordinary shares having face value of Rs. 10 each. During the year the Group invested Rs 213.258 million in TNTPL as advance against issue of share capital. The balance commitment of the investment is USD 21.3 million in PKR equivalent. TNTPL achieved its financial close on September 30, 2020 and expects to achieve Commercial Operations Date (COD) in 2022.

During the year, China Machinery Engineering Corporation (CMEC) has been appointed as the EPC Contractor. TNTPL has entered into Coal Supply Agreement (CSA) with SECMC to supply 1.9 million tons per annum of lignite. It has also entered into a Power Purchase Agreement (PPA) with the Central Power Purchase Agency (Guarantee) Limited (CPPA) and the Implementation Agreement with Private Power Infrastructure Board (PPIB).

The Power Plant is listed under Priority Projects under the China Pakistan Economic Corridor (CPEC) and its financing is being led by China Development Bank and Habib Bank Limited. TNTPL achieved its financial close on September 30, 2020. Subsequently, despite a brief delay, both USD lenders and PKR lenders have disbursed their first tranche of debt. The project is expected to achieve Commercial Operations Date (COD) in 2022.

To secure the Group's commitment as above, a commercial bank has issued a guarantee in favour of the Group amounting to Rs. 3,509.893 million (2020: Rs. 3,729.053 million).

		Note	2021	2020
			(Rupees	in '000)
LO	NG-TERM DEPOSITS			
0	10 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		11.000	10.010

12.

Security deposits Utilities Others

(000)
14,236	12,016
9,144	7,267
1,423	1,148
24,803	20,431

2021 2020 ----(Rupees in '000)----13 LONG TERM PREPAYMENT 13.1 50.671 50.671 Advance rent Provision against advance rent (28.170)(28,170)22.501 22.501

13.1 This represents unamortised portion of advance rent paid to Army Welfare Trust for the lease of land. Pending the resolution of the matter, as referred to in note 1.3 of these consolidated financial statements, the Group as a matter of prudence has made provision against this balance after adjusting for the rent liabilities towards AWT amounting to Rs 22.501 million.

> 2020 -----(Rupees in '000)-----

14. STORES, SPARES AND LOOSE TOOLS

Stores		
- In hand	43,275	33,524
- In transit		847
	43,275	34,371
Spares	187,455	187,975
Loose tools	180	122
Less: Provision for obsolesence 14.1 & 14.2	(72,601)	(80,317)
	158,309	142,151

14.1 Movement - Provision for obsolesence

Wovement 1 Tovicion for observed		
Opening balance	80,317	53,232
(Reversal)/Charge for the year - net	(7,716)	27,085
Closing balance	72,601	80,317

14.2 Aggregate cost of stores, spares and loose tools which have been provided for based on obsolescence amount to Rs. 152.477 million (2020: Rs. 121.981 million). Accordingly, net realisable value of such inventory amounts to Rs 79.876 million (2020: Rs 41.664 million).

> 2021 2020 -----(Rupees in '000)--

15. STOCK-IN-TRADE

Raw material			
- In hand	15.1	4,977,029	4,390,214
- In transit		2,164,918	699,877
		7,141,947	5,090,091
Work-in-process		560,647	377,192
Finished goods			
- In hand		635,944	676,153
- In transit		987	-
Less: Provision for obsolesence	15.2 & 15.3	(220,910)	(197,666)
		8,118,615	5,945,770

15.1 Raw materials amounting to Rs 10.887 million (2020: Rs 7.706 million) are held with the sub-contractors.

	Note	2021	2020
		(Rupees	in '000)
15.2 Movement - Provision for obsolesence			
Opening balance		197,666	230,282
Charge/(Reversal) for the year - net		23,244	(32,616)
Closing balance		220,910	197,666
15.3 Aggregate of raw material, work-in-process and finished goods wh	ich have been provided fo	or based on obsol	escence amount

15.3 Aggregate of raw material, work-in-process and finished goods which have been provided for based on obsolescence amount to Rs. 639.444 million (2020: Rs. 268.299 million), Rs. 24.354 million (2020: Rs. 9.555 million) and Rs. 426.464 million (2020: Rs. 114.465 million), respectively. Accordingly, net realisable value of such stock-in-trade amounts to Rs 869.352 million (2020: Rs 194.653 million).

2021

2020

Note

			(Rupees	in '000)
16.	TRADE DEBTS			
	Considered good	16.1 & 16.2	3,546,670	2,855,951
	Allowance for expected credit losses	16.3	(83,633)	(216,155)
			3,463,037	2,639,796
16.1	This includes amount due from the following related parties:			

Indus Motor Company Limited	1,064,082	254,396
Agriauto Industries Limited	247	444
Shabbir Tiles and Ceramics Limited	12,041	18,015
	1,076,370	272,855

16.2 The maximum aggregate amount due from the related parties at the end of any month during the year is as follows:

	Note	2021	2020
		(Rupees	in '000)
Indus Motor Company Limited		1,064,128	741,944
Agriauto Industries Limited		5,929	673
Shabbir Tiles and Ceramics Limited		28,563	20,561

16.3 Movement - Allowances for expected credit losses

17. LOANS AND ADVANCES

Loans - Considered good

Loans - Considered good			
Employee - secured			
Current portion of long-term loan	17.1	-	3,996
		-	3,996
Advances - considered good - unsecured			
Suppliers		109,432	34,538
Employees		2,395	1,515
Others		1,503	10,132
		113,330	46,185
		113,330	50,181

17.1 The loan was secured against mortgage of property. The maximum aggregate amount due from employee at the end of any month during the year was Rs. 3.996 million (2020: Rs 7.992 million).

18.	TRADE DEPOSITS AND SHORT-TERM PREPAYMENTS	Note	2021 (Rupees	2020 in '000)
	Trade deposits		407	407
	Tender / performance guarantee		487	487
	Margin against letter of credit		198,371	72,399
	Deposit against custom duty		7,182	7,182
	Container deposits		215,539	59,577
	Others		30	516
		18.1	421,609	140,161
	Short-term prepayments			
	Rent		2,709	-
	Insurance	18.2	20,725	22,070
	Others		21,539	29,697
			44,973	51,767
			466,582	191,928

- 18.1 These deposits are interest free.
- 18.2 This includes prepayments amounting to Rs 12.366 million (2020: Rs 15.553 million) paid to Habib Insurance Company Limited,

2020

		Note	2021	2020
			(Rupees	in '000)
19.	OTHER RECEIVABLES			,
	Tooling income receivable		47,246	45,190
	Duty drawback		2,006	2,413
	Custom duty reimbursable	31.3	659,608	147,451
	Insurance claims		-	51
	Receivable from Workers' Profit Participation Fund	31.7.1	-	2,937
	Others	19.1 & 19.2	10,775	5,485
			719,635	203,527
19.1	This includes receivable from the following related parties:			
	Indus Motor Company Limited		418	-
	Agriautos Industries Limited		104	-
	Shabbir Tiles and Ceramics Limited		118	684
			640	684

19.2 The maximum aggregate amount due from related parties at the end of any month during the year is as follows:

Note	2021	2020
	(Rupees	s in '000)
Indus Motor Company Limited	418	4,101
Agriautos Industries Limited	104	1,491
Shabbir Tiles and Ceramics Limited	118	395

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SHORT-TERM INVESTMENTS At fair value through profit or loss	Note	2021 (Rupees	2020 in '000)
Treasury Bills	20.1	1,591,814	1,127,229
Term Finance Certificates (TFCs)	20.2	242,000	245,000
Mutual funds			
ABL Cash Fund		740,736	789,127
Alfalah GHP Income Fund		29,320	27,821
Alfalah GHP Money Market Fund		743,300	635,037
Al-Meezan Rozana Amdani Fund		160,752	67,043
Atlas Money Market Fund		405,532	264,521
Faysal Money Markety Fund		105,224	-
HBL Cash Fund	20.3	892,551	628,157
HBL Money Market Fund		-	966
MCB Cash Management Optimizer Fund		575,113	100,104
NBP Money Market Fund		701,451	792,131
NIT Money Market Fund		165,009	-
UBL Liquidity Plus Fund		754,885	471,192
		5,273,873	3,776,099
		7,107,687	5,148,328

20.

- 20.1 These carry effective yield of 7% to 8% (2020: 8.1% to 13.08%) per annum, having maturity latest by August 2021.
- 20.2 This represents participation in private placement of TFCs carrying interest rate at the rate of of 3 month KIBOR + 1.6% (2020: 3 month KIBOR + 1.6%) per annum. These TFCs do not have any fixed maturity date and are perpetual in nature.
- 20.3 Mutual fund units amounting to Rs. 124.120 million (2020: Nil) are under lien as margin for security against State Bank of Pakistan's Temporary Economic Refinance Facility from a commercial bank.

		Note	2021	2020
			(Rupees	in '000)
21.	CASH AND BANK BALANCES			
	Cash in hand		638	172
	Bank balances in:			
	Current accounts		277,670	193,023
	Term Deposit Receipts (TDRs)	21.1 & 21.2	1,351,597	2,358,100
	Savings accounts	21.3 & 21.4	1,050,869	1,191,093
			2,680,136	3,742,216
			2,680,774	3,742,388

- 21.1 These carry interest at rates ranging from 5.5% to 12.7% (2020: 5% to 12.7%) per annum having maturity latest by September 2021.
- 21.2 These include a TDR amounting to Rs. 145.950 million (2020: Rs. 145.950 million) is under lien against a letter of guarantee issued by a commercial bank on behalf of the Group and a TDR amounting to Rs. 2.227 million (2020: Rs. 2.227 million) provided as security against guarantee in favour of Sui Southern Gas Company Limited.
- 21.3 These carry interest at rates ranging from 5.00% to 6.50% (2020: 5% to 7.5%) per annum.
- 21.4 This includes a special bank account maintained in respect of security deposit in compliance with the requirements of Companies Act, 2017.

		Note	2021 (Rupees	2020 in '000)
22.	ASSETS CLASSIFIED AS HELD FOR SALE			,
	Assets acquired in settlement of claims	22.1	6,720	-
	Less: Provision for impairment		(1,720)	-
			5,000	
			=======================================	

- 22.1 This represents vehicles aquired by the Holding Company in settlement of long-outstanding dues from a customer. The Holding Company intends to dispose off these vehicles within one year of acquisition of these vehicles.
- 22.2 Movement Provision of impairment

Opening balance Charge for the year 39 (Rupees in '000) 39 1,720		Note	2021	2020
Charge for the year 39 1,720			(Rupees	in '000)
	Opening balance		-	-
4700	Charge for the year	39	1,720	-
Closing balance	Closing balance		1,720	_

23. SHARE CAPITAL

23.1 Authorized Capital

The Holding Company has authorised capital of 200 million ordinary shares of Rs. 5/- each amounting to Rs. 1,000 million.

23.2 Issued, Subscribed and paid-up capital

2021 Number o shares of R	2020 of ordinary ds. 5/- each		2021 (Rupees	2020 in '000)
5,149,850	5,149,850	Fully paid in cash	25,750	25,750
64,640,390	64,640,390	Issued as fully paid bonus shares	323,202	323,202
		Shares issued under the Scheme of		
11,239,669	11,239,669	Arrangements for Amalgamation	56,198	56,198
81,029,909	81,029,909		405,150	405,150

23.3 Voting rights and board selection are in proportion to the shareholding.

24. **RESERVES**

	2021 (Rupees	2020 s in '000)
Capital reserves		
Reserve on merger of former Pakistan Jute and		
Synthetics Limited and former Thal Jute Mills Limited	13,240	13,240
Premium on issue of share capital	12,225	12,225
Reserve on merger of former Pakistan Paper Sack		
Corporation Limited and former Khyber Papers (Private) Limited	42,464	42,464
	67,929	67,929
Revenue reserves		
General reserve	19,131,874	17,671,874
Unappropriated profit	10,201,193	6,835,221
	29,333,067	24,507,095
Gain on revaluation of investments held at fair value through OCI	245,413	115,402
Other comprehensive (loss) / income of associates	13,420	6,338
	29,659,829	24,696,764

25.	NON-CONTROLLING INTEREST	Note	2021 (Rupees	2020 in '000)
	Habib Metro Pakistan (Private) Limited		6,151,272	6,077,497
	Thal Boshoku Pakistan (Private) Limited		413,734	374,076
			6,565,006	6,451,573
26.	LONG TERM DEPOSITS AND PAYABLES			
	Deposits with:			
	- Related Party	26.1	290,615	291,806
	- Others	26.2	38,548	37,054
	Payable in respect of Gas Infrasturcture Development Cess	26.3	15,919	20,043
	Less: Current maturity		(5,495)	(4,579)
			10,424	15,464
			339,587	344,324

26.1 This includes security deposits received from the following related parties under rent agreements:

	Note	2021	2020
		(Rupees	in '000)
Indus Motor Company Limited		326	326
Shabbir Tiles and Ceramics Limited		783	1,974
Metro Pakistan (Private) Limited		289,506	289,506
		290,615	291,806

- 26.2 These deposits are utilisable as per agreement with customers. However, none of these were utilised by the Group during the year.
- 26.3 This represents liability recorded against Gas Infrastructure Development Cess (GIDC) reclassified from trade and other payables pursuant to the decision of Honorable Supreme Court dated August 13, 2020 wherein it held that the levy of GIDC is constitutional and payable in 48 equal monthly installments.

27. LONG-TERM BORROWINGS

	Note	2021 (Rupees	2020 in '000)
Secured			
State Bank of Pakistan's (SBP) Refinance Facility for Payment of			
Salaries and Wages	27.1	174,249	199,141
Less: Current maturity		(99,571)	(49,786)
		74,678	149,355
SBP's Temporary Economic Refinance Facility	27.2	99,281	-
Less: Deferred income	29	(26,703)	-
		72,578	
SBP's Financing Scheme for Renewable Energy	27.3	47,579	-
Less: Current maturity		(9,593)	-
		37,986	-
Unsecured			
Toyota Boshoku Asia Corporation Limited - NCI	27.4	225,000	225,000
Exchange loss thereon		4,949	20,283
		229,949	245,283
		415,191	394,638

- 27.1 In 2020, SBP introduced a temporary Refinance Scheme for payment of wages and salaries to the workers and employees of business concerns to support companies in making the payment of salaries and wages due to economic challenges imposed by COVID-19. This carries interest at the rate of 1.25% per annum and is repayable in eight equal quarterly installments. The borrowing is secured against a joint Pari Passu hypothecation charge on all present and future stocks, book debts and certain receivables of the Holding Company.
- 27.2 In 2020, SBP introduced Temporary Economic Refinance Facility to facilitate purchase of new plant and machinery to be used for setting up of new projects in all sectors. The total amount of the facilities from three commercial banks is Rs 1,510 million, out of which the Holding Company has utilised Rs 99.281 million as at June 30, 2021 from two commercial banks. The facilities carry interest at rates ranging from of 1.95% to 3.00% and are repayable in 32 equal quarterly installments starting from July 2023. The facilities are secured against charge against the underlying fixed assets.
- 27.3 In 2016, SBP introduced Refinance Scheme for Renewable Energy to encourage and facilitate purchase and installation of renewable energy facilities. Through a circular issued in 2019, the expiry period of the scheme was extended to June 30, 2022. The total amount of the facilities from two commercial banks is Rs 358 million, out of which the Holding Company has utilised Rs 47.579 million as at June 30, 2021 from one commercial banks for installation of solar power system at one location. The facilities carries interest at rates ranging from 2.45% to 3.45% and are repayable in 40 equal quarterly installments. The facilities are secured against charge against the underlying fixed assets.
- 27.4 This represents a foreign currency loan of USD 1.459 million, in equivalent Pakistani Rupees, which on the date of transfer amounted to Rs. 225 million. This carries mark up at LIBOR + 0.1% per annum and is repayable by January, 2023.

	amounted to Rs. 225 million. This carries mark up at LIDOR + 0.1% per annum and is repayable by January, 2025.			
		Note	2021 (Rupees	2020 in '000)
28.	LEASE LIABILITIES			
20.	Opening balance		882,702	
			002,702	-
	Impact of initial application of IFRS 16		-	838,123
	Re-assessment of lease liabilities		136,901	-
	Additions during the year		-	34,420
	Accretion of interest		115,430	108,602
	Less: Lease rentals paid		(108,916)	(98,443)
	Balance at the end of the year		1,026,117	882,702
	Less: Current portion of lease liability against right-of-use assets		(120,223)	(103,648)
	Long-term lease liabilities		905,894	779,054
	Long-term lease liabilities		=======================================	=======================================
29.	DEFERRED INCOME			
	Deferred income	29.1	26,703	-
	Less: Current portion of deferred income	29.2	(4,394)	_
			22,309	
			====	
29.1	Movement - Deferred income			
	Opening balance		_	_
	Recognition of deferred income		26,988	_
	Amortisation during the year		(285)	
	Closing balance		26,703	
	Oloshing Dalatios			

29.2 This relates to benefit of SBP's Temporary Economin Refinance Facility at below-market interest rate. The deferred income is being amortised to consolidated statement of profit or loss on a systematic basis over the period during which the related interest expense, which it is intended to compensate, is expensed.

		Note	2021 (Rupees	2020 in '000)
30.	DEFERRED TAX LIABILITY - net			
	Taxable temporary differences arising:			
	Accelerated depreciation		307,935	313,158
	Investment in associates		478,613	165,945
			786,548	479,103
	Deductible temporary differences arising on:			(= 1 = 000)
	Provisions		(440,418)	(545,390)
	Lease liabilities		(34,129)	(2,448)
	Unused tax losses carried forward		(47,229)	-
	Unused tax credit carried forward		(12,693)	- (4.000)
	Unrealized loss on investments classified as FVPL		(8,943)	(4,699)
			(543,412)	(552,537)
			243,136	(73,434)
31.	TRADE AND OTHER PAYABLES			
01.	Creditors	31.1	1,476,859	710,419
	Accrued liabilities and levies	31.2	1,574,517	1,232,200
	Additional custom duty provision	31.3	735,027	247,309
	Salaries payable		24,844	25,060
	Warranty obligations	31.4	670,297	558,644
	Advance from customer (Contract liabilities)	31.5	28,711	42,313
	Royalty payable	31.6	106,636	43,667
	Payable to provident fund		459	326
	Payable to retirement benefit fund		11,710	9,360
	Security deposits		13,083	6,391
	Other liabilities	31.7	231,323	300,407
			4,873,466	3,176,096
31.1	This includes amounts due to related parties:			
	Habib Insurance Company Limited		2,142	1,031
	Shabbir Tiles & Ceramics Ltd.		-	1,714
	Indus Motor Company Limited		100	-
	METRO Pakistan (Private) Limited		436	171
			2,678	2,916
31.2	This includes amounts due to the following related party:			
· -	Toyota Boshoku Asia Corporation Limited		6,056	2,118
	Habib Insurance Company Limited		363	_
	, ,		6,419	2,118

31.3 Last year the Federal Board of Revenue vide its SRO dated June 28, 2019 imposed additional custom duty on the imports of certain items specified in the First Schedule to the Customs Act, 1969. The Group aggrieved by the notification is contesting its applicability by filing appeal before the Appealte Tribunal Customs Karachi (ATC) where the hearing is currently pending.

In order to secure the Group's commitment as above, a commercial bank has issued a gurantee in favour of the Group amounting to Rs 109.416 million.

With reference to the above Indus Motor Company Limited (IMC), a related party, committed to reimbuse the Group for any outflow that it may incur on account of additional customs duty paid on goods imported for supplies made to IMC. Accordingly, a reimbursement asset is recorded as disclosed in note 19 to the consolidated financial statements.

31.4	Warranty obligations	Note	2021 (Rupees	2020 in '000)
	Balance at the beginning of the year		558,644	510,852
	Charge for the year	37	127,740	60,661
	Claims paid during the year		(16,087)	(12,869)
	Balance at end of the year		670,297	558,644
21.5	Revenue recognised during the period that was included in contract liabilities b	alanco at th	o boginning of th	and year amounts
51.5	nevertue recognised during the period that was included in contract habilities b	alalice at til	e beginning or ti	ie year amounts

to Rs. 42.313 million (2020: Rs. 8.084 million).

31.6 Royalty payable	Note	2021 (Rupees	2020 in '000)
Balance at the beginning of the year		43,667	115,804
Charge for the year	36	192,588	98,977
Paid during the year		(129,619)	(171,114)
Balance at the end of the year		106,636	43,667
31.7 Other liabilities			
Provision against municipal utility charges		32,801	32,801
Withholding tax payable		5,249	4,266
Employees Old-Age Benefits Institution (EOBI)		62,998	68,825
Workers' Profit Participation Fund	31.7.1	2,942	-
Workers' Welfare Fund	31.7.2	83,891	153,522
Licence fee received in advance		13,795	19,514
Others		29,647	21,479
		231,323	300,407
31.7.1 Workers' Profit Participation Fund (WPPF)			
Payable to WPPF at the beginning of the year		(2,937)	6,332
Interest on funds utilised in the Company's business		-	1,096
Allocation for the current year	39	182,942	126,563
		180,005	133,991
Paid during the year		(177,063)	(136,928)
Payable to WPPF at the end of the year		2,942	(2,937)

31.7.2 During the year ended June 30, 2015, C124 the Officer Inland Revenue issued notice of demand amounting to Rs. 63.99 million for recovery of WWF for tax years 2012 - 2014 to Habib Metro Pakistan (Private) Limited (HMPL). HMPL obtained stay order from the High Court of Sindh against demand orders and also filed an appeal with Commissioner Inland Revenue Appeals. During financial year 2017, the Honorable Supreme Court of Pakistan (SCP) declared the amendments made in WWF through Finance Act as null and void. However, a review petition has been filed against the above order of SCP by the Federal Board of Revenue. Further, during the preceding year, Assistant Commissioner Inland Revenue (ACIR) issued notices of demand for the aforesaid periods amounting to Rs. 63.99 million against which the HMPL has submitted reply reiterating their stay order obtained from the High Court of Sindh. No further notice has been received by the HMPL as of the statement of financial position date.

The management, based on the opinion of legal advisor, is confident that the HMPL would not be liable to pay any amount in respect of this matter. However, as a matter of prudence and abundant caution, the management of the HMPL has decided to keep the provision for WWF in these financial statements, without prejudice, and without admitting liability, until the final verdict of the SCP on the review petition.

		Note	2021	2020
			(Rupees	in '000)
32.	SHORT-TERM BORROWINGS			
	Export Refinance Scheme	32.1	361,000	145,000
	Running finance facilities	32.2	167,164	293,000
			528,164	438,000

- 32.1 This represents Export Refinance Facility obtained by the Holding Company from a commercial bank. The total amount of the facility is Rs. 361 million (2020: Rs 145 million). It carries markup at the rate of 3% per annum (2020: 3% per annum) and is secured against a joint Pari Passu hypothecation charge on all present and future stocks and book debts of the Holding Company. The portion of the facility utilized during the year amounted to Rs 361 million and is repayable latest by October 2021 (2020: September 2020).
- 32.2 These facilities have been obtained from various banks which carry mark up at the rates ranging from 3-month KIBOR plus 0.75% to 1-month KIBOR plus 0.1% per annum (2020: 3-month KIBOR plus 0.75% to 1-month KIBOR plus 0.1% per annum). They are secured by way of Pari Passu hypothecation charge over the Group's current assets amounting to Rs. 229 million (2020: Rs. 229 million) and charge against the Group's fixed assets amounting to Rs. 567 million (2020: Rs. 567 million).

		Note	2021	2020
			(Rupees	in '000)
33.	INCOME TAX - net			
	Group Tax Relief adjustments	33.1	(685,888)	(683,879)
	Group Taxation adjustments	33.2	48,672	46,197
	Income tax provision less tax payments - net	33.3	1,050,054	898,236
			412,838	260,554

33.1 In terms of the provisions of Section 59B of the Income Tax Ordinance, 2001 (the Ordinance), a subsidiary company may surrender its tax losses in favour of its holding company for set off against the income of its holding company subject to certain conditions as prescribed under the Ordinance.

Accordingly, the Holding Company adjusted its tax liabilities for the tax years 2008-2010 by acquiring the losses of its subsidiary company and consequently an aggregate sum of Rs. 632.681 million equivalent to the tax value of the losses acquired has been paid to the subsidiary company.

The original assessments of the Holding Company for the tax years 2008 to 2010 were amended under Section 122(5A) of the Ordinance by the tax authorities by disallowing Group Relief claimed by the Holding Company under Section 59B of the Ordinance aggregating to Rs. 593.466 million. The Holding Company preferred appeals against the said amended assessments before the Commissioner Inland Revenue (Appeals) who vide his orders dated 10th June 2011 and 11th July 2011 has held that the Holding Company is entitled to Group Relief under section 59B of the Ordinance. However, the tax department filed an appeal before the Appellate Tribunal Inland Revenue (ATIR) against the Commissioner Inland Revenue (Appeal) (CIR) Order. The ATIR has passed an order in favour of the Holding Company for the above tax years; the Tax department filed reference application / appeal against the order of ATIR before the Sindh High Court and with the Chairman ATIR which are under the process of hearings.

- 33.2 In terms of provision of Section 59AA of Income Tax Ordinance, 2001 (the Ordinance), the Holding Company and certain subsidiaries have irrevocably opted to be taxed as one fiscal unit. Accordingly, the tax loss and tax transferred by these subsidiaries under group taxation opted by the Group amounted to Rs. 2.918 million (2020: Nil) and Rs. 5.393 million (2020: Rs. 30.553 million), respectively.
- 33.3 Includes adjustment of tax challans acquired from MHPL and TPL amounting to Rs 0.063 million (2020: Rs 0.081 million) and Rs 3.592 million (2020: Rs 5.293 million), respectively.

34. CONTINGENCIES AND COMMITMENTS

34.1 Contingencies

- 34.1.1 The Group relief tax contingency is disclosed in note 33.1 to these consolidated financial statements.
- 34.1.2 Officer Inland Revenue ("OIR") initiated the proceedings for monitoring of withholding taxes of MHPL vide show cause notice on 06 April 2016. The exparte under Section 161/205/182(1) of the Income Tax Ordinance, 2001 were passed on 14 April 2016 and tax of Rs. 142.596 million for the tax years from 2011 to 2014, was determined inclusive of default surcharge and penalty. MHPL being aggrieved with the order of Assessing Officer, filed an appeal before the Commissioner Inland Revenue (Appeals) through combined appellate order dated 23 May 2016 for the tax years 2011 to 2014 maintained the decision of OIR.

MHPL being aggreived with order of the Commissioner Inland Revenue (Appeals), filed an appeal before the Appellate Tribunal Inland Revenue (ATIR), which by an order dated 20 June 2016 annulled the orders of OIR and Commissioner Inland Revenue (Appeals) and also deleted the consequential default surcharge and penalty.

Futher, during the year 2017, OIR challenged the order of the ATIR in the Honorable High Court of Sindh (HCS) and the case is still pending before the Honourable High Court of Sindh. Based on the opinion of the tax advisor the position of MHPL is sound on technical basis and eventual outcome ought to be in favour of MHPL. Pending the resolution of the matters stated above, no provision has been made in these consolidated financial statements.

above, no provision has been made in these consolidated financial statements.		
Note	2021 (Rupees	2020 in '000)
34.2 Commitments		
34.2.1 Post dated cheques issued to Collector of Custom	18,866	121,437
34.2.2Outstanding letters of credit	4,452,809	770,899
34.2.3Letter of guarantees issued by banks on behalf of the Group in respect		
of financial commitments of the Group. 34.2.8	7,425,033	7,752,355
34.2.4Commitments in respect of raw material	959,051	576,655
34.2.5Commitments in respect of capital expenditure	324,043	157,989
34.2.6Commitments for rentals under Ijarah lease agreements in respect of vehicles.		
Within one year	26,472	38,979
Later one year but not later than five years	18,744	51,002
Eator one your partner ator than inve yours	45,216	89,981

- 34.2.7Commitment in respect of investment is disclosed in note 11 to these consolidated financial statements.
- 34.2.8This guarantee is secured by assets disclosed in note 8.1.6 to these consolidated financial statements.
- 34.2.9Represent Ijarah (Islamic term finance) agreement entered into with a Modaraba in respect of vehicles. Total Ijarah payments due under the agreements are Rs. 45.216 million and are payable in monthly installments latest by September, 2023. These commitments are secured by on-demand promissory notes of Rs. 65.150 million.

Export sales Local sales 1,761,339 32,468,760 34,230,099 Less: Sales tax Sales discount (4,798,061) (22,624) (4,820,685) 29,409,414 Add: Service income Add: Duty drawback 1,761,339 32,468,760 34,230,099 4,798,061) (22,624) (4,820,685) 29,409,414	1,271,725 18,624,157 19,895,882 (2,750,802) (9,180) (2,759,982) 17,135,900 217,021
Less: Sales tax Sales discount Add: Service income Add: 34,230,099 (4,798,061) (22,624) (4,820,685) 29,409,414 221,220 Add:	19,895,882 (2,750,802) (9,180) (2,759,982) 17,135,900
Less: Sales tax Sales discount Add: Service income Add: Service income Add:	(2,750,802) (9,180) (2,759,982) 17,135,900
Sales tax Sales discount (4,798,061) (22,624) (4,820,685) 29,409,414 Add: Service income 35.1 221,220 Add:	(9,180) (2,759,982) 17,135,900
Sales discount (22,624) (4,820,685) 29,409,414 Add: Service income 35.1 221,220 Add:	(9,180) (2,759,982) 17,135,900
Sales discount (22,624) (4,820,685) 29,409,414 Add: Service income 35.1 221,220 Add:	(9,180) (2,759,982) 17,135,900
Add: Service income Add: Service income Add:	(2,759,982) 17,135,900
Add: Service income 35.1 221,220 Add:	17,135,900
Add: Service income 35.1 221,220 Add:	
Service income 35.1 221,220 Add:	217.021
Add:	
	217,021
Duty drawback 5,575	0.401
	3,481
29,636,209	17,356,402
54.0 ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	
5.1 Service income is presented net of sales tax of Rs. 45.167 million (2020: Rs. 48.661 million).	
N ₁₊₁₋ 0004	0000
Note 2021	2020
	s in '000)
6. COST OF SALES	
Raw material consumed 36.1 21,007,348	11,825,251
Salaries, wages and benefits 2,194,792	1,927,370
Stores and spares consumed 279,546	217,075
Repairs and maintenance 150,886	118,690
Power and fuel 339,763	266,618
Rent, rates and taxes 4,554	8,227
Vehicle running and maintenance 56,455	27,996
Insurance 16,778	17,216
Communication 18,124	16,165
Travelling and conveyance 29,030	29,362
Entertainment 2,449	3,516
Printing and stationery 12,059	9,828
Legal and professional 13,750	19,175
Computer accessories 17,581	13,715
Royalty 36.2 192,588	98,977
Depreciation 8.2 608,557	522,382
Amortization 9.1 55,494	36,475
Research and development 3,886	13,992
ljarah rentals 15,778	14,029
	32,999
Others 4,777	5,101
25,027,716	15,224,159
Work-in-process Opening 377,192	000,000
Unening 1 377 192	263,699
	(377,192)
Closing (560,647)	
Closing (560,647) (183,455)	(113,493)
Closing (560,647) (183,455) 24,844,261	(113,493)
Closing (560,647) Cost of goods manufactured 24,844,261 Finished goods	15,110,666
Closing (560,647) (183,455) Cost of goods manufactured 24,844,261 Finished goods Opening stock 676,153	15,110,666
Closing (560,647) (183,455) (183,455) Cost of goods manufactured 24,844,261 Finished goods 676,153 Opening stock 676,153 Purchases 33,849	15,110,666 674,691 21,311
Closing (560,647) (183,455) Cost of goods manufactured 24,844,261 Finished goods Opening stock 676,153	15,110,666
Closing (560,647) (183,455) (183,455) Cost of goods manufactured 24,844,261 Finished goods 676,153 Opening stock 676,153 Purchases 33,849	15,110,666 674,691 21,311
Closing (560,647) Cost of goods manufactured 24,844,261 Finished goods 676,153 Opening stock 676,153 Purchases 33,849 Closing stock (635,944)	15,110,666 674,691 21,311 (676,153)

35. **REVENUE - net**

2021

-----(Rupees in '000)-----

Note

2020

00.4				2021 (Rupees	2020 in '000)
36.1	Raw material consumed Opening stock Purchases Closing stock			4,390,214 21,594,163 (4,977,029) 21,007,348	4,559,674 11,655,791 (4,390,214) 11,825,251
				2021 (Rupees	2020 in '000)
36.2	Royalty				
	Party Name	Registered Address	Relationship with Directors		
	Denso Corporation	448-8661 1-1, ShowaCho, Kariya-city, Aichi-Pref., Japan.	None	75,777	75,777
	Furukawa Electric Company Limited	1000, Amago, Koura, Inukami, Shiga Pref, 522-0242, Japan.	None	44,942	74,043
	Toyota Boshoku Japan Corporation	88, kanayama, kamekubi-cho Toyotam Aichi, 470-0395 Japan.	Shareholder of a subsidiary	17,041	7,022
		,		166,861	98,977
			Note	2021	2020
			Note		2020 in '000)
37.	DISTRIBUTION AND SEI	LLING EXPENSES	Note	(Rupees	in '000)
37.	Salaries and benefits		Note	(Rupees	in '000) 83,314
37.	Salaries and benefits Vehicle running expense		Note	(Rupees 103,738 6,800	83,314 5,730
37.	Salaries and benefits Vehicle running expense Utilities		Note	(Rupees 103,738 6,800 509	in '000) 83,314 5,730 789
37.	Salaries and benefits Vehicle running expense Utilities Insurance		Note	(Rupees 103,738 6,800 509 1,801	in '000) 83,314 5,730 789 1,712
37.	Salaries and benefits Vehicle running expense Utilities		Note	(Rupees 103,738 6,800 509	in '000) 83,314 5,730 789 1,712 8,394
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes		Note	(Rupees 103,738 6,800 509 1,801 2,927	in '000) 83,314 5,730 789 1,712
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication	city	Note	(Rupees 103,738 6,800 509 1,801 2,927 3,019	in '000) 83,314 5,730 789 1,712 8,394 2,138
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi	city	Note	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934	83,314 5,730 789 1,712 8,394 2,138 4,111
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyance	city	Note	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyand Entertainment Printing and stationery Legal and professional	city	Note	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyand Entertainment Printing and stationery Legal and professional Computer accessories	city	Note	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyant Entertainment Printing and stationery Legal and professional Computer accessories Research and development	city		(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyant Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation	city	8.2	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyant Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation Amortization	city ce ent		(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507 1,256	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594 983
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyant Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation Amortization Repairs and maintenance	city ce ent	8.2	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507 1,256 1,358	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594 983 769
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyand Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation Amortization Repairs and maintenanc Export expenses	city ce ent	8.2	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507 1,256 1,358 30,114	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594 983 769 16,313
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyand Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation Amortization Repairs and maintenanc Export expenses Freight expenses	city ce ent	8.2 9.1	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507 1,256 1,358 30,114 265,032	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594 983 769 16,313 153,465
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyant Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation Amortization Repairs and maintenanc Export expenses Freight expenses Provision for warranty cla	city ce ent	8.2	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507 1,256 1,358 30,114 265,032 127,740	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594 983 769 16,313 153,465 60,661
37.	Salaries and benefits Vehicle running expense Utilities Insurance Rent, rates and taxes Communication Advertisement and publi Travelling and conveyand Entertainment Printing and stationery Legal and professional Computer accessories Research and developm Depreciation Amortization Repairs and maintenanc Export expenses Freight expenses	city ce ent	8.2 9.1	(Rupees 103,738 6,800 509 1,801 2,927 3,019 7,934 5,551 497 390 33 1,005 68 1,507 1,256 1,358 30,114 265,032	in '000) 83,314 5,730 789 1,712 8,394 2,138 4,111 8,175 270 568 - 1,003 29 1,594 983 769 16,313 153,465

		Note	2021 (Rupees	2020 in '000)
38.	ADMINISTRATIVE EXPENSES			
	Salaries and benefits		618,257	556,633
	Vehicle running expense		14,813	15,132
	Printing and stationery		3,939	3,708
	Rent, rates and taxes		28,694	28,526
	Utilities		95,532	84,476
	Insurance		3,441	2,865
	Entertainment		906	1,296
	Subscription		2,355	2,002
	Communication		5,876	5,327
	Advertisement and publicity		1,982	5,475
	Repairs and maintenance		48,320	47,232
	Travelling and conveyance		7,578	13,776
	Legal and professional advisory services		107,799	108,715
	Computer accessories		13,389	10,758
	Auditors' remuneration	38.1	8,489	8,116
	Depreciation	8.2	42,571	27,863
	Amortization	9.1	7,760	8,719
	Depreciation on investment property	10.1	337,107	323,884
	ljarah rentals		15,870	15,339
	Charity and donations	38.2 & 38.3	61,314	40,111
	Directors' Fee & meeting expenses		1,875	2,260
	General contracted services		1,417	1,277
	Others		5,452	9,075
			1,434,736	1,322,565
004	Auditors' remuneration			
38.1			0.000	0.011
	Audit fee		3,998	3,611
	Half-yearly review		374	325
	Taxation services		848	1,117
	Other certifications		2,257	2,104
	Out of pocket expenses		1,012 8,489	959
				0,110

38.2 Charity and donations

Charity and donations include the following donees in whom directors or their spouses are interested:

Name of donee	Address of donee	Name of directors/spouse	2021 (Rupees	2020 in '000)
Mohamedali Habib Welfare Trust	2nd Floor, House of Habib, 3-Jinnah Co-operative Housing Society, Block 7/8, Sharae Faisal, Karachi.	Mr. Rafiq M. Habib - Trustee	17,090	15,020
Ghulaman-e-Abbas School	Ghulaman-e-Abbas School, Bab-e-Ali, Al-alamdar Building, Near Lyari Expressway, Mauripur Road, Karachi	Mr. Rafiq M. Habib - Trustee	-	9,000
Habib Education Trust	4th floor, United Bank building, I.I. Chundrigar Road, Karachi.	Mr. Mohamedali R. Habib - Trustee	7,000	10,000
Habib University Foundation	147, Block 7&8, Banglore Cooperative Housing Society, Tipu Sultan Road, Karachi.	Mr. Rafiq M. Habib - Trustee Mr. Mohamedali R. Habib - Trustee	15,000	7,500
Masoomen Hospital Trust	Atmaram Pritamdas Road, Moosa Lane Miranpir, Karachi.	Mr. Rafiq M. Habib - Trustee	-	2,000
Anjuman -e- Behbood Samat -e- Itefal	ABSA School 26-C National Highway, Korangi Road, Karachi.	Mrs. Rafiq M. Habib - Vice President	30	32
Hussaini Heamotology & Oncology Trust	/ 43-Rehmat Manzil, Bhurgari Road, Numaish,	Mr. Mohamedali R. Habib - Trustee		
	Karachi.		96	96

38.3 There are no donees, other than already disclosed in note 38.2 to these consolidated financial statements, to whom donations exceed 10% of total donation or Rs 1 million, whichever is higher.

		Note	2021 (Rupees	2020 in '000)
39.	OTHER CHARGES			
	Workers' profits participation fund	31.7.1	182,942	126,563
	Workers' welfare fund		65,963	33,099
	Bad debts written off		10,136	46,686
	Provision for impairment of property, plant and equipment		12,728	-
	Provision for impairment of investment property		141,674	-
	Provision for impairment on assets classified as held for sale		1,720	-
			415,163	206,348

	Note	2021 (Pupass	2020
4.0		(nupees	in '000)
40.	OTHER INCOME		
	Income from financial assets		
	Dividend income from:	0.107	0.040
	- Dynea Pakiatan Limited	6,127	2,042
	- Habib Sugar Mills Limited	5,134	5,134
	- TPL Properties Limited	1,197	-
	- Allied Bank Limited	1,455	1,455
	- Habib Bank Limited	309	326
	- GlaxoSmithKline Pakistan Limited	3	3
	- Mutual funds	353,638	515,488
		367,863	524,448
	Interest on:		
	- Bank balances	75,279	127,969
	- Term deposit receipts	42,622	132,594
	- Government treasury bills	12,340	50,910
	- Term finance certificates (TFCs)	22,850	36,186
		153,091	347,659
	Gain on sale of treasury bills	127,196	149,930
	Gain on disposal of investment in mutual funds	24,553	19,318
	Loss on revaluation of investments classified at FVPL	(31,208)	(6,432)
	Reversal/(charge) of allowance for expected credit loss	132,522	(163,588)
	Exchange gain/(loss) - net	83,730	(24,836)
	Liabilities no longer payable written back	105,894	
		595,778	322,051
	Income from non financial assets		
	Gain on disposal of property, plant and equipment	43,231	8,823
	Gain on disposal of investment property	5,495	2,630
	Gain on termination of lease arrangements	151	-
	Rental income 40.1 & 40.2	1,916,846	1,827,792
	Scrap sales of inventory and investment property	40,739	24,281
	Claim from suppliers/customers	46,009	31,453
	Rent from sign boards, utilities and others	60,543	61,465
	Promotional activities	4,056	8,187
	Insurance claim	31,850	295
	Commission income	32	230
	Others	532	126
		2,149,484	1,965,282
		3,113,125	2,811,781
40.1	Maturity analysis of operating lease payments		
	The future aggregate minimum rentals receivable under non-cancellable operating leases a	re as follows:	
		2021	2020
	Note		in '000)
		1,866,044	
	- Within one year		1,709,939
	- After one year but not more than five years	7,452,848	6,748,080
	- More than five years	1,837,689	3,350,930
		11,156,581	11,808,949

- 40.2 The Group has entered into long term rentals agreements with METRO Pakistan (Private) Limited (MPPL) in respect of store premises. The rentals are payable annually at fixed amount subject to inflationary adjustments. In addition, Group has also entered into various short-term rental arrangements with shops with various parties with period of one year and which are renewable.
- 40.3 Short-term rental concessions have been allowed due to COVID situation. These concessions are only in respect of one year contracts and the total impact of such concessions amount to Rs. 26.988 million (2020: Rs. 46 million), which have been adjusted from the rental income.

		Note	2021 (Rupees	2020 in '000)
41. FINANCE COSTS		Noto	(Hapees	111 000)
Interest on:				
- Export Refinance Sche	eme		10,178	1,881
·	's Refinance Scheme for payment of salarie	es and wages	2,411	183
	n's Refinance Scheme for Temporary Econo		478	-
	's Financing Scheme for Renewable Energy		286	_
	ku Asia Corporation Limited - NCI	,	1,623	1,832
- Running finance faciliti	es		15,212	40,494
- Workers' profit particip	pation fund	31.7.1	-	1,096
- Lease liabilities			115,430	108,602
Amortisation of deferred	d income		(285)	-
			145,333	154,088
Bank charges and com	mission		28,443	18,591
			173,776	172,679
42. TAXATION				
Current			1,616,260	1,050,094
Prior			(62,708)	(22,278)
5.6			1,553,552	1,027,816
Deferred		40.4	316,570	67,278
		42.1	1,870,122	1,095,094
42.1 Relationship hetween i	income tax expense and accounting profi	it		
·	nd share of profit of associates		5,238,836	2,979,617
Tax at the rate of 29% (2	•		1,519,263	863,054
	,		, ,	, , , , ,
Tax effects of:				
Income taxed at reduce	ed rates on dividend and gain on disposal			
of investments			346,409	142,266
Income taxed under Fin	al Tax Regime on export sales		(32,642)	(13,446)
Tax effect of inadmissib	le items		55,587	88,416
Tax credits			(7,231)	(2,832)
Others			(11,264)	17,636
			1,870,122	1,095,094

43. BASIC AND DILUTED EARNINGS PER SHARE

There is no dilutive effect on the basic earnings per share of the Holding Company which is based on:

Net profit for the year attributable to the equity holders of the Holding Company

See Superscript the year attributable to the equity holders of the Holding Company

See Superscript the year attributable to the equity holders of the Holding Company

See Superscript the year attributable to the equity holders of the Holding Company

Number of shares in thousands

Weighted average number of ordinary shares of Rs. 5/- each in issue

See Superscript the year attributable to the equity holders of the Holding Company

Number of shares in thousands

81,030

See Superscript the year attributable to the equity holders of the Holding Company

Basic and diluted earnings per share

Note 2021 2020

----(Rupees)---

35.63

44. CASH GENERATED FROM OPERATIONS

Profit before taxation

Adjustments for non-cash charges and other items:

Depreciation on:

- Right of use assets
- Investment properties
- Others

Amortisation

Finance costs on:

- Lease liabilities

- Others

Interest income

Share in profit of associates Liabilities no longer payable written back

(Gain) / loss on revaluation / redemption / disposal of

'Cally 1000 off tevaluation / Teachiption / dispose

investments classified at FVPL

Dividend income

Allowance for expected credit losses

Bad debts written off

Provision for impairment of property, plant and equipment

Provision for impairment of investment property

Charge/(reversal) of provision against assets classified as held for sale

Provision for retirement benefits

Unrealised exchange (gain)/loss on long-term loan

(Gain) / loss on disposal of investment properties

Gain on disposal of operating fixed assets

Increase in current assets

Stores, spares and loose tools

Stock-in-trade

Trade debts

Loans and advances

Trade deposits and short-term prepayments

Other receivables

Sales tax refundable

Increase in current liabilities

Trade and other payables

Sales tax payable

2021	2020
(nupees	in '000)
7,779,651	4,326,831
49,973	42,713
337,107	323,884
602,662	509,126
64,510	46,177
115,430	108,602
58,346	64,077
(153,091)	(347,659)
(2,540,815)	(1,347,214)
(105,894)	-
(120,541)	(162,816)
(367,863)	(524,448)
(132,565)	163,588
10,136	46,686
12,728	-
141,674	-
1,720	-
8,060	3,089
(15,334)	20,283
(5,495)	(2,630) (8,823)
(2,082,483)	(1,065,365)
5,697,168	3,261,466
0,007,100	0,201,400
(16,158)	(7,648)
(2,172,845)	(157,734)
(707,532)	(418,630)
(63,149)	(21,957)
(274,654)	139,587
(518,252)	(119,968)
125,083	251,776
(3,627,507)	(334,574)
1,801,290	301,663
(15,687)	44,731
1,785,603	346,394
3,855,264	3,273,286

45.	CASH AND CASH EQUIVALENTS	Note	2021 (Rupees	2020 in '000)
	Cash and bank balances	21	2,680,774	3,742,388
	Short-term borrowings	32	(167,164)	(293,000)
			2,513,610	3,449,388

46. TRANSACTIONS AND BALANCES WITH RELATED PARTIES

Related parties of the Group comprise of associates, retirement benefit funds, directors and key management personnel. Details of transactions with related parties are as under:

		2021	2020
Relationship	Nature of transactions	(Rupees	in '000)
Associates	Sales	14,119,747	6,155,248
	Professional services rendered	221,412	200,122
	Rental income on properties	1,712,487	1,585,917
	Licence fee, signage and others	-	7,002
	Services acquired	-	8,452
	Franchising fee	25,825	7,022
	Insurance premium paid	49,529	62,898
	Insurance claim received	35,028	3,753
	Supplies purchased	1,133,771	660,528
	Purchase of assets	114,212	3,602
	Purchase of goods	-	137
	Sale of assets	-	-
Retirement benefit funds	Contribution to provident fund	57,596	49,557
	Contribution to retirement benefit fund	8,060	3,161

- 46.1 There are no transactions with the directors and key management personnel other than under the terms of employment as disclosed in note 46 to these consolidated financial statements.
- 46.2 The receivable / payable balances with related parties as at June 30, 2021 are disclosed in the respective notes to these consolidated financial statements.

46.3 Following are the related parties of the Group with whom the Group had entered into transactions or have arrangement / agreement in place.

S. No	Company Name	Basis of association	Aggregate % of shareholding	Nature of transactions
1	Indus Motor Company Limited	Associate (note 46.3.1)	6.22%	Sales of goods / Professional services rendered / Rent received
2	Shabbir Tiles and Ceramics Limited	Associate (note 46.3.1)	1.30%	Sales of goods / Supplies purchased / Professional services rendered / Rent received
3	Habib Insurance Company Limited	Associate (note 46.3.1)	4.63%	Insurance premium / Insurance claim received
4	Agriauto Industries Limited	Associate (note 46.3.1)	7.35%	Professional services rendered / Rent paid
5	Sindh Engro Coal Mining Company Limited	Associate (note 46.3.1)	11.90%	Equity investment
6	Thal Limited - Employees' Provident Fund	Retirement benefit fund	-	Contribution made
7	Thal Limited - Employees' Retirement Benefit Fund	Retirement benefit fund	-	Contribution made
8	Makro-Habib Pakistan Limited Limited - Employees' Provident Fund	Retirement benefit fund	-	Contribution made
9	Noble Computer Services (Private) Limited - Employees' Provident Fund	Retirement benefit fund	-	Contribution made
10	Habib Metro Pakistan (Private) Limited - Employees' Provident Fund	Employees' fund	-	Contribution made
11	Thal Boshoku Pakistan (Private) Limited - Employees' Provident Fund	Employees' fund	-	Contribution made
12	ThalNova Thar Power (Private) Limited	Joint Venuture	-	Investment made
13	Metro Cash & Carry International Holdings B.V.	Associate of subsidiary	-	Dividend paid
14	METRO Pakistan (Private) Limited	Associate of subsidiary	-	Rental income

- 46.3.1 These entities are associated companies / undertakings of the Group under Companies Act, 2017
- 46.4 Following are the associated companies / undertakings of the Group outside Pakistan with whom the Group had entered into transactions or have arrangement/agreement in place:

Toyota Boshoku Asia Corporation Limited

Registered Address: 1-1 Toyoda-cho, Kariya-shi, Aichi, 448-8651

Country of incorporation: Thailand Basis of association: Shareholder Aggregate Shareholding: 25.4%

Toyota Tsusho Corporation

Country of incorporation: Japan Basis of association: Shareholder Aggregate Shareholding: 10%

Nature of transaction: Supplies purchased

Toyota Boshoku Corporation Japan

Registered Address: 1-1 Toyoda-cho, Kariya-shi, Aichi, 448-8651

Country of incorporation: Japan Basis of association: Shareholder Aggregate Shareholding: 9.64%

Nature of transaction: Supplies purchased

47. REMUNERATION OF EXECUTIVES, DIRECTORS AND CHIEF EXECUTIVE

		2021			2020	
	Chief			Chief		
	executive	Directors	Executives	executive	Directors	Executives
		(F	Rupees in '00	0)		
Managerial remuneration	56,025	-	607,487	48,150	-	570,466
Bonus	9,000	-	91,352	-	-	72,748
Group's contribution to provident fund	2,429	-	17,527	1,687	-	18,277
Group's contribution to retirement fund	-	-	6,123	-	-	5,853
Other perquisites			9,484		-	3,210
	67,454		731,973	49,837		670,554
Number of persons	1	6	77	1	6	77

- 47.1 The chief executives, directors and certain executives of the Holding Company are provided with free of cost use of company maintained cars.
- 47.2 Five non-executive directors (2020: Five) have been paid fees of Rs 1,625,000 (2020: Rs 2,100,000) for attending board and other meetings.
- 47.3 The Chief Executives and Directors of Pakistan Industrial Aids (Private) Limited, Thal Boshoku Pakistan (Private) Limited, Thal Power (Private) Limited, Makro-Habib Pakistan Limited and Thal Electrical (Private) Limited are not being paid any remuneration for holding the office.

48. PLANT CAPACITY AND ACTUAL PRODUCTION

Annual Canacity	2021	2020
Annual Capacity Jute (Metric Tons)	33,800	33,800
Auto air conditioners (Units)	90.000	90.000
Paper bags (Nos. 000s)	356,000	251,000
Alternator (Units)	90.000	90.000
Starter (Units)	90.000	90,000
Seat tracks (Sets)	55,000	55,000
Side frame (Sets)	55,000	55,000
Air cleaner (Sets)	110,000	110,000
Seats (Units)	50,000	50,000
	ŕ	·
Actual Production		
Jute (Metric Tons)	26,170	23,226
Auto air conditioners (Units)	60,610	23,053
Wire harness (Units)	147,904	93,365
Paper bags (Nos. 000s)	220,663	124,137
Alternator (Units)	47,322	22,061
Starter (Units)	34,073	22,061
Seat tracks (Sets)	18,000	17,175
Side frame (Sets)	21,000	22,079
Air cleaner (Sets)	29,000	15,585
Seats (Units)	29,000	1,687
Reason for shortfall	Low demand	Low demand

 $^{48.1\,\,}$ The capacity of wire harness is dependent on product mix.

49. **PROVIDENT FUND**

Investments out of provident fund have been made in compliance with the provisions of section 218 of the Act and the rules formulated for this purpose.

FINANCIAL INSTRUMENTS BY CATEGORY

	Interest / Mai	Interest / Mark-up bearing		ž	on-Interest / N	Non-Interest / Mark-up bearing	Вu	Total
No Maturity / on demand	Maturity upto one year	Maturity after one year	Subtotal (F	No Maturity / ull on demand -(Rupees in '000')	Maturity upto one year	Maturity after one year	Subtotal	
,	1	ı	1	300,058	ı	1	300,058	300,058
1	1,591,814	242,000	1,833,814	5,273,873	I	ı	5,273,873	7,107,687
1 1 1	1 1 1	1 1 1	1 1 1	1 1 1	3,463,037	24,803	24,803 3,463,037 2,395	24,803 3,463,037 2.395
1 1 1	1 1 1	1 1 1	1 1 1	1 1 1	13,263)	222,751 13,263 719,635	222,751 13,263 719,635
1,050,869	1,591,814	242,000	1,050,869 2,884,683	278,308 5,852,239	4,421,081	24,803	278,308 10,298,123	1,329,177
						000	000	i di
	109,164	415,191	524,355	1 1 1	1 1 1	Z.O.,OBX	0,0 0,0 0,0	290,615 524,355 1,026,117
1 1	1 1	1 1	1 1	1	4,831,672	1 1	4,831,672	4,831,672
1 1	1 1	1 1	1 1	89,256	1 1	1 1	89,256	89,256
1	528,164	1	528,164	1,00	I	1	1,00	528,164
1	757,551	1,321,085	2,078,636	125,498	4,839,094	290,615	5,255,207	7,333,843

Fair value through profit or loss Short-term investments

Financial liabilities

Fair value through OCI Long-term investments

^{48.2} The production capacity of Laminate Operations depends on the relative proportion of various types of products.

	Interest / Mark-up bearing	rk-up bearing		NC	on-Interest / №	Non-Interest / Mark-up bearing	Jan Bu	Total
No Maturity / on demand	Maturity upto one year	Maturity affer one year	Subtotal (R	No Maturity / u al on demand (Rupees in '000')	Maturity upto one year 0')	Maturity after one year	Subtotal	
ı	1	ı	ı	170,047	1	1	170,047	170,047
245,000	1,127,229	I	1,372,229	3,776,099	ı	1	3,776,099	5,148,328
1 1 1	1 1 1	1 1 1	1 1 1	1 1 1	2,639,796	20,431	20,431	20,431 2,639,796
1 1	1 1	1 1	1 1	1 1	67,275	1 1	67,275	67,275
1,191,093	1 1	1 1	1,191,093	193,195	203,527	1 1	203,527	203,527
1,436,093	1,127,229	1	2,563,322	4,139,341	2,929,372	20,431	7,089,144	9,652,466
ı	ı	ı	1	1	ı	291.806	291.806	291.806
1 1	49,786	394,638	444,424	1 1	1 1	1 1) I I	444,424
1 1	1 1	1 1	1 1	1 1	3,127,392 6,803	1 1	3,127,392 6,803	3,127,392
1	1	1	1	66,197	1	1	66,197	66,197

Fair value through profit or loss Short-term investments

Amortized cost
Long term deposits
Trade debts
Loans and advances
Trade deposits
Interest accrued

Financial liabilities

Fair value through OCI Long-term investments

Financial assets

51. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial instruments expose it to a variety of financial risks namely operational risk, credit risk and market risk. The Board of Directors oversees policies for managing each of these risks which are summarised below.

51.1 Operational Risk

3,537,450

291,806

3,134,195

111,449

1,173,692

COVID-19 pandemic has created an unprecedented challenge for Group in terms of Business Continuity Plans. The Group is closely monitoring the situation and has invoked required actions to ensure the safety and security of Group's staff and uninterrupted service to shareholders.

Business Continuity Plans for respective areas are in place and tested. Work-from-Home capabilities have been enabled for staff where required, while ensuring adequate controls to ensure that Group's information assets are adequately protected from emerging cyber threats.

51.2 Credit Risk

Credit risk represents the accounting loss that would be recognised at the reporting date if counter parties failed completely to perform as contracted.

The maximum credit risk is equal to the carrying amount of financial assets. For banks and financial institutions, only independently rated parties with reasonable credit rating are accepted. For trade receivables, internal risk assessment process considers the credit risk of the customer, taking into account its financial position, past experience and other factors.

2021

2020

The carrying values of financial assets which are not impaired are as under:

	(Rupees	in '000)
Long term deposits	24,803	20,431
Trade debts	3,463,037	2,639,796
Loans and advances	2,395	5,511
Trade deposits	222,751	67,275
Interest accrued	13,263	13,263
Other receivables	719,635	203,527
Short term investments	7,107,687	5,148,328
Cash and bank balances	1,328,539	1,384,116
	12,882,110	9,482,247

Ageing analysis of trade debts is as follows:

Ageing analysis of trade debts	3 13 43 10110	173.					
			2021			2020	
		Due from	Other		Due from	Other	
		related parties	parties	Total	related parties	parties	Total
	Note			(Rupee	s in '000)		
- Not overdue		1,074,238	1,930,429	3,004,667	269,475	1,247,190	1,516,665
- 01 to 30 days		-	256,801	256,801	1,293	440,513	441,806
-31 to 60 days		-	110,504	110,504	253	153,489	153,742
- 61 to 90 days		989	57,955	58,944	1,797	262,522	264,319
- Past due over 90 days		1,143	114,611	115,754	37	479,382	479,419
Total trade debts		1,076,370	2,470,300	3,546,670	272,855	2,583,096	2,855,951
Allowance for expected							
credit losses	16	-	(83,633)	(83,633)	-	(216,155)	(216,155)
		1,076,370	2,386,667	3,463,037	272,855	2,366,941	2,639,796

The credit quality of financial assets other than bank balances and short term investments in TDRs and TFCs can be assessed with reference to their historical performance with no or some defaults in recent history, however, no losses.

The credit quality of Group's bank balances and short term investments in TDRs and TFCs can be assessed with reference to external credit ratings as follows:

	Rating agency	Rating
Bank Balances		
Habib Metropolitan Bank Limited	PACRA	A1+
Bank Al Habib Limited	PACRA	A1+
Bank Alfalah Limited	PACRA	A1+
Standard Chartered Bank (Pakistan) Limited	PACRA	A1+
Faysal Bank Limited	PACRA	A-1+
Habib Bank Limited	VIS	A-1+
Meezan Bank Limited	VIS	A-1+
National Bank of Pakistan	PACRA	A-1+
United Bank Limited	VIS	A-1+
Telenor Microfinance Bank Limited	PACRA	A1
Al Baraka Bank (Pakistan) Limited	PACRA	A-1
Industrial and Commercial Bank of China Limited	S&P	A-1
Short term investments		
TFCs	VIS	A-1+

This includes rating assigned by an international rating agency to foreign bank.

51.3 Market risk

Market risk is the risk that the value of the financial instruments may fluctuate as a result of changes in market currency rates, interest rates or the equity prices due to a change in credit rating of the issuer or the instrument, change in market sentiments, speculative activities, supply and demand of securities and liquidity in the market. There has been no change in the Group's exposure to market risk or the manner in which this risk is managed and measured.

Under maket risk the Group is exposed to currency risk, price risk and liquidity risk.

51.3.1 Foreign currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Foreign currency risk arises mainly where receivables and payables exist due to transactions in foreign currencies.

USD	2021 (FCY ir	2020 n '000)
Bank balances Trade receivables	823 745	391 131
Trade and other payables Long-term loan	(1,590) (1,453) (1,475)	(1,411) (1,459) (2,348)
EUR Trade and other payables	(764)	(553)
JPY Trade and other payables	(4,854)	(70,879)
CHF Trade and other payables	(4)	(27)
CNY Trade and other payables	(3)	-

The following exchange rates have been applied at the consolidated statement of financial position date:

	2021	2020
	(Rs /	FCY)
USD	158.30_	168.75_
EUR	188.71	189.73
JPY	1.43	1.57
CHF	171.86	177.43
CNY	24.76	24.00

Sensitivity analysis:

The following table demonstrates the sensitivity to a reasonably possible change in the foreign exchange rate, with all other variables held constant, of the Group's profit before tax and the Group's equity.

		Effect on profit	Effect on equity
	Change	before tax	equity
	%	(Rupees	s in '000)
2021	+ 10 - 10	<u>(38,527)</u> 38,527	<u>(28,032)</u> <u>28,032</u>
0000			
2020	+ 10 - 10	<u>(61,722)</u> <u>61,722</u>	<u>(44,909)</u> <u>44,909</u>

51.3.2 Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Group's exposure to the risk of changes in market interest rates relates primarily to the loan from Toyota Boshoku Asia Corporation, cash and deposit and savings accounts and short term borrowings (export refinance scheme).

The following figures demonstrate the sensitivity to a reasonably possible change in interest rate, with all other variables held constant, of the Group's profit before tax:

	Increase /	Effect on
	decrease in	profit
	basis points	before tax
2021		
KIBOR/LIBOR	+ 100	5,348
KIBOR/LIBOR	- 100	(5,348)
2020		
KIBOR/LIBOR	+ 100	7,498
KIBOR/LIBOR	- 100	(7,498)

51.3.3 Price risk

Price risk is the risk that the fair value of future cashflows of financial instruments will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Group is exposed to price risk in respect of its investments in listed shares and mututal funds.

As at the statement of financial position date, the exposure to listed equity securities at fair value was Rs 300.058 million. A decrease of 10% in the fair value of these securities would have a negative impact of approximately Rs 30.006 million on equity. An increase of 10% in the prices of these securities would positively impact equity with the similar amount.

51.3.4 Liquidity risk

Liquidity risk is the risk that an enterprise will encounter difficulty in raising funds to meet commitments associated with the financial instruments.

Through its treasury function, the Group continually monitors its liquidity position and ensures availability of funds by maintaining flexibility in funding by keeping committed credit lines available.

The maturity profile of the Group's liabilities based on contractual maturities is disclosed in note 50 to these consolidated financial statements.

CAPITAL RISK MANAGEMENT

The Group's prime objective when managing capital is to safeguard its ability to continue as a going concern, maintain healthy capital ratios, strong credit rating and optimal capital structure in order to ensure ample availability of finance for its existing and potential investment projects, to maximize shareholder value and reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, issue new shares or sell assets.

Consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings less bank balances. Total capital is calculated as equity as shown in the Statement of Financial Position plus net debt. During the year, the Group's strategy was to minimize leveraged gearing.

The Group finances its expansion projects through borrowings and management of its working capital with a view to maintain an appropriate mix between various sources of finance to minimize risk. As of reporting date, the Group is financed through equity and debt.

53. FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction in the principal (or most advantageous) market at the measurement date under current market conditions (i.e. an exit price) regardless of whether that price is directly observable or estimated using another valuation technique. The carrying values of all financial assets and liabilities reflected in the financial statements approximate their fair values.

Fair value hierarchy

The table below analyses financial instruments carried at fair value by valuation method. The different level have been defined as follows:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level1);
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices) (level 2); and
- Inputs for the asset or liability that are not based on observable market data (level 3).

	Level 1	Level 2	Level 3	Total
2021		(Rupees i	in '000)	
Assets				
· Listed shares at fair value through OCI	300,058			300,058
· Short-term investments in mutual funds	-	5,273,873	-	5,273,873
· Short-term investments in treasury bills and TFCs		1,833,814		1,833,814
	Level 1	Level 2	Level 3	Total
2020		(Rupees i	in '000)	
· Listed shares at fair value through OCI	170,047	-	-	170,047
· Short-term investments in mutual funds	-	3,776,099	-	3,776,099
· Short-term investments in treasury bills and TFCs	-	1,372,229	-	1,372,229

There were no transfers amongst levels during the year.

The market prices of listed shares have been obtained from Pakistan Stock Exchange and the market prices of mututal funds and TFCs have been obtained from Mutual fund association of Pakistan.

OPERATING SEGMENTS

			2021					2020		
		Building Materials and Allied	Real lestate				Building Materials and Allied	Real state		
	Engineering	Products (Rt	s & others Eli (Rupees in '000)	Elimination 30)	Total	Engineering	(A) I	& others Elir -(Rupees in '000)-	Elimination 00)	Total
Sales revenue - external - internal Rental income Total segment revenue	18,273,012	11,108,360	254,837 151,814 1,978,613 2,385,264	(151,814)	29,636,209 - 1,978,613 31,614,822	8,619,176	8,492,251	244,975 159,054 1,894,730 2,298,759	(159,054)	17,356,402 - 1,894,730 19,251,132
Segment result	2,587,276	1,873,489	1,174,751	1	5,635,516	814,881	1,040,427	1,220,667	68	3,076,064
Unallocated (expenses) / income: Administrative and distribution costs Other charges Other income					(1,008,389) (248,905) 1,034,390					(877,145) (159,662) 1,113,039
Operating profit Finance cost					5,412,612 (173,776)					3,152,296 (172,679)
share of profit after tax of associates and joint venture.					2,540,815 (1,870,122) 5,909,529					1,347,214 (1,095,094) 3,231,737
Segment assets Corporate assets Unallocated assets	9,560,103	8,404,775	13,295,887	499,566	31,760,331 13,025,660 - 44,785,991	6,843,710	6,908,554	13,039,361	(1,481,998)	25,309,627 11,774,102 134,122 37,217,851
Segment liabilities Corporate liabilities Unallocated liabilities	4,110,827	1,765,759	1,730,630	(556,069)	7,051,147 274,667 830,180 8,155,994	2,719,256	1,130,675	3,482,540	3,482,540 (2,262,658)	5,069,813 222,536 372,003 5,664,352

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2021 2020 -----(Rupees in '000)------

54.2 Geographical Information of customers Revenues from customers (Country wise)

Pakistan	27,869,295	16,081,196
Australia	125,623	48,483
Belgium	6,903	-
Egypt	-	321,666
Greece	11,931	4,442
Indonesia	30,950	-
Italy	62,152	80,351
Jordan	32,885	12,415
Kuwait	-	4,731
Malaysia	2,332	3,731
Netherlands	57,286	-
New Zealand	60,112	4,363
Oman	1,112	-
Qatar	3,127	-
Saudi Arabia	2,894	2,797
Sudan	-	5,911
Switzerland	183,916	51,315
Tanzania	23,124	-
Turkey	162,980	239,904
Turkmenistan	-	106,955
Uganda	3,771	-
United Arab Emirates	987,031	382,458
United Kingdom	2,205	-
United States of America	6,580	3,332
Others	-	2,352
	29,636,209	17,356,402

The revenue information above is based on the location of customers.

- 54.3. Revenue from one customer amounted to Rs. 13,995 million (2020: Rs. 6,087 million), arising from sales in the Engineering Segment.
- 54.4. All non current assets of the group as at June 30, 2021 (June 30, 2020) are located in Pakistan.

55. NON-ADJUSTING EVENT AFTER THE BALANCE SHEET DATE

The Board of Directors in its meeting held on September 10, 2021 has approved the following:

- (i) transfer of Rs. 2,649 million from unappropriated profit to general reserve; and
- (ii) payment of cash dividend of Rs. 6.00 per share for the year ended June 30, 2021 for approval of the members at the Annual General Meeting to be held on October 12, 2021.

56. NUMBER OF EMPLOYEES

56.1 Total number of employees

Total number of Company's employees as at June 30, Average number of Company's employees during the year

2021	2020
4,704	4,821
4,763	4,544

57. **GENERAL**

- 57.1 Corresponding figures have been re-arranged and reclassified, wherever necessary. However, there were no significant reclassifications to report.
- 57.2 Figures have been rounded off to the nearest thousands.

58. **CORRESPONDING FIGURES**

For better presentation, corresponding figures have been rearranged as follows:

Transfer from	Transfer to	Rupees in '000
Short-term investments -	Cash and bank balances -	
Term Deposit Receipts	Term Deposit Receipts	2,358,100
Other income - Claim from customers	Raw material consumed	126,286
Devenue net Evnerteelee	Distribution and calling auguments. Freight auguments	50.040
Revenue - net - Export sales	Distribution and selling expenses - Freight expenses	59,942
Revenue - net - Local sales	Distribution and selling expenses - Freight expenses	64,807
	3 · p · · · · · · · · · · · · · · · · ·	
Other charges - Allowance for	Other income - Reversal/(charge) of provision	
expected credit loss	for expected credit loss	163,588
Other charges - Exchange loss - net	Other income - Exchange gain/(loss)	24,836

59. DATE OF AUTHORISATION FOR ISSUE

These consolidated financial statements were authorized for issue on September 10, 2021 by the Board of Directors of the Holding Company.

CHIEF EXECUTIVE OFFICER

DIRECTOR

CHIEF FINANCIAL OFFICER

THAL LIMITED

E-DIVIDEND MANDATE FORM

We wish to inform you that in accordance with the provisions of Section 242 of the Companies Act, 2017, it is mandatory for a listed company to pay cash dividend to shareholders only through electronic mode directly into the bank account designated by the entitled shareholders.

In order to receive your dividends directly into your Bank account, please complete the particulars as mentioned below and return this letter duly signed along with a copy of your CNIC to the Registrar of the Company M/s FAMCO Associates (Pvt.) Limited, 8-F, Near Hotel Faran, Nursery, Block-6, P.E.C.H.S., Shahrah-e-Faisal, Karachi.

CDC shareholders are requested to submit their Dividend Mandate and CNIC directly to their broker (participant)/CDC on the given below format.

I hereby communicate to receive my future dividends directly in my Bank account as detailed below:

Name of shareholder :	
Folio Number / CDC Account No:	Company
Limited.	
Contact number of shareholder:	
Email Address:	
Title of Account:	
IBAN Number (see Note below):	
Account No:	
Branch Code:	
Name of Bank:	
Bank branch & full mailing address:	
CNIC No. (copy attached):	
NTN (in case of corporate entity):	
It is stated that the above particulars given by keep the Company informed in case of any c	y me are correct and to the best of my knowledge; I shall hanges in the said particulars In future.
Shareholder's Signature	

Note: Please provide complete IBAN Number, after checking with your concerned branch to enable electronic credit directly into your bank account.

The payment of cash dividend will be processed to the above account only. Your company is entitled to rely on the account number as per your instructions. The company shall not be responsible for any loss, damage, liability or claim arising, directly or indirectly, from any error, delay, or failure in performance of any of its obligations hereunder which is caused by incorrect payment instructions and / or due to any event beyond the control of the company.

The shareholder who hold shares in physical form are requested to submit the required Dividend Mandate Form after duly filled in to the Share Registrar concerned. The Shareholders who hold shares in Central Depository Company are requested to submit the required Dividend Mandate Form after duly filled in to their Participants / Investor Account Services.



ای_ڈیویڈنڈمینڈیٹ فارم

ہم آپ کومطلع کرنا چاہتے ہیں کہ پینزا یکٹے ۲۰۱۷ کے سیشن ۲۴۲ کی شقوں کے مطابق کسی بھی الے کم کینے پیلازم ہے کہ شیئر ہولڈرز کونفذ منافع منقسمہ کی ادائیگی صرف بذریعیا لیکٹرونک طریقہ کاراسختاق کے حامل شیئر ہولڈرز کی جانب سے نامزد کردہ بینک اکا ؤنٹ میں براہ راست کی جائے۔

ا پنے منافع منقسمہ کو براہ راست اپنے بینک اکا وَنٹ میں وصول کرنے کی غرض سے براہ مہر بانی درج ذیل کے مطابق کوائف مکمل کریں اوراس لیٹر کو با قاعدہ دشخط کے ساتھ بشمول اپنے ہی این آئی تی کی کا پی کمپنی کے رجٹر ارمیسرزفیمکو ایسوسی ایٹس (پرائیویٹ) کمیٹٹر، ۴-8 مزد ہوٹل فاران ، نرسری، بلاک-6 ، پی ای بی ای بی این شاہراہ فیصل ، کرا جی کوارسال کریں۔

سی ڈی تی شیئر ہولڈرز سے درخواست ہے کہا پنے منافع منقسمہ کامینڈیٹ اورس این آئی ہی برائے راست اپنے بروکر (پارٹیسپیٹ) سی ڈی ہی کودیئے گئے درج ذیل فارمیٹ پر فراہم کردیں۔ میں بذر یعہ بٰذاا پنے مستقبل کے منافع منقسمہ کو براوراست اپنے بینک اکاؤنٹ میں وصول کرنا چاہوں گا جیسا کتفصیل ذیل میں درج ہے:

کمپنی	ئىئر بولڈر كانام يايونمبر/سى ڈى سى ا كاؤنث نمبر :
	نیئر ہولڈر کا رابطہ نمبر
	ى مىل ايدريس
	كا وَنٹ كا ٹائنل
	تنزیشنل بینک ا کا وَنٹ نمبر (ینچےنوٹ ملاحظه کریں)
	كاۇنٹ <i>نمبر</i>
	را خچ کوڙ
	ينك كانام
	ينك براخچ اورڈ اک كانكمل پية
	ى اين آئى سى نمبر (كا يي منسلك)
	ین ٹی این(کار پوریٹ ادارے کی صورت میں)
۔ لوا نف درست اور میری بہترین معلومات کے مطابق ہیں۔ میں مستقبل میں اپنے کوا نف میں کسی تبدیلی کی صورت میں	اضح کیاجا تاہے کہ میری جانب سے دیئے گئے مذکورہ بالا ک یمول گا۔

شیئر ہولڈر کے دستخط

نو ط؛

براہ مہر بانی مکمل آئی بی اے این نمبرا پنی متعلقہ براخی کے ساتھ کمل چیکنگ کے بعد فرا ہم کریں تا کہ آپ کے بینک اکاؤنٹ میں الیکٹر ونک کریٹرٹ کو براہ داست ممکن بنایا جاسکے۔ نقد منافع منقسمہ کی ادائیگی صرف ندکورہ بالا اکاؤنٹ میں کی جانے گی۔ آپ کی کمپنی آپ کی ہدایات کے مطابق اکاؤنٹ نمبر پر انحصار کرے گی۔ کمپنی ایسے کسی بھی نقصان، ڈینج یا دعوی کی بلواسطہ یا بلاواسطہ کسی بھی وقت کسی تا خیر یا ایسے کسی بھی مالی ذمہ داری کی ادائیگی کیلئے ذمہ دارنہ ہوگی جو کسی غیر درست ادائیگی کی ہدایات کے باعث ہواور ایا نمپنی کے کنٹرول کے باہر کسی معاملے سے تحت ہو۔

ا پیشیئر ہولڈرز جوفزیکل صورت میں شیئر زکے حامل ہوں ان سے درخواست ہے کہ اپنامطلوبہ ڈیویڈیڈ مینڈیٹ فارم با قاعدہ پُر کرکے متعلقہ شیئر رجٹر ارکوچنج کرائیس۔وہ ثیئر ہولڈرز جوسینٹرل ڈپازٹری میپنی آف پاکستان کمیٹڈ میں شیئر رکھتے ہیں ان سے درخواست ہے کہ وہ مطلوبہ منافع منقسمہ کا مینڈیٹ فارم با قاعدہ بھرنے کے بعد اپنے پاٹسینٹس/انویسٹرا کا وَنٹ سروسز کوجنج کرادیں۔

THAL LIMITED

Form of Proxy Fifty Fourth Annual General Meeting

The Secretary
Thal Limited
House of Habib, 4th floor
Shahra-e-Faisal,
Karachi - 75350

I/vve	
of	in the district of
being member of Thal Limited, and holder of	
Ordinary Shares as per Share Register Folio N	No
and/or CDC Participant I.D. No.	
And Sub. Account No.	hereby appoint
	in the district of
or failing him / her	of
as my / our proxy to vote for me/us and on m October 12, 2021 and or any adjournment the	ny/our behalf at the 55th Annual General Meeting of the Company to be held on nereof.
Signed this	day of
WITNESSESS:	
Signature	
Name	(Signature should agree with the specimen signature
Address	· · · · · · · · · · · · · · · · · · ·
CNIC or	
Passport No.	Rs 5/-
Signature	revenue stamp
Name	
Address	
CNIC or	
Passport No	

Vote:

- This proxy form duly completed and signed, must be received at the Registered Office of the Company or Share Registrar of the Company, not less than 48 hours before the time of holding the meeting.
- No person shall act as proxy unless he/she himself/herself is a member of the Company, except that a corporation may appoint a person who is not a member.
- If a member appoints more than one proxy and more than one instrument of proxy are deposited by a member with the Company, all such instruments of proxy shall be rendered invalid.

For CDC Account Holders / Corporate Entities:

In addition to the above the following requirements have to be met:

- · The proxy form shall be witnessed by two persons whose names, addresses and CNIC numbers shall be mentioned on the form.
- Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the proxy form.
- In case of corporate entry, the Board of Directors' resolution / power of attorney with specimen signature shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

پاکسی فارم ۱۵واں سالا نہ اجلاسِ عام	
لریٹری مل کمریٹر ئیسآ ف حبیب، چوتھی منزل ہراہ فیصل، کراچی ۔ ۷۵۳۵	
اکن سند مرتقا الدور ال	ضلع
ں بحیثیت ممبر تھل کمیٹیڈاور ہولڈر بابت مثیئر زجن کے شیئر رجٹر فولیونمبر	اور/یاسی ڈی تی پارٹیسپیٹ آئی ڈی نمبر
ر د یلی ا کا ؤنٹ نمبرر ردیلی ا کا ؤنٹ نمبر	يدريعه لإا
ا کن	ضلع
	ساکن
وبطورا پنا/ ہمارا پرانسی مقرر کرتا / کر بی ہوں تا کہوہ ۱۲ اکتوبر ۲۰ خطخط	کئے جانے والے کمپنی کے ۵۵ ویں سالا نہ اجلاسِ عام میں میری/ جماری جگدووٹ دیے کمیں۔
خطمورخها۲۰۲	(دشخط نموند کے مطابق ہونے جا ہمکیں
خطمورخها۲۰۲	
نخطمورخها۲۰۲۲ وامان: نخط م	(دشخط نموند کے مطابق ہونے جا ہمکیں
غط مورند ۲۰۲۱ وابان: خط خط نخط شخط نخی کارونمبر	(دستخط نمونہ کے مطابق ہونے چاہئیں دستخط کمپنی کے پاس رجسٹرڈ ہونے جاہئیں) دستخط مبلغ ۵رو بے
نخط مورند 1۲۰۲ اختال المحالات	(دستخط نمونہ کے مطابق ہونے چاہئیں دستخط کمپنی کے پاس رجسٹرڈ ہونے جاہئیں) دستخط مبلغ ۵رو بے
نخط مورخه ا۲۰۲ خط فخط فخط فخط فخط فخط فخت فخط	(دستخط نمونہ کے مطابق ہونے چاہئیں دستخط کمپنی کے پاس رجسٹرڈ ہونے جاہئیں) دستخط مبلغ ۵رو بے
	(دستخط نمونہ کے مطابق ہونے چاہئیں دستخط کمپنی کے پاس رجسٹرڈ ہونے جاہئیں) دستخط مبلغ ۵رو بے

- سوائے
 - کارپوریٹ ادارہ جو کسی بھی ایسے فر دکو پراکسی مقرر کرسکتا ہے جو کمپنی کاممبر نہ ہو۔ ۲۔ موثر العمل ہونے کے لئے پراکسیز اجلاس کے وقتِ انعقاد سے کم از کم ۴۸ گھنٹے قبل کمپنی کے رجٹر ڈ آفس میں لاز ماوصول ہوجا کیں۔
 - ۔ ۳۔ سی ڈی تی شیئر ہولڈرزاوران کے پراکسیز لازمی طور پراس پراکسی فارم کےساتھا پنے کمپیوٹرائز ڈقو می شناختی کارڈیا پاسپورٹ کی مصدقہ نقل منسلک کریں۔

کمپنیز (ذیلی کمپنیوں یا مسلکه اداروں میں سرمایہ کاری) ریگولیشنز ، ۱۲۰ ء کے سیکشن ۲ (۲) کے مطابق معلومات :

فراتهم كرده معلومات	لوما ت	وركارمع
حبیبا کهاو پردر ی ہے	مجموعی منظور کرده سر ما میکاری	(21
۱۳ ملین امریکی ڈالر (پاک روپے میں مساوی رقم) کی ایکویٹی شمولیت	اب تک گی گئی سرماید کاری کی رقم	بي)
تقل نووا پروجیکٹ کے فنانشل کلوز میں مختلف وجوہات کے باعث ہونے والی تاخیراصل ٹائم	سرمایه کاری کی منظور کرده مدت ہے انحراف کیلئے اسباب، جہاں سرمایه کاری کا فیصلہ	س)
لائن ہے زائد تھی اور بعدازاں اے ۳۰ متمبر ۲۰۲۰ء کو حاصل کرلیا گیا۔ تجارتی آ پریشنز کی تاریخ	مقرره مدت میں لا گوکیا گیا تھا	
متو قع طور پرتقو کی سال۲۰۲۲ء کی دوسری ششما ہی ہے۔		
ا یکویٹی اُنجیکشن بشمول ڈیبٹ کی تقتیم کواب شامل کیا جائے گا اور تو قع ہے ۲۰۲۲ء میں اسے		
مکمل کرلیا جائے گا۔		
منسلکہ مینی نے آج کی تاریخ تک تمام شیئر ہولڈرز ہے، ۹ ارب پاکروپے (۲۱-۲۶ ملین	منسلکہ میپنی یا ذیلی ادارے کے مالیاتی حسابات میں ضروری تنبدیلی سرمایہ کاری کی	ژی)
امر کی ڈالر) کی مجموعی ایکو پٹی انجکشن وصول کی ہے۔منسلکہ ذیلی ادارے ۴۴۰ ملین امریکی ڈالر	منظوری کیلیئے قرار داد کی منظوری کی تاریخ ہے گی گئی	
(پاک روپے میں مساوی) کی ادائیگی کے عوض ای پی سی کنٹر کیلئے رقم کا ایک محدودنوٹس		
جاری کیا جوفنانشل کلوز نے بل تقمیراتی کام کے آغاز کیلئے تھا۔ فنانشل کلوز ۴۰ متبر ۲۰۴ ءکو حاصل		
کرلیا گیا تفااور قرض دینے والے اداروں سے قرضوں کی تقتیم کا آغاز اپریل ۲۰۲۱ء سے		
ہوا۔ پر دجیکٹ کی فقیر حاری ہےتا ہم کوویڈ ہے متعلق جیلنجوں کے باعث در پیش مشکلات کی وجہ		
ہے پروجیکٹ کوتا خیر کا سامنا ہے۔ سمپنی کوتو قع ہے کہ تجارتی آپریشنز کا آغاز تقویمی سال۲۰۲۲ء		
کی دوسری ششما ہی میں ہوجائے گا۔		

ملین امریکی ڈالر کے مساوی پاک روپے کی مجموعی رقم کی منظوری دی تھی جس میں ۱۳۶۳ ملین امریکی ڈالر کی انویسٹمنٹ ۵۰ ملین امریکی ڈالر کی رقم برائے کا سٹ اوور سران اور ۱۶۸۸ ملین امریکی ڈالر کی رقم برائے کا سٹ اوور سران اور ۱۶۸۸ ملین امریکی ڈالر کی رقم برائے کا سٹ اوور سران اور ۱۶۸۸ ملین امریکی ڈالر کی جوئی آفر بروجیکٹ کا فیز - امقر رہ مدت کے اندر اور اخراجات میں نمایاں بچت کے ساتھ مکمل ہو چکا ہے۔

پروجیکٹ کی لاگت میں کی کے بیتیج کے طور پر کمپنی نے ایس ای بی ایم ہی فیز - امیس کے عالمین امریکی فیز - امیس کے معاملہ ہو گئی گئی گئی گر اور کھا

گیا ہے۔ ایسے وقت تک کے لئے کہ ایس ای بی ایم ہی پروجیکٹ کی بھیل کی تاریخ حاصل نہ کرلے (جیسا کہ مالیا تی دستاویزات میں واضح کیا گیا ہے)، اسٹینڈ بائی لیٹر آف کریڈٹ فیز - اے لئے استعال شدہ ایکو ویٹ کے سلط میں جاری کردیا گیا ہے تا کہ اوور سرب پرورٹ اخراجات کے معاملہ و جاتی مالی فرائنس اور ڈ یبٹ سروس ریز رواکاؤنٹ اپنی جگہ پر قرار روسکیس اور مالیا تی دستاویزات کی شرائط کے مطابق قرضہ دینے والے کوطلب کیا جاسکے۔

الیں ای ہی ایم سی کے فیز۔۱۱ کا فنانشل کلوز ۳۱ دیمبر ۱۹۰۹ء کو حاصل کیا گیا تھا۔ایس ای ہی ایم ہی کے فیز۔۱۱ کیلیے تھل کمیٹڈ کے بورڈ آف ڈائز بکٹرزنے ۵ء داملین امریکی ڈالر کے مساوی پاک روپے کے مجموعی الیس ای ہی ایم ہی کے فیز۔۱۱ کیلیے تھا۔الیس ای ہی ڈالر برائے ڈیبٹ سروسنگ ریز رو LIBOR/KIBOR کی ڈالر برائے ڈیبٹ سروسنگ ریز رو SIDOR/KIBOR کی ڈالر برائے ڈیبٹ سروسنگ ریز رو Silu کی منظوری دی تھی جس میں ۹ء میلین امریکی ڈالر کیا گیو بیٹ سرمایی کاری ، کاسٹ اوور۔رن اخراجات کیلیے ۳۳ء املین امریکی ڈالر اور ۲ء املین امریکی ڈالر برائے ڈیبٹ سروسنگ ریز روکھ کا سٹ اور کی منظوری دی تھی جس میں 9ء میلین امریکی ڈالر کیا گئی ہورڈ آف ڈائز کیکٹر نے 2ء میلین امریکی ڈالر کی ایک روپ کے مجموعی میں 9ء میلین امریکی ڈالر کے مساوی پاک روپ کے مجموعی میلین امریکی ڈالر کے مساوی پاک روپ کے مجموعی میلین امریکی ڈالر کے مساوی پاک روپ کے مجموعی میلین امریکی ڈالر کی میلی کی دور کی میلین امریکی ڈالر کی ایکٹر کی میلین امریکی ڈالر کی میلین امریکی ڈالر کی میلین امریکی ڈالر کی میلین امریکی ڈالر کی ان کی میلین امریکی ڈالر کی میلین کی ڈالر کی میلین کی ڈالر کی ڈالر کی میلین کی ڈالر کی میلین کی ڈالر کی ڈالر کی ڈالر کی ڈالر کی ڈالر کی کی ڈالر کی ڈالر کی میلین کی ڈالر کی کی ڈالر کی ڈالر کی ڈالر کی ڈالر کی کی ڈالر کی

۳۰ جون ۲۰۲۱ء کے مطابق کمپنی نے ایس ای می ایم میں میں ۸۲ء۔ ۳۵ میلین روپے کی سرمایہ کاری کر کے ہرایک ۱ روپے کی ظاہری مالیت کے ۱۸۱۱ء عومی شیئر ز ۴۵ میم اروپے فی شیئر کی قیت پرحاصل سے کمپنی نے فیز - ۱۱ کیلئے ۳ مہلین امریکی ڈالر کے باقیماندہ ایکویٹی معاہدے کیلئے قرض دینے والے اداروں (لینڈرز) کے تق میں ایک اسٹینڈ بائی لیٹر آف کریڈٹ جاری کردیا۔

فیز-۱۱ کیلئے ایس ای می ہی نے تھل نو وا پاورتھر (پرائیویٹ) کمیٹڈ اورتھر از بی کمیٹڈ کے ساتھ بالتر تیب ہرایک ۳۳۰میگا واٹ پاور پلانٹ کیلئے 9 ءاملین ٹن لگنائٹ اضافی کی فراہمی کے سلسلے میں کول سپلائی محاہد سے ہیں۔ سے ہیں۔

۲۰۲۰ء کی پہلی ششمان میں COVID-19 (کوروناوائرس) کی وہائی صورتحال نے فیز۔ الا کے لئے ٹائم لائن کو بری طرح متاثر کیا۔ پر وجیکٹ کمپنی اب۲۰۲۲ء میں فیز۔ الا کے لئے تجارتی آپریشنز کی تاریخ حاصل کرنے کی کوشش کر رہی ہے۔

نقل پاور(پرائيويث)لميشڙ

غیر معمولی اجلاس عام منعقد ۲۰۱۸ مارچ ۲۰۱۸ء میں تقل نو وا پاورتقر (پرائیویٹ) کمیٹٹر ('دکقل نو وا'') سے متعلق کاروبار کے بارے میں انٹیٹس کواپ ڈیٹ کرنے کے تضمن میں منظوری دی گئی تھی۔

ا يكويڻي کي شموليت ، گارنڻي اوراسپانسر کي معاونت

سالا نداجلاتِ عام منعقدہ ۲۲ مارچ کا ۲۰ عیل شیئر ہولڈرز نے کے ۵۵ ملین امریکی ڈالر (یااس کے مساوی پاک روپ) تک کی ایکو پی شامل کرنے اوراء ۱۳ ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) کی حدتک ایک رقط است کی حفافت لینے کی ذمہ داری کو شخط اور ۲۳ متا ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) کی کمرشل خطرات کی حفافت لینے کی ذمہ داری کو شخط اور ۲۳ متا ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) تک کی ایک مجموعی قم کیلیے تھاں نووا نیز ۲۳ متا ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) تک کی ایک مجموعی قم کیلیے تھاں نووا نیز ۲۳ متا ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) تک کی ایک مجموعی قم کیلیے تھاں نووا نیز ۲۳ متا ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) تک کی ایک مجموعی قم کیلیے تھاں نووا نیز ۲۳ متا ہلین امریکی ڈالر (یااس کے مساوی پاک روپ) تک کی ایک مجموعی قم کیلیے تھاں نووا نیز ۲۳ متا ہلین امریکی ڈالر یااس کے مساوی پاک روپ) تک کی ایک مجموعی قرض دینے والوں کے ساتھ اپنی نوعیت کی معاونت کی سروا میں مجموعی تو گا اگر اوا نیگی کی تاریخ پر مکمل اوا نہ کیا اور کمپنی کے اختیار کے تحت قابل انفکاک ترجیعی شیئر زاور کیا ڈول کا منافع شامل کیا جائے گا جو اسی صورت میں مجموعی جوگا اگر اوا نیگی کی تاریخ پر مکمل اوا نہ کیا اور کمپنی کے اختیار کے تحت قابل انفکاک درجامی میں مورک دول کے مطابق جو کی جو کا میں دول کے معاون کی ساتھ کیا ہو اسی صورت میں مجموعی جوگا اگر اوا نیگی کی تاریخ پر مکمل اوا نہ کیا اور کمپنی کے اختیار کے تحت قابل انفکاک دول میں مورک کول کا معاون کی دول کے مطابق میں میں میں میں میکو تاریخ پر مکمل اوا نہ کیا اور کمپنی کے اختیار کے تحت قابل انفکاک دول کے معاون کی ساتھ کی تاریخ پر مکمل اوا نہ کیا اور کمپنی کے اختیار کے تحت قابل انفکاک دول کے مطابق میں مورک کیار

نوٹ

ا ۔ سالا نہا جلاسِ عام کی کارروا ئیوں میں بذر بعیدوڈ یوکا نفرنس شرکت کی سہولت

OOVID-19 کوروناوائرس) کی موجوده و بائی صورتحال کے باعث سالا نداجلاس عام کی کارروائیوں میں صرف وڈیوکانفرنس کی ہولت کے ذریعے شرکت کی جائے گی۔اجلاس میں شرکت کے خواہشند شیئر ہولڈرز کے درخواست کی جاتی ہولڈرز کے جاتک بااس سے بل پراکسی کی توثیق اوران کی تقرری کے لئے tl@hoh.net کوارسال کردیں۔ وڈیوکانفرنس لنگ کی تفصیلات اورلاگ اِن کے بارے میں معلومات ان شیئر ہولڈرزکوفرا ہم کردی جائیں گی جن کے ای میلوتمام کوائف کے ہمراہ ۸ اکتو بر۲۰۲۱ ہوشام ۵۰۰۰ ہے ہے قبل موصول ہوجا کیں گے۔ شیئر ہولڈرز سالا نداجلاسِ عام کے ایجنڈ آآ مخر کے لئے اپنے تبھرے اور استضارات بھی ۸ اکتو بر۲۰۲۱ ہوشام ۵۰۰۰ ہے سے قبل tl@hoh.net پرارسال کر سکتے ہیں۔

شيئر ٹرانسفر بکس کی بند ژ

سکینی کی شیئر ٹرانسفر بکس لا اکتوبر ۲۰۲۱ء تا ۱۲ اکتوبر ۲۰۲۱ء و بشمول دونوں ہیم) سالانہ اجلاسِ عام اور حتی منافع منقسمہ کی ادائیگی کے مقاصد کے لئے بندر ہیں گی۔ ہمار ہے شیئر رجسٹر ار، میسرز فیمکو الیہوی ایٹس (پرائیویٹ) کمیٹنی کی شیئر ٹرانسفر ہوئل فاران ، نرسری ، بلاک-6، پی ای بی ای آئی ایس ، شاہراو فیمل ، کراچی نے قی ادر سالانہ اجلاس عام میں شرکت کے لئے ٹرانسفریز کے تعین کے مقصد کے لئے بروقت تصور کئے جائیں گے۔ بروقت تصور کئے جائیں گے۔ بروقت تصور کئے جائیں گے۔

رجسر ڈای میل ایڈریس	موبائل نمبر	سى اين آئى سى نمبر	فولیو/سی ڈی سی نمبر	شيئر ہولڈر کا نام

ا۔ پراکسی

اجلاس عام میں شرکت کرنے اور ووٹ دینے کا استحقاق رکھنے والا کوئی بھی ممبر اجلاس میں اپنی جگہ شرکت کرنے ، بولنے اور ووٹ دینے کیلئے پراکسی کا تقر رکرسکتا/ کئی ہے۔ پراکسی کے تقر رکی دستاویز از ما اجلاس کے وقت سے کم از کم ۴۸ گھنے قبل کمپنی کے دجشر ڈ آف میں یا کمپنی کے شیئر رجشر ارکے درجی بالا پتہ پر پراکسی کی تا این آئی تی کیا پی کے ساتھ جمع کرادی جائے۔ کار پوریٹ ادارے کی صورت میں بورڈ آف ڈ ائر میکشرز کی کا پی اجلاس سے کم از کم ۴۸ گھنے قبل فراہم کردی جائے۔ پراکسی کا فارم اردواور انگریزی زبان میں سالانہ رپورٹ کے ساتھ مسلک ہے اور اسے دوافراد کی گوائی کے ساتھ ارسال کیا جائے جن کے نام ، پتے اور تی این آئی تی نمبرز فارم میں درج ہونے چاہئیں۔ پراکسی فارم کمپنی کی ویب سائٹ (www.thallimited.com) پر بھی

_ كواڭفكواپ ۋىيك كرنا

۔ شیئر ہولڈرز نے درخواست ہے کہاپنے چنوں میں کسی بھی تبدیلی،اگر کوئی ہو، ہے کمپنی کے شیئر رجٹر ار کوفو ری طور پر مطلع کریں۔کارپوریٹ ادارے کی صورت میں شیئر ہولڈرز سے درخواست ہے کہا ہے بجاز نمائندے، اگر لاگوہو، کے کوائف میں تبدیلی کے بارے میں مطلع فر مائیں۔

ابھی تک فراہم نہ کئے جانے والے ہی این آئی سی کی نقول کا جمع کرانا

انفرادی شیئر ہولڈرز سے ایک مرتبہ پھر درخواست ہے کہ اگرانہوں نے ابھی تک اپنی کارآ مدی این آئی ہی کی نقول کمپنی کے شیئر رجٹر ارفیمکو ایسوی ایٹس (پرائیویٹ) کمیٹیڈ کو جمع نہیں کرا کمیس تو فوری جمع کرادیں، شیئر ہولڈرز کی کارآ مدکا لی کمپنی کے ریکارڈ میں عدم دستیابی کیصورت میں کمپنی سیکٹن ۲۴۲۲ با سے کمیٹیزا کیٹ ۲۰۱۷ء کی شقول کے تحت منافع منقسمہ روک لے گی۔

۳۰ فیصد

_ منافع منقسمه پرود ہولڈنگ ٹیکس

موجودہ طور پر کمپینزی جانب سے ادا کئے جانے والے منافع منقسمہ کی رقم پرودہ بولڈنگ ٹیکس کی کٹوتی انکمٹیکس آرڈیننس ۱۰۰۱ کے کیشن ۱۵۰ کے تحت کی جارہی ہے جودرج ذیل کے مطابق ہے:

اے) ایکٹوٹیکس پیزلسٹ (اےٹیایل) پرموجودافراد کے لئے

(بی) ایکٹونیکس پیرلٹ (اٹ ٹیایل) پرموجود نہ ہونے والےافراد کے لئے

وہ شیئر ہولڈرز جواپنے گوشوارے داخل کر بھے ہوں انہیں ہدایت کی جاتی ہے کہ وہ اپنے نامول کی ایف بی آر کی ویب سائٹ پر فراہم کر دہ تازہ ترین ٹیکس پیئر زلسٹ (اٹی ٹی ایل) پر موجود گی کومنا فع منقسمہ کی اوا گیا گیا۔ کے وقت بیٹنی بنا کیس بصورت دیگر انہیں اٹی ٹیا پر موجود شدہونے والافرد تصور کیا جائے گا اور ان کے نقد منافع منقسمہ پر ۱۵ فیصد کے بجائے ۳۰ فیصد کی شرح سے کو ٹی کی جائے گی۔

جوائث ا کاؤنٹ ہولڈرز کی صورت میں منافع منقسمہ پرود ہولڈنگ ٹیکس

کمپنی کور یگولیٹرز کی ہدایات پڑل کرتے ہوئے جوائن کا اؤنٹ ہولڈر(ہولڈرز) کے ٹیئر ہولڈنگ کے تناسب کا تعین (جہاں پرٹپل ٹیئر ہولڈرکی جانب ہے ٹیئر ہولڈنگ کا تعین نہ کیا گیا ہو) برائے کمپنی کے منافع منقسمہ پرودہولڈنگ ٹیکس کی کو تی کے سلسلے میں ٹیئر ہولڈرز سے درخواست ہے کہ وہ اپنے پاس موجود ٹیئر ہولڈنگ کے تناسب کی تفصیل ایطور پرٹپل ٹیئر ہولڈرزان کے مشتر کہ ہولڈرز کمپنی کے ٹیئر رجٹر ارکوہ ان تناسب کی تفصیل ایطور پرٹپل ٹیئر ہولڈرزان کے مشتر کہ ہولڈرز کمپنی کے شیئر رجٹر ارکوہ اکتوبر ۲۰۲۱ء تک موصول ہوجا کیں بصورت دیگر ہرا کی شیئر ہولڈر کو ٹیئر کے مساوی تعداد کا حال تصور کیا جائے گا اور اس کے مطابق ٹیکس کی ٹوتی کی جائے گی۔

۸ نقد منا فع منقسمه کی الیکٹرونیکلی ادائیگی (ای مینڈیٹ)

کمپنیز ایک کا ۲۰۱۰ کے سیشن ۲۴۲ کی شقوں اور کمپنیز (منافع منقسمہ کی تقسیم) ریگولیشنز ، ۲۰۱۷ کے مطابق بدلازم ہے کہ نقتر کی صورت میں قابل ادائی منافع منقسمہ صرف بذریعہ الیکٹرونک طریقہ کار براہِ راست استحقاق کے حال شیئر ہولڈر کی جانب سے نامز دکردہ بینک اکا وَن میں جمع کرایا جائے۔ اس سلسلے میں ضوابط کے شخت اخبارات میں نوٹسز پہلے ہی شائع کرائے جا بچے ہیں۔ تمام شیئر ہولڈرز کو ایک بار پچر مطلع کیا جاتا ہے کہ دوہ اپنے بینک مینڈ یٹ کی تفصیلات جس میں (i) اکا وَن کا ناشل (ii) اکا وَن کا ناشل ہوں میں کے اس سلسلے میں ہولڈرز جو پائیسیپنٹس/سینٹرل ڈیازٹری کمپنی آف پاکستان (سی ڈی می) کے پائٹسٹیئرز کے حال ہوں ، ان کو آگاہ کیا جاتا ہے کہ دوہ اپنا مینڈ یٹ متعلقہ بردکراس ڈی می کوفر اہم کردیں۔

9 سالانەر پورٹ كى بذرىعداي مىل تقسيم (اختيارى)

کمپنیزا یکٹ، ۲۰۱۷ کے پیشن ۲۰۱۲ کی شق کے مطابق کمپنیزکوا جازت دی جاتی ہے کہ وہ اپنے سالانہ مالیاتی حسابات بشمول آڈیٹرز کی رپورٹ، ڈائز کیٹرز کا جائزہ وغیرہ (سالانہ رپورٹ) اور سالانہ اجلاسِ عام کی اور سالانہ اجلاس عام کے نوٹس بذرایعہ ای میل وصول کرنے کے خواہشندہوں، ان سے اطلاع (نوٹس) اپنے شیئر ہولڈرز کو بذرایعہ ای میل ارسال کرسکتے ہیں۔ کمپنی کے ایسے شیئر ہولڈرز جو کمپنی کی سالانہ رپورٹ اور سالانہ اجلاس عام کے نوٹس بذرایعہ ای میل وصول کرنے کے خواہشندہوں، ان سے درخواست ہے کہ وہ (کمپنی کی ویب سائٹ پردستیاب) الیکٹر ونک کمپنی کی نسینٹ فارم کو کہ کرتے کمپنی کے شیئر رجٹر ارکوار سال کردیں۔

۳۰ جون ۲۰۲۱ ء کوختم ہونے والے سال کے لئے کمپنی کے آڈٹ شدہ مالیا تی حسابات کمپنی کی ویب سائٹ (www.thallimited.com) پر گزشتہ سالوں کے لئے سالانداور سہ ماہی مالیا تی حسابات کے علاوہ دستاب ہیں۔

اد فزیکل شیئرز کی بک اینٹری فارم کی صورت میں منتقلی

کمپنیزا یک ، ۲۰۱۷ کے سیکشن ۲ کے مطابق بیدا زم ہے کہ تمام لے گہنیاں فزیکل صورت میں موجود شیئر زکو کمپنیزا یک ، ۲۰۱۷ کے نفاذ کی تاریخ ہے ۲۰۱۷ سے سیکن وزیک صورت میں جاری کردہ شیئر تاریخ ہے۔ ۲۰۱۷ کے مطابق کمپنیزا یک مطابق کمپنیزا یک کے لیٹر نھر 649-639-639-639 مورخہ ۲۲ مارچ ۲۰۱۱ء کے مطابق کمپنی فزیکل صورت میں شیئر زکو بگا مشیئر ہولڈرز سے رابطہ کر کے ان سے درخواست کریں کہ دو کمپنیزا یک ، ۲۰۱۷ کی شقوں پڑ مملدر آ مدکرتے ہوئے اپنے شیئر زکو بگ اینٹری کی صورت میں تبدیل کرالیں شیئر ہولڈرز فزیکل صورت میں موجود شیئر زکو بگ اینٹری کی شکل میں تبدیل کرائیں شیئر ہولڈرز فزیکل صورت میں موجود شیئر رجمٹر ارسے رابطہ کر سکتے ہیں ۔

کمپنیز (مسلکہ کمپنیوں یاایسوی ایٹ اداروں میں سرمایہ کاری) ریگولیشنز ، ۱۴۰ء کے ضابطیم (۲) کے تحت بیان

سندھا ينگروکول ما ئننگ تمپنى لمديشة

سمپنی کے مہران کا سالا نہ اجلاس منعقدہ ۱ اکتوبر ۲۰۱۸ء میں سندھ اینگر وکول ما مُنگ سمپنی کمیٹی کے میں سرمایہ کاری کی منظوری دی گئی تھی۔ ایس ای ہی ایم ہی نے ۱ جولائی ۲۰۱۹ء میں سندھ اینگر وکول ما مُنگ سکیٹی کمیٹی کردیا تھا جو پاکتان کے بہلے مقامی او پن پٹ کول مائن پر مشتل ہیں جوا بیگر و پاور جن تھر امکنگ کا فیز - ااور پاور جزیشن پر وجیکٹس پاکتان کے بہلے مقامی او پن پٹ کول مائن پر مشتل ہیں جوا بیگر و پاور جن تھر امکنگ کا فیز - ااور پاور جزیشن پر وجیکٹس پاکتان کے بہلے مقامی کی جانب سے قائم کرد 2 × 330 میگا واٹ پاور جزیشن پلانٹ کمیٹر نے ان کا میں گئا ایک کو کار سالانہ فراہم کر دہا ہے۔ ایس ای سابھ ہی کے فیز - اے لیے تھل کمیٹر ٹی کیٹر نے اور ۲۳

اطلاع برائے سالاندا جلاسِ عام

بذر لعيه بلذ الطلاع دی جاتی ہے کمپنی مےمبران کا۵۵ وال سالا ندا جلاسِ عام بروزمنگل ۱۲ اکتوبر۲۰۲۱ءکوسه پېر۳۰۳ بجے درج ذیل امور کی انجام د بی کیلیج بذریعیالیکٹر نیسکی وڈیولنک منعقد کرنے کا نتظام کیا ہے:

عمومی کارروائی

- ۳۰ جون ۲۰۲۱ و تختم ہونے والے سال کیلیے کمپنی کے سالانہ آؤٹ شدہ مالیاتی حسابات مع ان پرڈائز کیٹرز اور آڈیٹرز کی رپورٹس کی وصولی بخوروخوش اورمنظوری۔
- سال ۲۰۲۱ء کے لئے حتمی نقد منافع منقسمہ بشرح ۱۰ فیصد (یعنی ۱۰۰ دویے فی شیئر) کی منظوری، جیسا کہ بورڈ آف ڈائر بیٹرز نے سفارش کی ہے۔ یہ پہلے ہی سے ادا کئے جانے والے ۸ فیصد عبوری منافع منقسمہ یعنی ۱۰۰ ۱۶ وی شیئر کے علاوہ ہے۔۲۱-۲۰۲۰ء کیلئے مجموعی منافع منقسمہ کی رقم ۱۰۰۰ فیصد یعنی ۱۰۰ وی شیئر ہوجائے گ
- ۳۰ جون۲۰۲۲ وکتم ہونے والےسال کے لئے آڈیٹرز کا تقر راوران کےمعاوضے کا تعین موجودہ آڈیٹرزمیسرزای وائی فورڈ رہوڈ ز، چارٹرڈ اکا دُٹیٹنٹس ریٹائر ہورہے ہیں اوراہل ہونے کی بناء پرانہوں نے خودکودو بارہ تقرری کے لئے پیش کیا ہے۔

•استمبرا۲۰۲ء

كراچى: سلمان خالد

ساتھ بکل کی خریداری کےمعاہدے پڑھی د تنخط کئے اور پرائیویٹ پاورانفر ااسٹر کچر پورڈ کےساتھ امہلی مینیشن معاہدے پر دستخط کئے گئے 2022 تک تنصل نو وا کا300میگاواٹ پلانٹ خووانحصاری کےسفر کےساتھ ہمارے ملک کے عوام کے لئے توانائی فراہم کرنے کا آغاز کردےگا۔

پورے سال کے دوران جماری کامیابی کے محاذ پر بھارے عوام موجود تھے۔ان کی پیشہورانیڈ یو لینٹ پر پورے کاروبار میں ڈیجیٹل ٹرانسفارمیش کی اہر آنے کے باعث خصوصی توجید دی گئی۔ فریم ورک اور ماڈیولزئے آف لائن اور آن لائن دونوں میں اپریزل کے عملے، ملازمین کے رجحانات کوفروغ کو مدددینے اور ضرورت پڑنے پرنے ٹیلنٹ کولانے میں مدددی۔

COVID-19 (کوروناوائزس) کی الیں او پیز پر عملے کی صحیا بی اوران کے تحفظ کے لیے تنی سے عمل کرایا گیااور تمام عملے کے لئے سیز کے مقامات کویقینی بنایا۔ایک ایساسال جس میں ہرایک ادارے نے 99 فیصد ویکسی میشن کویقینی بناياتهم نے بھی کار دبارکو بلار کاوٹ جاری رکھنے اورصارف کو بیتنی سروسز دینے کیلیے ویکسی نیشن سمیت تمام حفاظتی اقدامات کئے اوراپنے صارفین ،اسٹیک ہولڈرز اورشراکت کارول کوایک منافع بخش حصہ فراہم کیا۔

آپ کے سامنے کہنے تے بل نتائج آپ کے بورڈ آف ڈائر مکٹر کوچیش کئے گئے۔ان کی سپورٹ نے کمپنی کی کامیا بی کوشینی بنایا اور میں ان کے عزم ،خلوص پر دلی طور پر مشکور ہوں۔

میں آ ڈے اور ہیومن ریسورس اور ری میوزیش پر بورڈ کی آ ڈے کمیٹیول کا بھی ان کے اہم معاملات پران کی معاونت کیلیے شکر میاد اکرنا چا ہول گا۔

میں اب اپنے اسٹاف ممبران کی انتقک جدوجہد کی بات کروں گا جنہوں نے تمام بخٹن اوقات میں جمارے لئے کام کیا۔

میں اپنے شیئر ہولڈرز،صارفین، ڈیلرزاورکاروباری شراکت کابھی ولی مشکورہوں جن کی ہم خدمت کررہے ہیں۔ بیہ مارااعز ازاورذ مدداری ہے کہ ہم آئندہ بھی آپ کی بلندتر تو قعات پر پورااتریں۔

جیسا کہ ہم ایک اوعظیم سال کی کامیا بی منار ہے ہیں جیسا کہ کوئی اتنامحفوظ اور متحکم رہ سکے۔اس موقع پر دعا ہے کہ اللہ تعالی تفل کمیٹڈ کیلیےعظیم تربلندیوں کاسفر ہمیشہ یقنی بنائے۔

چيئر مين كي جائزه رپورث2021

ا پیسنگل جوٹ ل کے طور پر کام کا آغاز کرنے والی اب ایک مختلف النوع اوروسیع تر ادارے کی صورت میں قابل فخر اور جدت طرازی کے امتیاز کا حال ہے۔ہم اکھنے ہوکر حالات سے نمٹنے اور ملک کو استحکام کے راستے پرگامزن کرنے کیلئے کوشاں میں۔ آج تھل کمیٹڈ آٹو انجینئر نگ تھریل سسٹمو ، الیکٹرک سسٹمو اور انجن کمپیٹٹ میں سرگرم عمل ہے۔ پیکیٹگ اور بلڈنگ میٹریل برنس اپنی ہم عصر کمپنیوں کے مقابلے میں ہر آنے والے سال میں مضبوط سے مضبوط تر ہوتے جارہے ہیں۔

مجھے بدر پورٹ پیش کرتے ہوئے انتہائی مسرت ہورہی ہے کہ آپ بیس سے ہرایک نے تھل کمیٹڈ کے تحت ہرایک ادارے بیں غیر معمولی کارکردگی کا مظاہرہ کیا ہے۔ گروپ کا منافع بعداز ٹیکس 9.5 ارب روپ ریارڈ کیا گیا اور سال کے لوظ سے انتہائی خوش آئن محق فیصد تک بڑھ گیا۔

دنیا بحر میں جاری وبائی صورتحال اورگزشیرسال تجارتی پابندیوں کے باوجود ملک میں صارفین اور کاروباری اعتاد میں نمایاں اضافہ ہوا۔ یہ سب حکومت کی پالیسیوں کی وجہ سے ممکن ہوا جس کورو پے کی قدر متحکم ہونے ، برآ مدات میں اضافے ، پیداوار بڑھنے اور حجتندزرمبادلہ کے ذخائر سمیت زرتر سیلات میں اضافہ سے مزید مدد لی ۔ بعد از آں پاکتان نے آئی ایم ایف اورعالمی بینک کے پروجیکشنز سے مدد کی اوراس موزوں حالات کو جاری رکھا جا سے ا

کمپنی کا شعبہ نجیسنر نگ آٹو پارٹس کی تیاری پر توجہ دے رہا ہے اور بڑھتی ہوئی طلب کے باعث اس کی سیز دُگئی ہو چی ہے۔ مارکیٹ میں نئے اوا کی ایمز کے آئے سے پلائی بھی بڑھی ہے۔ میں بمسرت یہ بات کہنا جا ہول گا کھٹل بہت تیزی ہے آگے بڑھ رہا ہے۔ آٹو سیکٹر میں موز واس ترین گروتھ، جدیر ترین سیکنا اوجیز کوجلد از جلد رائج کرنے کی کمپنیوں کی منتخام پالیسی کی بدولت ممکن ہوئی اور ہماری امتیازی جدت طرازی کو برقر اررکھا گیا جس کا صارفین ہمیشہ ہم پراعتا دکرتے ہیں۔ مزید برآ سکومت پاکستان نے الیکٹرک گاڑیوں کے لئے پُرکشش پالیسیوں کا اعلان کیا ، ان نئے امرکا نات کی بدولت ہمارے لئے اپنی مارکیٹ پوزیشن کومزید شکل بنا نے اورا پنی جگہ کومزید وسطح بنا کرفروغ پانے کا ایک اور موقع حاصل ہوا۔

جوٹ ڈویژن نے بھی بھاری برآمدی سیلز کے ذریعے شبت نتائج ظاہر سے اور پاکستانی اناج بوریوں کی طلب میں اضافہ ہوا۔ ریکارڈ سیلز بھی کاروبار کے صارف پرتوجہ کی عکاس ہے۔ ایک روبی جو پورے گروپ میں ظاہر ہوا۔ انتظامیہ پراعتاد ہے کہ اس صورتحال کے باعث خام جوٹ ، پجلی اور موجودہ بیلینی کی صورتحال کے باوجود منافع کی شرح کو برقر اررکھا جاسکے گا۔ آپ کی انتظامیہ پورے عزم اور لیفین کے ساتھ آگے آنے والے چیلنجز کا مقابلہ کرنے کیلئے تیار ہوادک کے اعتاد کہ اس کی مارکیٹ لیکن کے معیار، پیداواری کارکردگی میں بہتری اورصارفین کا دائر ہ کاروسیچ کرنے کے ساتھ مقامی اور برآمدی مارکیٹوں میں پروڈ کٹ بے معیار، پیداواری کارکردگی میں بہتری اورصارفین کا دائر ہ کاروسیچ کرنے کے ساتھ مقامی اور برآمدی مارکیٹوں میں پروڈ کٹ پورٹ فولیو پرقوجہ دینے کا سلسلہ جاری رہے گا۔

پیپرسیک بزنس نے اپنی پروڈ کٹ کے تمام شعبوں میں گروتھ ظاہر کی جبکہ بین الاقوامی مارکیٹ ہے میٹریل کی قلت کا سامنار ہا۔ سینٹ بیگز اور ٹیک اوے بیگز نے اس شعبے کے لئے کا میابی کا راستہ ہموارکیا۔ اس مدت کے دوران جم
اور ایو نیوگز شتہ سال کے مقا بلے میں نمایاں حدتک بڑھے۔ بیسال اِن پٹ اٹراجات بشمول خام کا غذ کے نرخوں میں ٹریڈ اور سپلائی میں رکا وٹوں کے باعث ہرایک سے ماہی میں اوپری سطح پر بڑھتے رہے تاہم کمپنی انتہائی پُر امبید ہے
اور اس نے بولی پرائیلین بیگ میدیوفیچر نگ فیسیلیٹی میں 1.7 ارب روپے کی سرمایہ کاری کی ہے بینیا پلانٹ سیمنٹ اور نان سیمنٹ کیکٹرز میں بڑھتی ہوئی طلب کو پورا کرنے میں معاونت فراہم کرے گا اور اس سے پروجیکٹ کو بخو بی
شجارتی سطح پر ایا جا سکے گا۔ کپنی شالی حص میں سیمنٹ کے بیپر بیگڑ کے بیانٹ کو اپ گرنے کا کام بھی کر رہی ہے۔ جس سے پنظر اور شالی خطوں میں ہمارے صارفین کو 48 ملین بیگز کی سرومز دی جا سکے گی اور ہمارے حب اور
گدون پائٹس میں 7.5 میگا واٹ مولر پاور بلانٹ کی تنصیب سے ہمارے اسٹیک ہولڈرز ، سمائی طبر تا کے اور

مقامی کمپنیوں اور شرق وسطٰی میں کمپنیٹس بزنس فار مائیٹ کی تین شعبوں میں طلب بڑھی ہے۔ ہم گزشتہ سال کی اسی مدت کے مقابلے میں سال کے دوران بہتر نتائج فراہم کرنے میں کامیاب رہے ہیں۔ نئی مصنوعات کے متعارف کرائے ، کارکردگی میں نظم وضیط اور وقت کی پابندی کے لئے مقامی طلب اور برآ مدی ضروریات کو پورا کیا گیا۔ بلز کی مضوبہ بندی اور سپلائی چین کے بندو بست سے متقبل میں بھی قابل قدر گروتھ کے تجارت کو آگے لے جانے میں مدد ملے گیا۔

نقل بوشولو پاکتان (پرائیویٹ) کمیٹرڈر''نقل بوشوکو'') نے کامیابی کے ساتھ کرین زون میں زیروفقائص کے ساتھ کارسیٹس کی تیاری کا ایک سال کلمل کرلیا ہے۔ کارسیلز کی ایک سال کمی کے بعداب طلب بحال ہوچکی ہے اور بندر تک جمہ اور توع بردھ رہا ہے۔ اس کے نتیجے میں تھل بوشوکو انتہائی اعلیٰ معیار کی کارسیٹس کے ساتھ مارکیٹ میں اپنی جگہ بہتر بنانے میں کامیاب رہااوراس کا اعتراف صارفین کی جانب ہے بھی کیا گیا۔ کمپنی نے مثبت نقد بہاؤ حاصل کیا اور بندرت کے بیرونی قرضہ جات نے مجلی سطح پر گرنے کاربخان ظاہر کیا۔

تو انائی کے شعبے میں سندھائیگروکول مائنگ کمپنی کمییٹی کمیلی ششاہی میں ایس ای سی ایس ای سے الاوری کیا دورہ کے اس ای سی ایس ای سے الاوری کمیلیٹر کا اس ای سے المیان کی کیا اور 17. ارب رو ہے کاریکارڈ سیلز ریونیواور 2. 6 ارب رو ہے کا منافع اجداز نیکس حاصل کیا۔ آئندہ مرطے میں ایس ای سی ایم ہی نے تھل نووا پاور تھر (پرائیویٹ) کمیٹیٹر (پرائیویٹ) کمیٹیٹر کے ساتھ کو کلے کی فراہمی کے معاہدوں پر دستخط کئے۔ ایس ای سی ایم 330 میگاواٹ کے ہرایک پاور پایٹش کوسالاند 19. ملین ٹن لگنائٹ فراہم کرے گی۔

تھل نووانے30 ستمبر2020 کوفٹانشل کلوز حاصل کیا۔COVID-19(کورونا وائرس) کی نٹی اہر کے ترقی کے کاموں پر اثرات کے باوجودسائٹ پرتغمیراتی سرگرمیاں جاری رمیں۔ادارے نے سینٹرل پاور پر چیزا پینٹسی کے

منافع كيتقسيم وتخصيص

ڈائر یکٹرزنے موجودہ سال کے منافع سے درج ذیل شخصیص کی تجویز دی ہے:

- حتمی نقد منافع منقسمہ بحساب 6.00روپے فی شیئر ، لعنی 120 فیصد کا اعلان کیا گیا ہے جو 4.00روپے فی شیئر لعنی 80 فیصد کے عبوری منافع منقسمہ کے علاوہ ہے۔
- غیر تخصیص شدہ منافع میں سے 2,649 ملین روپے کی رقم جزل ریز رومیں مختص کرنے کی سفارش کی جاتی ہے۔

اعتراف

بورڈ آف ڈائر کیٹرزاورانظامیہ کی جانب سے میں اپنے شیئر ہولڈرز، صارفین، ڈیلرزاور کاروباری شرکاء کا ان کی مستقل سر پرستی اوراعقاد پر تہددل سے شکر بیادا کرتا ہوں۔ اپنی تمام ریگولیٹری انھارٹیز کی رہنمائی اور تعاون کے لئے بھی مشکور ہوں۔سب سے آخر میں، خاص طور پر، بورڈ آف ڈائر کیٹرزاپنے تمام عملے کی مخلصانہ کا وشوں کا اعتراف کرتے ہیں جو انہوں نے مسابقتی حالات میں کمپنی کی ترقی کیلئے جاری رکھیں۔

چيف ا گيزيكڻوآ فيسر

کراچی:

. مورخه: 10 ستمبر2021

ڈائر یکٹر

بور ڈممبرز کے نام اور سال کے دوران منعقد ہونے والی 7میٹنگز میں ان کی حاضری کی تفصیلات درج ذیل ہیں:

شركت كرده اجلاس كى تعداد	ڈائز یکٹرز کے نام	
7/7	جناب رفیق ایم _حبیب (چیئر مین)	1
7/7	جناب <i>محمط</i> ی آر۔ حبیب	2
7/7	جناب <i>عمر</i> ان على حبيب	3
7/7	جناب آصف قادر	4
6/7	محتر مه عاليه سعيده خان	5
7/7	جناب سلمان برنی	6
7/7	جنا <i>ب محمد طيب احمد تر</i> ين	7

سال کے دوران آ ڈٹ ممیٹی کے 14 جلاس ہوئے اوراس میں ڈائر یکٹرز کی حاضری درج ذیل رہی:

شركت كرده اجلاس كى تعداد	ڈائر کیٹرز کے نام	نمبرشار
4/4	جناب آصف قادر (چيئر مين)	1
3/4	جناب <i>محمر عل</i> ی آر۔ حبیب	2
4/4	جناب <i>عمران علی حبی</i> ب	3
4/4	جناب سلمان برنی	4

سال کے دوران ہیومن ریسورسز اینڈ ری میونریش کمیٹی کا صرف ایک اجلاس ہوا اور اس میں ڈائر یکٹرز کی حاضری درج ذیل رہی:

شركت كرده اجلاس كى تعداد	ڈائز بیکٹرز کے نام	نمبرشار
2/2	جناب آصف قادر (چیئر مین)	1
2/2	جناب <i>محمد على</i> آر - حببيب	2
2/2	جناب سلمان برنی	3
2/2	جنا <i>ب مجمد طيب احد تر</i> ين	4

شيئر ہولڈنگ کا طرز

شيئر ہولڈنگ کا طرز بمطابق 3 جون 1 202 اس رپورٹ کے ساتھ منسلک ہے۔

بورڈ نے چیف ایگز کیٹوم فیسر، چیف فنانشل آفیش کے سربراہ اور کمپنی سیکریٹری کاقعین ان ایگزیکٹوز کے طور پر کیا ہے جن کاکمپنی کے شیئر زییں لین وین اسٹاک کیجینج کوریورٹ کرنا ضروری ہے۔

ڈائز یکٹرزٹریننگ پروگرام

جناب رفیق ایم ۔ صبیب، جناب سلمان برنی، ایس ای پی کی جانب سے ڈائر کیٹرز کے تربیتی پروگرام ہے منتخی ہیں کیونکہ ہرایک ڈائر کیٹر بورڈ پر خدمات انجام دینے کیلیے مطلوبہ قابلیت اور تجربے کے حال ہیں۔ جناب محمد علی آر۔ حبیب، جناب عمران علی حبیب، جناب آصف قادراور محر مدعالیہ سعیدہ خان، پاکستان انسٹی ٹیوٹ آف کارپوریٹ گورنینس کی جانب سے سرٹیفائیڈ ہیں۔

اجمًا عى اور مالياتى رپورننگ فريم ورك مين كود آف كار پوريث گوننس برعملدر آير كااشيمنت

- ا۔ سمبینی کی انتظامیے کی جانب سے تیار کردہ مالیاتی اٹیٹمنٹ میں کمپنی کےمعاملات، آپریشنز کے نتائج، رقومات کے بہاؤاورا یکو پڑ میں تبدیلیوں کوشفاف طور پر پیش کیا گیا ہے۔
 - ۲۔ سمبنی کے حسابات کیلئے کھا توں کو درست طور پر مرتب کیا گیا ہے۔
- سات مالیاتی اسٹیٹنٹ کی تیاری میں ہرجگہ حسابات کی پالیسی کو درست طور پر استعال کیا گیا ہے اور حسابات کے تخیینے کے سلسلے میں مناسبترین اور دانشمندانہ فیصلے کئے گئے ہیں۔
 - الیاتی اشیشن، پاکستان میں لا گومین الاتوای مالیاتی رپورٹنگ کے معیارات کی بنیاد پر تیار کئے گئے ہیں۔
- ۵۔ بورڈ نے انٹرنل آڈٹ کے امور بیرونی ذرایعہ میسرزنوبل کمپیوٹر سروسز (پرائیویٹ) کمیٹڈ کو تفویش کئے ہیں جواس کام کیلئے نہایت موزوں املیت اور تجربہ کے حامل ہیں اور کمپنی کی پالیسیوں اور طریقہ کارہے بخو بی آگاہ ہیں۔
 - ۲۔ اندرونی کنٹرول سٹم کی تفکیل نہایت مضبوط ہے اوراس کا نفاذ اورنگرانی موثر طور پر کی جارہی ہے۔
 - آ ڈٹ کمیٹی کے تمام ممبران آ زاد/ نان۔ ایگزیکٹوڈ ائریکٹرز میں۔
 - ر۔ کمپنی کے موجودہ حیثیت میں کام جاری رکھنے میں کسی رکاوٹ کا شک وشبہ نہیں ہے۔
 - 9۔ اصول وضوابط کی فہرست میں درج کار پوریٹ گورنٹس کے بہترین طریقوں میں ہے کوئی بات خارج نہیں گی گئے ہے۔ایک ضابطہءا خلاق تیار کر کے ہرڈ ائریکٹر زاور ہر ملازم کو پہنچا دیا گیا ہے۔
 - ۔ پراویڈنٹ فنڈ اورریٹائرمنٹ فنڈ میں سرماییکاری کی رقم برطابق 30 جون 202 ، بالتر تیبے688 ملین روپے اور 8 ملین روپے ہے۔
 - ۔ گزشتہ چےسال کی آپریٹنگ اور مالیاتی معلومات اس رپورٹ کے تعمیمہ میں درج ہیں۔

ڈائر کیٹرز کی مجموعی تعداد درج ذیل کے مطابق (7)ہے:

اے۔ مرد 6

ا۔ خاتون 1

سميني كودر پيش خدشات اورغيريقيني كيفيت

سمپنی اس سلسے میں کا فی مختاط ہے کہ سمپنی کواندرونی اور بیرونی دونوں سطحوں پر کاروبار میں مختلف اقسام کے خطرات کا سامنا ہے۔ کمپنی نے اس کے لئے ایک انٹر پر ائز رسک مینجنٹ (ای آرایم)سٹم نافذ کررکھا ہے۔ ای آرایم کو دورکر نے کا بندوبست کرنا کمپنی کی مینجنٹ کی بنیادی ذمدداری ہے۔ اس سلسلے میں انٹرال آڈٹ فنکشن اور پورڈ آف ڈائر کیٹرز ان پالیسیز اور طریقوں کے مطابق جائزہ لیتے ہیں اور مددکرتے ہیں جومتوقع خدشات کا مقابلہ کرنے کیلئے وضع کی گئی ہیں۔

سمپنی نے ان خدشات کی درجہ بندی اس طرح کی ہے:

- ا۔ حکمت عملی کے خدشات
 - ۲۔ مالیاتی خدشات
- ا) بیرونی کرنسی کے خدشات
- ب) كريدْك كے خدشات
- ج) شرح سود کے خدشات
 - ۳۔ انٹرنل کنٹرول کے خدشات
 - ۴- آیریشنل/ کمرشل خدشات
- ا) کاروباری حریفوں کے خدشات مرکیکنالوجی اور جدت کے خدشات
 - ب) ضوابط کے خدشات
 - ج) سپلائی چین کے خطرات
 - ۵۔ صحت ، تحفظ اور ماحولیات

تدارک کی حکمت عملی وضع کی گئی ہےاور کمپنی ای آ را بم سٹم کے ذریعے اس کی نگرانی اور جائزہ لینے کاعمل جاری رکھے ہوئے ہے۔

قومی خزانه میں حصہ

سال 21-2020 میں کمپنی نے کیکسیشن، سٹم ڈیوٹیز، مجصولات، ایکسائز ڈیوٹیز اور WWF کی صورت میں تو می خزانہ میں 1. 6ارب روپے جمع کرائے ۔(20-2019: 4.1 ارب روپے)

نان _ا مَيْز بَكِتُودُ الرّبيكِتُرز كيليّے معاوضه ياليسي

کمپنی کے بورڈ اور کمیٹی کے اجلاسوں میں شرکت کے لئے نان۔ا میزیکٹواورانڈ سپینڈنٹ ڈائز میکٹرز کے معاوضے کانعین بورڈ کی جانب ہے وقتا فوقتا کیا جاتا ہے۔

سال کے دوران ڈائر یکٹرز کامعاوضہ سال مختتہ 30 جون 202 کے لئے غیر مجموعی مالیاتی حسابات کے نوٹ 45 میں واضح کر دیا گیا ہے۔

آ ڈیٹرز

موجودہ آڈیٹرن'ای وائی فورڈر ہوڈز''، چارٹرڈا کا وَعُیٹس ریٹائر ہورہ ہیں اوراہل ہونے کی بناء پرانہوں نے سال22-2021 میں خودکود وبارہ تقرری کیلئے پیش کیا ہے۔ بورڈ آڈٹ کمیٹی نے بھی ان کے دوبارہ تقرر کی سفارش کی

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کار پوریٹ سوشل ریسپاسیلٹی (CSR)

ہمارے طبقات اور معاشرے کے پسماندہ حصوں کے لئے ساجی بہبود اورڈیولپینٹ ہماری بنیادی اقدار میں شامل ہیں۔ ہمارے اسٹیک ہولڈرز، ملاز مین اورعوام الناس کیلئے وسیح بنیاد پر معیارِ زندگی بہتر بنانا ہماری ترجیح ہے اور متاثرہ طبقات کے لئے غیریقینی اوقات میں ہماری کوششیں ان کی مدد کے لئے کی جاتی ہیں۔

ہم نے مالی سال 202 میں لگ بھگ 46 ملین رو پے ملک کے تمام تر طبقات کی ساجی بھلائی ،ان کے فروغ ،ہیلتھ کیئر ،تعلیم اور ماحولیات سمیت اپنے ملاز مین کی فلاح و بہبود رپڑرج کئے۔

ہمارے ملاز مین ہمیشہ ہماری بنیادی طافت رہے ہیں اور سال جمران سے زیادہ ہمارا ساتھ کی نے نہیں دیا۔ 1-COVID (کورونا وائرس) کی وبائی صورتحال کے دوران کئی بر کوانوں میں کمپنی نے ملاز مین اور ان کے زیرِ کفالت افراد کی معاونت کی اوران میں راشن کے تصلیقت ہم کے۔ پورے سال کے دوران ہم نے ان کو جہال بھی ضرورت پڑی اُن کی مدد کرتے رہے۔ اس طرح صحت پر بھی خصوصی توجد دی گئی اور با قاعد گی سے میڈیکل چیک اپ، سائٹ پر کورٹنائن کی سہولت، مفت 1-20 COVID (کورونا وائرس) ٹمیٹ اورانیٹی باڈی ٹمیٹ کا بھی انتظام کیا گیا تا کہ عملے کوان کی فیلی اور ساتھوں کے لئے محفوظ اور طبی لحاظ سے فٹ رکھا جائے۔

حبیب یو نیورٹی میں ہمستی طلباوطالبات کی ایک بڑی تعداد کو تعلیم سے میں اسکالرشیس اور مالی امداد کے ذریعے معاونت فراہم کررہے ہیں۔مزید برآ ں ہرسال ایسے ملاز مین جواعلی تعلیم کے خواہشند ہوتے ہیں تا کہ وہ ترقی کے مواقع پاسکیس تواس سلسلے میں سوسائٹی اور ساج کی بہتری کے لئے ان کی مجر پورمد د کی جاتی ہے۔

ما حولیات کیلئے وزیراعظم کی اسکیم کے تحت تھل کمیٹڈنے ملاز مین اوراسٹیک ہولڈرز کی شراکت سے مختلف مقامات پر درخت لگائے۔ ہم پاکستان کوسر سبز وشاداب رکھنے اورعوام الناس کوصحت مند ماحول فراہم کرنے کے لئے ہرسال شجر کاری مہم میں اضافہ کرتے آئیں گے۔

انفارمیشن ٹیکنالوجی (**IT**)

ڈ بیجیٹل ٹرانسفارمیشن ہمیشہ ادارے کی ترجیح رہا ہے، وہائی صورتحال کے دوران اشتراکی آلات کے استعمال میں واضح اضافے کے ساتھ کمپنی اپنے انتظامی ملازمین ایس اپی فلوری پلیٹ فارم ہے ہم آ ہنگ کرنے میں کامیاب رہی ۔موبائل بینڈسیٹ خریداری کی ریکوزیش منظور کرانے اور پرچیز آرڈرز کے استعمال سیسے حقیقی ٹائم کی بنیاد پرایس اے پی سٹم تک رسائی کیلئے استعمال ہونے لگے تا کہ بروقت کاروباری فیصلے کئے جاسکیس۔

COVID-19 (کوروناوائزس) کی وہائی صورتحال کے دوران گھر وں اور دفتر وں میں کمپیوٹر بلیٹ فارم کے استعال میں اضافے کے ساتھ آئی ٹی ڈپارٹمنٹ کو محفوظ آئی ٹی بلیٹ فارم کے ساتھ کاروبار کومر بوط بنانے کیلئے اقد امات کرنے پڑے تاکہ ان کے ذریعے ملاز مین کے ای ممیل کو ہیرونی خطرات سے بچایا جائے ۔ پینگی خطرے کے تحفظ کے ساتھ دوعناصر کی شناخت کا نظام تشکیل دیا گیا۔ دوعناصر کی شناخت تحفظ و بیکیورٹی کی اضافی صورت ہے جس میں ہیرونی تملی آورکو پاس ورڈ ہونے کے باوجودلوگ اِن سے روکا جاسکتا ہے۔ سیکیورٹی کے ان اضافی اقدام کے تحت ملازم کے 6 ہندسوں پڑھتمل کوڈ شناختی تصدیق کیلئے لاگ اِن کرنے کی ملازم کی ہرکوشش کے وقت موہائل فون پر بھیج جاتے ہیں۔

تقل کمیٹیڈ کے میٹیٹس برنس نے ایس اے پی پروڈکشن پلانگ ماڈیول کولا گوکیا ہے۔ ایس اے پی ویرینٹ کئی گریشن فعال کرکے لا گوکیا جاچیا ہے جیسا کر مینوفینچررز تیارشدہ اشیاء ویرینٹ کی مختلف ورائن کی پیش ش کرتا ہے۔ یہ ٹول استعمال دوست خصوصیات کے حال، کمی بھی بیکز آرڈرکوکم وقت میں لا گوکرنے اور بیکز و پروڈکشن کی ٹیم کوفیق ٹائم کی بنیا دیرصارف دوست اشیاء پیش کرنے کی طاقت فراہم کرتے ہیں۔

متعلقه پارٹیز سے لین دین

تمام پارٹیز کے ساتھ لین دین کے معاملات لا گوضا بطول کے مطابق انجام دیئے گئے ہیں اور متعاقبہ نوٹس کے تحت مالیاتی گوشواروں میں ظاہر کئے گئے ہیں۔

ررونی مالی کنٹر ولز

سمینی اوراس کے ذیلی اداروں میں انٹول فنافشل کنٹرونز کا ایک موٹرسٹم لاگوکیا گیا ہے تا کہ اس کے اثاثہ جات کو کھنوظ بنانے کے ساتھ اس کے ریکارڈز کو درست اور قابل اعتاد بنایا جائے ۔ سینئرا نظامیہ کمپنی اوراس کے ذیلے اداروں کی کا جائزہ ماہانہ مفصل مالیاتی کارکردگی کا جائزہ ماہانہ مفصل مالیاتی رپورٹس کے ذریعے لیتی ہے جبکہ بورڈ بھی ہرایک سہ ماہی پراس کا ذاتی جائزہ لیتا ہے اور بجٹ کے لحاظ سے اس کا نقابلی مواز نہ کرتا ہے۔ مروجہ طریقہ کار کے تحت انٹول آڈٹ کے ذریعے باقاعدگی کے ساتھ مفصل جانچ پڑتال کی جاتی ہیں۔

ہیومن ریسور

تھل کمیٹڑ میں ہم عوامی وسائل کی طاقت پریقین رکھتے ہیں۔ ہمارے 4 ہزار سے زا نکر شخکم عملے کے اندر ہرایک ملازم ہمارا قیتی سرمایہ ہے اور ہم ان کی صلاحیتوں میں اضافے اور ان کی مہارتوں کو چکانے کی کوششیں جاری رکھیں گے۔ان کھن اور چیلنجنگ صورتحال کے دوران ٹیموں کی بہترین کارکردگی اوران کی صلاحیتوں کا فروغ کسی بھی دیگر کمپنی کے مقابلے میں ایک سال کے اندر کامیابی کی ایک روثن مثال ہے۔

ملاز مین کی شمولیت، پر فیشنادم، اور مہارتوں کے خیر مقدم کے کچر کے ساتھ نے ملاز مین اور سینئر ملاز مین ہارے لئے باعث فخر ہیں۔ ہاری ان کی آ راسٹر بٹی کی مرکزی سطح پر ٹیلنٹ کے فروغ کا فریم ورک تشکیل دیا گیا ہے جو کہ ہمارے ملاز مین کو بہتر بنانے، ان کے فروغ، فعالیت اوران کو برقر ارر کھنے میں معاون ہے۔ بہترین کارکردگی، پائیدارادارے کوشکیل دینے کے وژن کے ذریعے منظم کردہ سٹم اپنے اسٹر ٹیجک اور آ پریشنل اہداف کو پورا کرنے کے ساتھ اغراض ومقاصد ہے ہم آ ہنگ ہے اور کمپنی کا ہرایک ملازم تقل اوراس کے ذیلی اداروں میں اپنی بہترین خدمات فراہم کر دہاہے۔

انتظامیہ کی ہرسطے پر کارکردگی کے معیار کا جائزہ لینے کیلئے اور کاروبار کے تمام یونٹوں میں امتیازی کارکردگی کا سلسلہ جاری رکھتے کیلئے ایک لیڈرشپ کمپیٹنینی فریم ورک تفکیل دیا گیا ہے۔ یہ فریم ورک عوام کیلئے رہنما ہدایات اورایک پروفائل تفکیل دیتا ہے جوان کے کام کی قدراور ہمارے اصولوں کوواضح کرتا ہے۔ کارکردگی کے لئے کام کی صلاحیت جانجی اوراس کے لئے مراعات دینے کے نظام کی تفکیل کے ذریعے ہم یہ کہنے کے قابل ہیں کہ ملاز مین کو نظ چیلنجوں سے نمٹنے اور بدترین صورتحال کا سامنا کرنے کے لئے ہرموقع کا مقابلہ کرنے کی اپنی صلاحیتیں بڑھانے کی ضرورت ہے۔

ہر ایک ملازم ہماری کا میابی میں اپنا حصدادا کررہا ہے اور ہم نےCOVID-19 (کورونا وائزس) کی جاری دبائی صورتحال کے دوران بھی آن لائن اور آف لائن دونوں طریقوں سے اس کا جائزہ لیا ہے۔ کا کلچر برقر ارر کھنے کے خصم میں پر فارمنس مینجمنٹ فریم ورک میں بہتری کا عمل جاری رہتا ہے۔ان میں وسیع تر خودکا رفظام اورمستعدی لانے کے ساتھ جانچ پڑتال کے مل کے لئے طریقہ کا روضع کر ناشامل ہے۔

وبائی صورتحال کے دوران روابط کے ٹی چینلوملاز میں ، منیجرز اور دکام کے درمیان رپورٹنگ کے طمن میں دستیاب سے اس گزشتہ سال میں عملے کو ہرطرح سے تیارر کھنے کے لئے آن لائن تربیت دی گئی تاکہ وہ کام کے ہمارے شعبوں میں تازہ ترین ڈیو ہمنٹس وتبدیلیوں سے بخوبی آگاہ رہیں اور وہ گھریا سائٹ برمخفوظ رہ کرکام انجام دے سکیں اور اس حوالے سے نہایت شبت رڈ ٹل اور حوصلدا فزانتائج حاصل ہوئے۔ ہم کامیابی سے آن الائن کرنگ فیئر انجام دے میں تازہ ترین ڈیو ہمنٹس وتبدیلیوں سے بخوبی آگاہ دونوں کورسز میں 80 فیصد درست نتائج کے ساتھ ٹریننگ کی سہولت فراہم کی جارہ ہی ہے۔ قتل کے پورے ادارے میں ہماری ہیوئن ریسورسز کی ٹیمیں 19 COVID (کورونا وائریں) کی صورتحال کے حوالے سے انتہائی میتاط ہیں۔ ہرایک کمپنی نے 99 فیصد دیکسی نیشن اور کام مے محفوظ ترین ماحول کی فراہم کی افراہی کو بیٹی بنانے کے ذریعے ملاز مین کے شخط کو لیتینی بنایا ہے۔

منصوبہ بندی ابھی کی جارہی ہے اور ایک جدیدنی دنیا کی جانب پیش قدمی کررہے ہیں بشمول ہمارے مر بوط فریم ورکس اور پالیسیوں پرتشکیلِ نونیز عالمی رجحانات کے جائزے پرتوجہ ہے تا کہ کام کے تمام پہلوؤں صنعتی انتظام اور تجارتی ضروریات پرشتمتل کام کی رفتار کو برقر اررکھا جائے

صحت، تحفظ اور ماحولیات (HSE)

کمپنی فخر کے ساتھ ایک ایساما حول تشکیل دیتی ہے جس میں تحفظ اولین ترجی ہے۔ کمپنی کے مقاصد میں نقصانات سے تحفظ اور کام کملیئے محفوظ ماحول کو برقر اررکھنا شامل ہے۔ پورے سال کے دوران کمپنی نے تحفظ کے انتہائی متحکم طریقہ کار پرعملدر آمد کیا جس کے نتیجے میں کمپنی نے 7.5 ملین محفوظ افرادی قوت کے حال گھنٹے اور کام کے کئی نقصان والے دن کے بغیر 790 محفوظ ایام کارحاصل کئے۔

مزید برآن تھل انجیئز نگ میں بین الاقوامی معیارے ہم آ جنگ بینٹی مینجنٹ سسٹمز پر توجہ دینے کا سلسلہ برقر اررکھا جس میں آ کیوپیٹنل سیفٹی اور ہیلتھ ایڈ منسل 150-4500) شامل ہیں۔ کمپنی ایمپلائز فیڈریشن آ ف پاکستان کی جانب ہے با قاعدہ تسلیم شدہ ہے اور پروسیسڈ ومنسکہ کیکٹرز میل 2020-200 OSH&E کے بہترین پر کیکٹیسر الوارڈ کی کمبلگری میں دوسری پوزیشن حاصل کی۔

اس کے علاوہ کمپنی نے تمام ترمینوفنکچرنگ یونٹس اور مختاط مقامات پرفوری رومبل دینے والے جد بیرترین فائزالارم اور ڈیکشن سٹم نصب کررکھے ہیں۔ان کوششوں پرغورکرتے ہوئے فائر پروٹیکشن ایسوی ایشن آف پاکستان نے تقل انجیئئر نگ کوفائر مینفٹی ایوار 18 - 2020 تفویض کیا۔

تھل انجینئر نگ نے سالانہ HSE ہفتہ بھی منایا۔اس سال19-COVID (کورونا وائرس) کی ویکسی نیشن کی اہمیت کام کے مقامات پرزخمی اور یمار ہونے سے تحفظ اور سیفٹی وہیلتھ کے معاملات کے بڑھتے ہوئے شعور پر توجید دی گئی۔

ہم ایک تاجی ذمہ دارا دارے کی حیثیت سے ماحولیات کے ضمن میں بھی کمپنی کی ذمہ داری سے بخو بی آگاہ ہیں۔ پورے سال کے دوران اس شیعے پرخصوصی توجیر مرکوزر کھی گئی بھل انجیئئر نگ کے بفصد کے برخلاف 4 فیصد تک کاربن کے اثرات کم کرنے میں کامیاب رہانیشٹل فورم نے ماحولیات اورصحت کیلئے ان بہترین کوششوں کااعتراف کیا اورتھل نجیئئر نگ کوانو ائرمنٹ ایکسیلینس ایوارڈا 2-2020 تفویض کیا۔

انرجی سیکٹر میں سرمایہ کاریاں

سندها ينگروكول ما ئننگ كمپنى لميشرُد

الیں ای ہی ایم می صحوصتِ سندھ بھل کمیٹڈ، اینگروپاور جن کمیٹٹڈ، حب پاور کمپنی کمیٹٹٹ، حبیب بینک کمیٹٹٹ، ہی ایم ای سی تھر ما کننگ انویسٹمٹٹس کمیٹٹر اور ایس پی آئی منگلڈ ونگ کے مابین ایک جوائنٹ و پھر ہے۔ بیٹھر کول بلاک۔ اا بیس پاکستان کے پہلے اوپن پٹ ماکننگ پروجیکٹ کوتیار کرنے میں سرگرم عمل ہے۔

الیں ای ہی ایم بی 10 جولا فی 2019 کو 3.8 ملین ٹن سالانہ کیسٹی مائن (فیر-۱) کیلئے اپنے تجارتی آپریشنز کی تاریخ حاصل کر چکا ہے۔تھر مائننگ کا فیز-۱۱ بینگرو پاورجن تھر (پرائیویٹ) لمیٹر ٹی جانب سے قائم کرد 330 میں میں این کیلئے کوئلد فراہم کررہا ہے۔

تقوی سال 202 کی پہلی ششاہی میں ایس ای ہی ایم ہی نے باآسانی کام کرتے ہوئے 2 ملین ٹن کوکلہ فراہم کیا اور 10. 10 ارب روپے کی سیز رایو نیواور 6. 10 ارب روپے کا بعداز ٹیکس منافع حاصل کیا۔ اس کے ساتھ الیس ای ساتھ الیس ای سیمنوع قرار دی گئی ہے جو'' ٹرواپ'' ای سیمن نے اس مدت کے دوران شبت کیش فلوحاصل کیا میں پروجیکٹ کی بھیل کی تاریخ (PCD) کے حصول تک اپنے فنانسگ معاہدوں کے تحت کسی بھی منافع منظمہ کے اعلان سے ممنوع قرار دی گئی ہے جو'' ٹرواپ' (Trueup) اور ایس ای سی ایم سی کے تو اوڈی اسٹیج ٹیرف کی پیٹیشن کی منظوری سے مشروط ہے ، جوتھرکول اور انرجی بورڈ کی جانب سے دائر کی گئی ہے۔ ایس ای سی ایم ہی کی انتظامیہ تقویمی سال 202 میں پی سی ڈی کے حصول میں سہولت کیلئے ریگو کیٹر کے ساتھ دال بط میں ہے۔

الیں ای ہی ایم بی نے کامیابی کے ساتھ 31 3 تمبر 2019 mtpa 2019 کے لئے اپنے کان کنی کے آپریشنز کی توسیع کیلئے فنانشل کلوژر رحاصل کرلیا۔ فیر۔ الا کے لئے ایس ای ہی ایم بی تھل نو واپا ورتھر (پرائیویٹ) کمیٹیڈ اورتھر انہی کے ساتھ کول سپلائی ایگر میمٹیٹس کرچکی ہے جو بالتر تیب ہرایک 330 میگاواٹ پاور پلانٹ کیلئے اضافی 1.9 ملین ٹن لگنائٹ سالانہ کی فراہمی کے سلسلے میں ہیں۔

00VID-19(کوروناوائرس) کی عالمی وبائی صورتحال نے ترقی کے عمل کو ہری طرح متاثر کیا ہے۔ اس کے باوجود پروجیک کمپنی تقویمی سال 2022 میں فیز-II کے لئے تجارتی آپریشنز کے حصول کیلئے کوشاں ہے۔ کمپنی الیس ای تی ایم میں میں 11.9 فیصدعمومی شیئر ہولڈنگ کی حال ہے۔

تقل پاور(پرائيويث) لميشڙ

تھل نووا پاور تھر پرائیویٹ لمیٹٹر ('دھنل نووا'')تھل پاور پرائیویٹ لمیٹٹر ،نووا پاور جن لمیٹٹر (نووائیکس لمیٹٹر کے ذیلی ادارے)اور حب پاور کمپنی لمیٹٹر کا ایک مشتر کہ منصوبہ ہے جوتھر سندھ میں واقع 330 میگاواٹ مائن ماؤتھ کول فائر ڈ پاور جزیشن پلانٹ قائم کرنے کیلئے ہے۔ یہ پاور پلانٹ ایس ای ہی ایم ہی کی جانب سے چلائی جانے والی مائن سے نکالے جانے والے دیسی کو کلے سے چلایا جائے گا۔

ھپائند شنیزی اینڈ انجینئر نگ کارپوریشن (''سیایم ای بی کا کنٹر بیٹر مقرر کیا گیا۔تھل نووانے ایس ای سیائی سیائی سیائی ایگر بینٹ (سیائی (سیا

تقل نووانے 30 ستمبر 2020 میں فنانشل کلوز حاصل کیااور قرضے کی پہلی قسط اپریل 202 میں وصول کی۔

سائٹ پرتغمیراتی سرگرمیاں0-1-COVID (کوروناوائرس) کی نٹی اہر کے ترقیاتی عمل میں جاری اثرات کے باوجود جاری ہیں۔ پروجیکٹ کے بارے میں امید ہے کہ تقویمی سال 2022 میں آن لائن ہوجائے۔

و للي ادار ر

تقل بوشوكو يا كستان (پرائيويث) لمديناله

سال20-2020 کے دوران کمپنی کی سینز میں گزشتہ سال کے مقابلے میں کئی گنا اضافہ ہوا۔ سینز میں اضافہ بنیادی طور پر پورے سال کے دوران سیٹ پلانٹ کے آپریشنز کے سبب ہوا جس کا آغاز جون2020 سے کیا گیا تھا۔ مزید برآ ں گزشتہ سال کے آخر میں COVID-19 (کورونا وائرس) کے لاک ڈاؤن کے باعث سرگرمیاں نمایاں حد تک بند ہونے کی مدت کے بعدرواں سال کے لئے جم نمایاں حد تک بڑھ گیا جس کے نتیج میں سیلز اور منافع کی شرح میں اضافہ ہوا۔

جم مزخوں میں اضافے اور پروڈکٹ کے فروغ کے ساتھ کمپنی مارکیٹ میں اپنی موجودہ پوزیشن کو بہتر بنانے اور اعلیٰ معیار کی سیٹس تیار کرنے کی صلاحیت حاصل کرنے میں کا میاب رہی جس کوصارفین کی جانب سے بھر پور پذیرائی ملی۔ سمپنی نے مثبت کیش فلوحاصل کیا اور اپنی کیکو یُد یٹی پوزیشن کو بہتر بنانے کے ساتھ میرونی قرضہ جات پرانحصار کو کم سے کم تر بنایا۔

آ پریش کی موجودہ جانب پرتنام صارفین کی سپلائز کی ضروریات' زیروفقائص'' کے ساتھ پوری کی گئی ہاور پورے سال کے دوران برنس کوصارفین کی جانب سے'' گرین زون' میں رکھا گیا۔ پیداواری کفایت کو بہتر بنانے ، کائزن اور ہمارے ٹیم ممبران کیلئے کام کرنے کے صحتندانیاور محفوظ ماحول فراہم کرنے کے ضمن میں قوجہ کا سلسلہ بھی برقرار ہے۔

کمپنی کے منتقبل کیلئے پیش نظرمقامی معیشت کے منتقل دباؤک باعث چینجنگ نظر آتا ہے۔ تاہم آٹوسکٹراوای ایم سےطلب کی کی چندصورتیں بھی دکھائی دیں۔ اس کےعلاوہ نئے اوای ایم کمپنیوں نے مقامی پروڈکٹس کا آغاز کیا جس سےصارفین کا دائرہ کاربڑھانے کیلئے مزیدمواقع پیدا ہوئے کمپنی کاروبار کے فروغ میں بھی موڑ طور پربرگرم عمل ہے اور پُرامید ہے کہ آنے والے سالوں میں شنے کاروباروں کومزید تحفظ حاصل ہوگا۔

حبيب ميٹرويا كىتان (پرائيویٹ) لمیٹڈ

حبیب میٹر و پاکستان (پرائیویٹ) کمیٹٹر (انچ ایم پی ایل) کامرکز ی کاروبار جائیداد کی ملکیت اوراس کا انتظام ہے۔ کمپنی کیش اینڈ کیری رمٹیل رمٹیل رمٹیل برنس کے فروغ اورا پنے اسٹور کی لوکیشن سے کاروباری قدرو قیمت بڑھانے کیلئے مختلف کاروباری مواقع تلاش کررہی ہے۔

سال کے دوران تھل لمیٹڈ کو 44 کاملین روپے کی مجموعی مالیت کے منافع منقسمہ کی ادائیگی کی گئی۔

ميكرو-حبيب بإكتتان كميثثه

معز زعدالت عظیٰ پاکستان نےصدراسٹور کے لئے ایم ایج پی ایل کی نظر ثانی پٹیشن مستر دکردی تھی اوراس کے بنتیج میں ایم ایج پی ایل کا صدراسٹور 1 1 متمبر2015 کو بندکردیا گیا تھا۔

9د مبر 2015 کوہونے والی پیش رفت ہونے کے بعد سپریم کورٹ آف پاکستان نے آرمی ویلفیئرٹرسٹ (اے ڈبلیوٹی) کی درخواست برائے نظر ٹانی پٹیشن کی بحالی منظور کرلی۔ 2 فروری 2016 کواس کی ساعت میں معزز چیف جسٹس نے تبھرہ کیا کہ چونکدائے ڈبلیوٹی کی نظر ثانی پٹیشن میں ایم ایچ پی ایل اوروز ارتِ دفاع کوبھی میرٹ پر بحث کاموقع ملناچا بیٹے کیونکدوہ بھی اے ڈبلیوٹی کی پٹیشن میں جواب داران ہیں۔

اے ڈبلیوٹی کی نظر ٹانی درخواست کی ساعت کیلئے بیٹے بیٹے سے بل 17 اکتوبر 2017 کی تاریخ مقرر کی گئی تھی تاہم شہری اور کے ڈبلیوالیس بی کی نمائند گی کرنے والے کونس کی جانب سے التواء کی درخواست کے باعث کوئی کارروائی انجام نہیں دی جاسکی ۔ یہ پنی تھل کمیٹن کھل ملکیتی ادارہ ہے۔

معاطے کی آئندہ ساعت کی کوشش کی جاری ہے اور تمینی کسی مناسب حل کیلئے کوششیں جاری رکھے گی۔

نوبل كمپيوٹرسروسز (پرائيويث)لميٹڈ

کمپنی انٹرال آ ڈٹ، آئی ٹی، ایڈوائزری، آج آ راوردیگرانظامی خدمات ہے متعلق سروسز ہاؤس آف حبیب کی گروپ کمپنیوں کوفراہم کرنے کا سلسلہ جاری رکھے ہوئے ہے۔ بیکپنی تھل کمپیٹر کا کلمل ملکیتی ادارہ ہے۔

پاکستان انڈسٹر میل ایڈز (پرائیویٹ) کمیٹڈ

ا ہے تجارتی آ پریشنز کے ذریعے کمپنی نے آ ٹو پارٹس اورایئر کنڈیشنگ گیس کی آ ٹوموبائل اسمبلا اور آ ٹو پارٹس مینوفینچررز کوفراہم کر کے اپنا کاروبارجاری رکھا ہے۔ پیشل کمیٹنڈ کاکلمل ملکیتی ادارہ ہے۔

پیرسیک برنس

پیرسیک برنس نے اپنی پروڈکٹ کے تمام شعبوں بالخصوص سیمنٹ میں نمایاں گروتھ حاصل کی جس میں تھل ہیپرسیک 24 ہائیوں سے زائد عرصے سے سرکردہ پوزیشن کا حامل اور مارکیٹ لیڈر ہے۔

اس مدت کے دوران گزشتہ سال کی ای مدت کے مقابلے میں جم اور آمدنی دونوں میں نمایاں حد تک اضافہ ہوا۔ اِن پٹ اخراجات بالخصوص ہمارے مرکزی خام مال پیپر نے بھی عالمی سپائی میں کمی کے باعث سماہی بنیاد پرتیزی کار جمان خلاہر کیا۔

حکومت نے تغیراتی صنعت کیلئے ایک ریلیفے پیکنچ کا اعلان کیا جس سے سیمنٹ کے تھیلوں کیلئے طلب پر مثبت اثر ات مرتب ہوئے۔ دیگر شعبوں مثلاً فوڈ گریڈ بیگزاور صنعتی بوریوں کے تجم بھی ریسٹورینٹس کی جانب سے ٹیک۔اوے اور ہوم ڈیلیوریز میں اضافے کے سبب بڑھ گئے۔

برنس كے تمام شعبوں ميں منافع كى شرح برطى جس كى وجه بلندتر حجم، بهترآ پريشنل كنٹرولزا وروسائل كابا كفايت استعال تفا۔

سمینی نے سیمنٹ اورنان سیمنٹ کیٹرز میں پولی پراپلین بیگر کیلئے مارکیٹ میں اپنی اہمیت کے پیش نظرووون پولی پراپلین بیگز مینوفینچرنگ فیسیلیٹی میں 7. 1 ارب روپے کی سرمامیکاری کی ہے۔ یہ پروجیکٹ بھیل کے مراحل میں ہے اور ہم پُراعتاد ہیں کہ اس کی پھیل اور کمر شلا کڑ بیش بروفت ہوگی۔ کمپنی نارتھ میں اپنی پیپر بیگ کیسٹی کو بھی اپ گر بیٹر کررہی ہے جس ہے ہم سینظرل اور نارتھ ریجن میں اپنے میں مربد معاونت فراہم کر سیس کے بیٹر نے میں مدد دینے کی غرض ہے جب اور گدون میں اپنے پانٹس میں مجموع کے 7. 1 میگا واٹ سولر پاور کی تنصیب کیلئے بھی سرمایہ کاری کر رہا ہے۔

1.457

بڑھتے ہوئے خام مال کے زخوں کی وجہ ہے آنے والے سال کا پس منظر چیلنجنگ ہے تا ہم ہمیں امید ہے کہ سیمنٹ کی بور یوں اور دیگر شعبوں میں طلب شبت رجمان ظاہر کرے گا۔ انظامیہ با کظامیہ بارکیٹ کی طلب
میں اضافے اور ملاز مین کے لئے کام مے محفوظ ماحول کی فراہمی پر توجید بی رہے گا۔ تا ہم زرمبادلہ کے زخوں میں اُتار پڑھاؤ، پاور ٹیمرف میں اضافے اور مین الاقوامی مارکیٹ میں کا غذ کے بڑھتے ہوئے زخ آنے والے مہینوں
کے دوران کاروبار کے لئے بدستور چیلنج کا باعث بنے رہیں گے۔

ليمينييس برنس

کیمینیٹس برنس تین اہم شعبوں میں' فار ماہیٹ' کے برانڈ نام کے تحت سرگرم عمل ہے یہ تین شعبے آج کی ایل (ہائی پریشر سینیٹس)، کمپیکٹ کیمینیٹس اور کیمینیٹڈ بورڈ زہیں۔ برانڈ اپنے معیار اور کارپوریٹ ویلیوز کے لئے انفرادیت کیلئے مصروف ہے۔

سال کے ابتدائی جصے میں 19-COVID (کورونا وائزس) کی پہلی اہر کے بعد مارکیٹ نے بہتری ظاہر کی تھی۔اس کے نتیجے میں لیمینیٹس برنس نہصرف سال کے دوران مقامی سینز گروتھ برقر ارر کھنے میں کامیاب رہا بلکہ اس نے بہتری طاہر کہ تھی۔اس کے نتیجے میں کی معیاری وقتی میں اپنے کا کنٹس کو بھی برقر اررکھا۔مزید بر آس اس نے مقامی اور برآئد کی مارکیٹوں دونوں میں نئے معیاری وشخص مارفین کا بھی اضافہ کیا۔

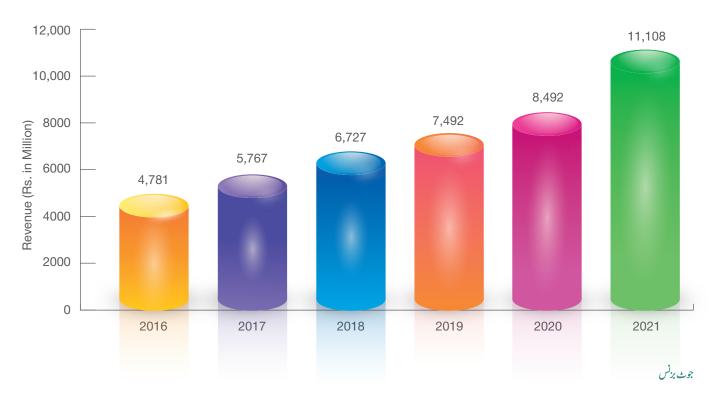
با کفایات پیداواری عمل پرتوجہ، بہتر سیزاور سپلائی برقر ارر کھنے کی منصوبہ بندی کے باعث کیمینیٹس برنس نے سال کے دوران بہتر نتائج فراہم کئے جوگز شنہ سال کی ای مدت کے مقابلے میں نمایاں حد تک مثبت تھے۔ عالمی مار کیٹوں اور خام مال کی سپلائز کی صورتحال بدستور پرائنگ اورشینگ ٹائم لائنز کے همن میں بے یقینی کا شکار میں جس کے سبب خام مال کے محفوظ اشاکس کی ضرورت پہلے سے زیادہ ہو چکی ہے۔

آ وَتُلك

حالیہ چند ماہ کے دوران جم اور نرخوں کے لحاظ سے مارکیٹ ست روی کا شکار رہی ہے۔اس کے علاوہ فریٹ میں اضافہ اور روپے کی قدر میں کی نے برنس کیلئے لاگت کا چنتی سامنے رکھ دیا ہے۔ پلانٹ کی کارکر دگی بہتر بنانے کیلئے برنس نے معیار بہتر بنانے ، گھجاکش بڑھانے اور ڈیلیوری ٹائم لائٹز میں بہتری کے لئے مختلف پروڈیکٹس کا آغاز کیا ہے۔ان جاری کردہ اقد امات کے باعث بمیں یقین ہے کیمینیٹس کا کاروبار مستقبل قریب کے لئے ایک منافع بخش برنس کے طور پر جاری رہے گا۔

پیکینگ، بلڈنگ مٹیر مل اورمنسلکہ مصنوعات کا شعبہ

کمپنی اس شعبے میں تین اہم کاروبار جوٹ بزنس (المعروف تھل جوٹ)، پیپرسیک بزنس (المعروف پاکستان پیپرسیک) اور بمینیٹس بزنس (المعروف بلوچستان بمینیٹس) کی حامل ہے۔ جانے والے سال کے دوران اس شعبے نے سال بیسال کی بنیاد پر 3 فیصد (1.11 ارب روپے بمقابلہ گزشتہ سال 8.5 ارب روپے) شرح نموحاصل کی۔



اللہ تعالی نے فضل وکرم سے جوٹ ڈویژن نے کامیابی کاسفر برقر اررکھا ہے اور پاکتان کی جوٹ انڈسٹری میس نمایاں کمپنی کی حیثیت سے اپنی پوزیشن کو برقر اررکھا۔ جون202 کوختم ہونے والے مالیاتی سال میس کاروباری ٹرن اووراورمنافغ کو بہتری کی جانب بڑھتے دیکھا گیا جس کی وجہ بلندتر برآ مدی سیلز اورمقامی طلب میں اضافہ تھا۔

کمپنی نے معیار اور لاگت کو با کفایت و بہتر بنانے میں نمایاں سر مایدکاری کاسلسلہ جاری اور گنجائش کے لحاظ مینونینچر تگ فیسیلیٹ بہتر بنانے پر توجیدی۔

بنگدویش اور بھارت میں جوٹ کی فصل خراب ہونے کی وجہ سے خام جوٹ کی مالیت میں نمایاں حد تک اضافہ ہوا۔ بکی بیخ انجو اہوں اور دیگر اصراف میں بھی پاکستانی روپے کی قدر میں کی اور مقامی سطح پرافراطِ زرمیں اضافے کی وجہ سے اضافہ ہو گیا۔

یصورتحال کاروبار کی طویل مدتی لاگتی مسابقت کے لئے ایک بڑا چیلنج بن چکی ہے۔

کاروبارنے انر جی اخراجات میں بڑھتے ہوئے اضافے کو کم کرنے کی غرض سے سور جزیشن میں بھی سر مایہ کاری کی ہے۔ جون 202 میں لگ بھگ ایک میگا واٹ کی گنجائش لائی گئی۔

آ وَتُلَك

آپ کی انتظامیہ پروڈکٹ کے معیار کو بہتر بنانے کیلئے موثر طور پر کوشال ہے اور طویل مدتی مسابقت کولیٹنی بنانے کیلئے ہا کھایت پیداواری عمل پر توجد دیتی رہے گی۔

آنے والے سال میں انتظامیہ بین الاقوامی مارکیٹ میں خام جوٹ کے نرخوں میں دوبارہ تیزی کے ربحان کی توقع رکھتی ہے کیونکہ بنگلہ دلیش اور بھارت میں کارخانے (جن میں بیشتر خام مال کی قلت کے باعث گزشتہ سال کے دوران بند پڑے درہے ہیں) اپنے خام مال کی انوینٹر بیز کا دوبارہ آغاز کردیں گے۔اس حوالے ہے واضح پوزیشن آئندہ سہ ماہی میں ظاہر ہوگی تا ہم منافع کو برقر ارر کھنے اور آنے والے بحرانوں کا سامنا پورے عزم کے ساتھ کرنے کیلئے کوششیں جاری کھی جائیں گی۔

كاروباري شعبون كاجائزه

کمپنی دونمایاں کاروباری شعبوں۔ انجینئر نگ کے شعبے اور بلڈنگ مٹیریل ونسلکہ مصنوعات سے متعلق شعبے کی حامل ہے۔

شعه انجينير

کمپنی کا شعبهانجینئر نگ تحرل اورا نجن کے اجزاء کے کاروبار اورالیکٹرک سٹم برنس پر شتمل ہے۔ ان کاروباروں نے اپنی بنیا دی توجہ آٹو انڈسٹری کے لئے پارٹس کی تیاری پر مرکوز کر رکھی ہے۔

انجینئر نگ کے شعبے نے گزشتہ سال کا ۔ 8ارب روپے کی بیلز کے مقابلے میں اس سال 209 ارب روپے کی بیلز ریکارڈ کی اور 100 فیصدا ضافہ حاصل کیا جبکہ پاکستان آٹوموٹیوٹینوٹینچررزالیہوی ایش ('' پی اے ایم اے'') کی رپورٹس کے مطابق پنجرکاروں کی بیلز میں 7 ۔ 56 فیصدا ضافے کے ذریعے مجموعی آٹو انڈسٹری نے بہترشرح نموحاصل کی ۔

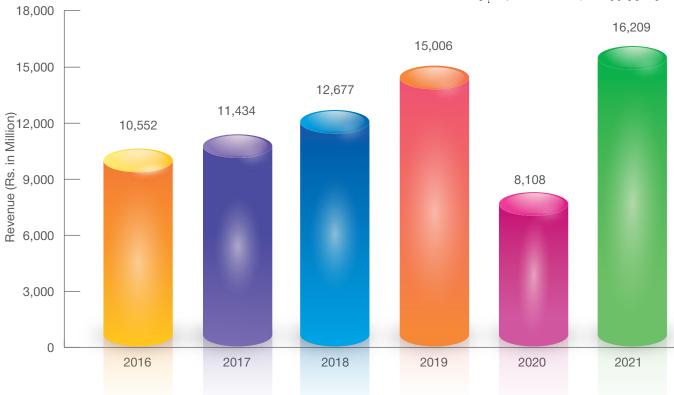
سال2-2020 آٹوسکٹر کیلئے نمایاں حدتک بھالی کا سال رہا۔اس کی وجہ متعدد نے ماڈلز کا تعارف اور نئے مارکیٹ کے ادارول مثلاً ہنڈائی نشاط موٹر (پرائیویٹ) کمیٹٹر (''ہنڈائی نشاط'') اور ماسٹر موٹر کارپوریٹ (پرائیویٹ) لمیٹٹر نے مارکیٹ میں صارفین کے لئے نئے آپشز فراہم کئے ۔صارفین نے کم شرح سود کے باعث2-2020 میں اپنی گاڑیوں کی خریداری پرخصوصی توجہ دی کیونکہ نئی آٹو پالیسی کے تحت ٹیکس میں بھی کی گائی تھی۔

معیشت پواک-COVID (کوروناوائن) کی وہائی صورتحال کے اثرات اور مقامی صنعت کی صورتحال جولائی 1 202 کے بعد تیز ہوگئی کیونکہ حکومت پاکستان (''جی اوپی'') کی جانب سے لاک ڈاؤن میس زی کی گئی تھی۔ حکومت پاکستان کی جانب سے فراہم کردہ مراعات بشمول کم تر شرح سود کے باعث مقامی صنعت نے اپنی رفتار رہحال کی اور صارفین بھی مارکیٹوں میس دوبارہ لوٹ آئے۔ ہم تو تع کرتے ہیں کہ صارفین کی طلب میں اضافہ آتا رہے گا۔ انتظامیہ نے کاروباری توسیع پر توجہ دینے کا سلسلہ برقر اررکھا اور اس کے ساتھ منافع بخش آپریشنز کو برقر اررکھنے کے لئے مقامی تیاری اور لاگتوں پر بھی توجہ دی گئی۔ مزید بر آس سرگرمیوں کو بیتی بنانے اور کورونا وائن سے بھیلاؤ کو روکئے کیلئے انتظامیہ نے بین الاقوامی اور مقامی رہنما بدایات کے مطابق جامع اسٹینڈ رڈ آپریٹنگ پروسیجرز (''ایس او بیز'') رائج کئے اور تمام ملاز مین کی دیکسی نیشن کرائی۔

آ گے بڑھتے ہوئے انتظامیاور پینل ایو پجنٹ مینوفیکچررز (''اوای ایمز'')، کوالٹی، ہیلتھ ہیفٹی، ماحولیاتی اقدامات کی بہتر فراہمی اور نئے اوای ایم مثلاً ہنڈائی نشاط اوراٹلس ہنڈ المیٹیڈ سے نئے کاروبار کے حصول پر توجد دیتی رہے گ جبکہ مستقل بہتری کے ممل کے ذریعے با کفایت پیداواری ممل بڑھایا جائے گا۔

آ وُٺ لُگ

آنے والے مالی سال کے دوران آٹوسیٹر میں صارفین کی بڑھتی ہوئی طلب کے پیش نظر بہتری کاامکان ہے۔مخلف بندرگا ہوں پرش کے باعث سپلائی کی صورتحال بری طرح متاثر ہوئی ہےاور بینظر آتا ہے کہای ٹی ڈی میں تاخیراور درآ مدی سامان کی ای ٹی اے تاخیر 2022 کے وسط تک برقر اررہے گی۔



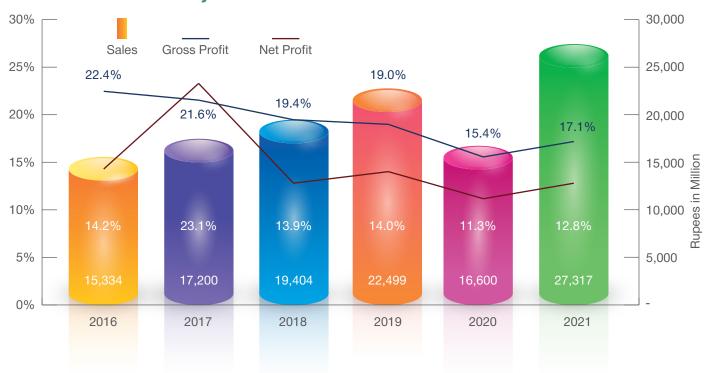
مالياتي نتائج كاجائزه

سال کے دوران کمپنیز کامیلز ریو نیوسال بیسال 65 فیصد تک بڑھ کر 27 ارب رویے ہو گیا۔ منافع بعداز کیکس 3.5 ارب رویے (سال بیسال 87 فیصد تک بڑھا) ریکارڈ کیا گیا جو 2020-2019 کے دوران 1.8 ارب رویے رہاتھا۔

مالياتی كاركردگی

	(روپے ملین میں)			
كنسوليديظ		اسثينڈالون		
2019-20	2020-21	2019-20	2020-21	
17,203	29,636	16,600	27,317	غالصآمدني
4,327	7,780	2,372	4,572	قبل از کیکس منافع
1,095	1,870	504	1,090	محصول کی ادا ئیگی
3,232	5,910	1,867	3,482	بعداز نیکس منافع
35.63	67.06	23.04	42.97	فی شیئر آمدنی ،روپے میں

Sales and Profitability



ڈائر یکٹرز کی ربورٹ برائے شیئر ہولڈرز

ہم بورڈ آف ڈائر کیٹرز کی جانب ہے نہایت مسرت کے ساتھ کمپنی کی 55ویں سالانہ رپورٹ مع آؤٹ شدہ مالیاتی گوشوارے برائے سال مختتمہ 30 جون 2021 پیش کررہے ہیں۔

معاشی جائزه

مالیاتی سال 2021 کا اختتا 🕻 - COVID (کوروناوائرس) کے بحران کے نتیجے میں صنعتی پیداوار پر پڑنے والے اثرات کی نمایاں صدتک وی شکل میں بحالی کے ساتھ صارفین میں اضافے اور کاروباری اعتماد کے ساتھ موار

. گوڈی پی گروتھ گزشتہ سال کی 4.7 فیصد کی کے بعد 2.1 فیصد کے ہدف کے برخلاف 3.94 فیصد رہی۔ زر می شعبے نے 2.77 فیصد کتات تی کے صنعتی شعبے نے گزشتہ سال کی 3.77 فیصد کی منفی شرح نمو کے مقابلے میں 3.57 فیصد کی گروتھ حاصل کی ۔ مورس سیکٹر شرح نموکا مرکزی کردار رہا جیسا کہ اس نے 4.43 فیصد کی گروتھ حاصل کی ۔ حکومت پاکستان نے 2022-2021 کے مالیاتی سال کیلئے 4.8 فیصد کی گوٹی کا ہدف طے کیا ہے جیسا کہ (کورونا دائرس) کی وہائی صورتحال کے بعد بحالی کی جانب گامزن ہے۔

سال کے دوران معیشت کے حوالے سے چند کلیدی خصوصیات کا ذیل میں جائز ہ لیا گیاہے:

- مانیٹری پالیسی اورافراطِ زر: شرح سود پوراسال 7 فیصد پر برقر ارد ہا جبکہ بیگزشتہ سال 13.75 فیصد کی بلندتر میں طلح پر بھی پڑنچ گیا تھا۔ای دوران افراطِ زر پر مخصراوسطاً کنز یوم پرائس انڈیکس پورے مالیاتی سال کے دوران 8.9 فیصد پر برقر ارد ہا۔
- غیر ملکی زرمبادلہ: پاکستانی روپے نے مالیاتی سال 2021 کے دوران امریکی ڈالر کے مقابلے میں اپنی قدر 6 فیصد بہتر بنائی۔ تاہم جون 2021 کے بعد پاکستانی روپید دباؤ کا شکار ہااورامریکی ڈالر کے مقابلے میں اس کی قدر کم ہوگئی۔ برآ مدات کے لئے ایک بہتر پس منظراورموز وں ترین میکرواکنا مک یالیسی کا نفاذیا ئیدارادائیگیوں کے قواز ن کو برقر اررکھنے میں مددگار ثابت ہوگا۔
- غیر مکی زرمبادلہ کے ذخائر: الیس بی بی کے غیر ملکی زرمبادلہ کے ذخائر کی ڈالر پر بندہوئے جبکہ تجارتی بیٹیوں کے ذخائر 17.1ربام کی ڈالر بجموع طور پر 24.3 اربام کی ڈالر) پر موجود تھے۔
 بیرون ملک مقیم پاکستانیوں کے لئے روثن ڈیجیٹل اکاؤنٹ کا اقدام جو کہ 10 ستمبر 2020 کو متعارف کرایا گیا تھا اس نے لگ بھگ 1.8 اربام کی ڈالر کے نئے مالیاتی بہاؤ کاراستہ پیدا کیا۔ پاکستان نے ایورو بانڈ

 کے اس اجراء کے ذریعے 3.8 ارب امر کی ڈالر، چین نے ایک ارب امر کی ڈالر، آئی ایم ایف کی جانب سے 500 ملین امر کی ڈالر کی تقسیم اورورلڈ بینک سے 440 ملین امر کی ڈالر کافرض حاصل کیا۔ ملک کے غیر ملکی زرمبادلہ کے ذائر کی یوزیشن بیرونی فنانسٹ کی مناسب رستیابی کے باعث بہتر کی کاسلسلہ برقرار رہنے کا امکان ہے۔
- کرنٹ اکاؤنٹ: کرنٹ اکاؤنٹ خیارے میں 58.4 فیصد کی نمایاں کی آئی اور بیمالیاتی سال 2021 کے دوران 1.5 ارب امریکی ڈالر (بی ڈی پی ٹی ڈالر (بی ڈی پی ٹی ٹی ڈالر)اور برآ مدات میں 13.7 فیصد تک اضافہ ہے، دوران 13.7 فیصد تک بڑھ کر 5.6 ارب امریکی ڈالر باتھا۔ جبد برآ مدات تاریخ کی بلندترین سے 25 ارب امریکی ڈالر تا گئی ۔ مالی سال 2021 میں درآ مدی مل 26.5 فیصد تک بڑھ کر 6.4 ارب امریکی ڈالر ہو گیا۔ تجارتی خلاکی بنیادی وجد درآ مدات میں نمایاں اضافہ اوراس کے مقابلے میں برآ مدات میں سال نہ تجارتی خلاکی بنیادی وجد درآ مدات میں نمایاں اضافہ اوراس کے مقابلے میں برآ مدات میں سے دفارگر وقتھ تھی۔

معاثی سرگرمیوں کے دوبارہ آغاز اور ویکسی نیشن کے ٹل میں بہتری کے باعث مالیاتی سال 2022 میں شرح نمو میں مزید بہتری آنے کا امکان ہے۔اس صور تحال میں بجب میں اعلان کردہ اقد امات ،موزوں مانیٹری صور تحال اور اسلیم مزید مدد ملے گی۔تا ہم COVID-19 (کورونا وائرس) کی جاری چوتھی لہر کی وجہ سے پاکستان میں پائی جانے والی بیقینی اورٹی کمپنیوں کی دنیا بھر میں آمد سے مناسب مانیٹری پالیسی کے ذریع مستقل بحالی کی جانب زور دیا پڑے گا۔





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